



LONG TERM COUNCIL COMMUNITY PLAN 2009/19



VOLUME 1



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CONTENTS

Introduction	6
• What is an LTCCP?.....	6
• Layout of the Long Term Plan Document	7
Council and the Community	8
• Introduction.....	8
• Community Resilience	8
• Regional Identity.....	10
• Regional Principles.....	11
• Community Outcomes.....	13
▪ <i>A thriving economy</i>	14
▪ <i>A safe and healthy community</i>	16
▪ <i>A sustainable environment</i>	22
• The Score Card thus Far?.....	25
• Key Measures	26
• Where to From Here?	28
• Community Plans	27
Major Strategies Addressing Issues Affecting the Council and Community Over the Next 10 Years	28
• Central's Edge – Systems Thinking	28
• Crime Prevention through Environmental Design.....	29
• Drinking Water Strategy	30
• Sustainability	31
• Waste Minimisation Strategy.....	32

Other Strategies, Policies and Plans Addressing Issues Affecting the Council and Community over the Next 10 Years	33
• Arts Strategy	33
• Asset Management Plans.....	33
• Building Code	33
• Cemetery Strategy.....	33
• Civil Defence Plan	33
• Cycling and Walking Strategy.....	33
• Development and Financial Contributions Policy	34
• District Plan.....	34
• Economic and Business Development Strategy	34
• Outdoor Recreation Strategy	34
• Physical Activity Strategy.....	34
• Road Safety Strategy.....	34
• Tourism Strategy	35
The Key Issues Council Faces over the Next 10 Years.....	36
• District-wide Issues.....	36
▪ Borrowing	36
▪ Rates Requirement	36
▪ Arts Co-ordinator	36
▪ Cromwell Information Centre	38
▪ Funding of Tourism and Visitor Information Centres	37
▪ Roading	37
▪ Roxburgh Service Centre.....	37
▪ Rugby World Cup 2011	37
▪ Stormwater	37
▪ Waste Management	37
▪ Wastewater Consents	37

CONTENTS

• Community Issues.....	39		
▪ Cromwell.....	39		
– Bannockburn Community Centre.....	39		
– Cromwell Golf Club.....	39		
– Cromwell Mall Upgrade.....	39		
– Cromwell Memorial Hall.....	39		
– Cromwell Museum.....	39		
– Cromwell Resource Centre.....	39		
– Sale and Purchase of Land.....	39		
▪ Maniototo.....	39		
– Art Deco Building.....	39		
– Car Parks.....	40		
– Fluoridation.....	40		
– Naseby Public Hall.....	40		
– Patearoa Recreation Reserve.....	40		
– Unsubsidised Roading.....	40		
▪ Roxburgh.....	40		
– Alexandra to Roxburgh Walkway.....	40		
– Camp Ground Feasibility Study.....	40		
– Clutha Gold Trail Trust.....	40		
– Millers Flat Pool.....	41		
– Roxburgh Swim Centre.....	41		
– Roxburgh Town Hall.....	41		
– Unsubsidised Roading.....	41		
– Wastewater – Land Based Treatments.....	41		
▪ Vincent.....	41		
– Alexandra Community Centre.....	41		
– Alexandra Water Supply.....	41		
– Clyde Pool.....	42		
– Molyneux Park.....	42		
– Molyneux Stadium.....	42		
– Plunket.....	43		
– Property – Sale and Purchase.....	43		
		– Rating Bands for Clyde Pool, Molyneux Aquatic Centre Molyneux Park and Stadium.....	43
• Other Issues.....	43		
▪ Affordable Housing.....	43		
▪ Alexandra Aerodrome.....	43		
▪ Civil Defence Emergency Management Radio Communications Update.....	44		
▪ Collapse of Markets for Recycled Goods.....	44		
▪ Compliance with Legislation.....	44		
▪ Clutha Management Committee.....	44		
▪ Elderly Persons’ Housing.....	44		
▪ Emissions Trading Scheme – Forests.....	44		
▪ Environmental Health Rate.....	44		
▪ Future of Water.....	45		
▪ Legislation and Compliance Costs.....	45		
▪ New Stadium in Dunedin.....	45		
▪ Otago Homes Clean Heat Project.....	45		
▪ Property Management.....	45		
▪ Property/Sale of Reserve Land.....	45		
▪ Revaluation of Property.....	46		
▪ Rural Fire Management.....	46		
▪ Unsubsidised Seal Extension.....	46		
▪ William Fraser Building.....	46		
▪ Cromwell.....	46		
– Pisa Moorings Playground.....	46		
– Pisa Moorings Water Supply.....	46		
– Wastewater.....	46		
▪ Maniototo.....	47		
– Buildings.....	47		
– Maniototo Park.....	47		
▪ Vincent.....	47		
– Liquor Ban.....	47		

CONTENTS

Activities and Outcomes	48
• Community Services	49
• District Development Services	50
• Utilities Services	51
• Environmental Services	53
• Governance and Administration Services.....	54
• Index to Service Management Plans	55
 How does the LTCCP Relate to Other Key Strategic Planning Documents and Processes?	 183
 How Council Represents You	 192
• Council Governance Issues – Community Boards and Committees	192
• Development of Maori Capacity to Participate in Council Decision Making	192
 Significant Risks and Forecasting Assumptions throughout the LTCCP	 194
• External Risks	194
• Internal Risks.....	195
• Natural Risks	196
• Other Risks to be Borne in Mind	197
• Assumptions.....	199

Forecast Financial Statements and Other Financial Information	200
• Introduction	201
• Overview	202
• Statement of Accounting Policies	204
• Forecast Statement of Financial Performance	213
• Forecast Statement of Comprehensive Income	214
• Forecast Statement of Changes in Equity	214
• Forecast Statement of Financial Position	215
• Forecast Statement of Cashflows.....	216
• Forecast Cost of Services Statement	217
• Forecast Income by Activity Statement	218
• Forecast Statement of Capital Expenditure.....	219
• Balanced Budget Statement.....	220
• Funding Impact Statement for 2009/10	221
• Rating Examples by Property Type	232
• Funding Impact Statement for 10 Years.....	234
• Fees and Charges	237
 Glossary	 275
 Council’s Comments on Audit Report	 277
 Audit Report	 278

INTRODUCTION

WHAT IS AN LTCCP?

The Long Term Council Community Plan (long term plan) is the principal expression of Council's intentions for the next 10 years. The plan commits Council to its declared objectives and outcomes, and provides the community with a reliable yardstick by which to assess Council's efforts. In short, the long term plan sets out what outcomes are to be pursued, what activities the Council intends to carry out to realise those outcomes, how and when the work will be done, and how much it will cost.

As an example of the rigour of the long term plan, the following categories of decisions can only be taken through the plan:

- significant variations in service levels of major activities;
- transferring ownership or control of a strategic asset to or from the local authority;
- construction, replacement or abandonment of a strategic asset; and
- decisions that materially affect the cost of any activity listed in the long term plan, or the capacity of the Council to deliver on that activity.

The long term plan will provide a reliable 10 year perspective – important for development, business and community planning purposes – and give the community a picture of Council's activities. The consultation processes behind the long term plan will also ensure that the community has every opportunity to participate directly in Council decision making.

There are also some special disciplines associated with the long term plan. For example, it can only be adopted once a special consultative process has been completed. Once adopted, the plan can not be revoked. For all practical purposes, if a major activity is not included in the long term plan, it

will not be carried out. Amendments are possible, but only after a mandatory consultative process.

The long term plan comprises three years firm commitment together with seven years indicative action. Year 1 of the long term plan is the Annual Plan. Years 2 and 3 of the long term plan will, in turn, become Annual Plans. Consequently, years 2 and 3 of the long term plan should involve little more than minor adjustments once the plan has been approved. Major changes will normally be confined to the three-yearly review.

Further safeguards to the integrity of the long term plan include the need to have both the draft and final version of the long term plan audited, together with subsequent amendments.



LAYOUT OF THE LONG TERM PLAN DOCUMENT

Because of the relationship between proposed outcomes, activities, means of financing these activities, reporting requirements and Council's operating policies, all long term plans will follow a similar broad layout. The layout of the plan is as follows:

VOLUME 1

Introduction – sets out the purpose of the long term plan, together with some supporting background information on what a long term plan comprises.

Council and the Community – a description of the key inter-relationships between Council and the community and how this helps to ensure Central Otago remains a great place to live, work and play.

Major Strategies Addressing Issues Affecting the Council and Community Over the Next 10 Years – sets out the major strategies, policies and plans Council has in place to enable it to meet the aspirations of the community.

Other Strategies, Policies and Plans Addressing Issues Affecting Council and the Community Over the Next 10 years – sets out briefly other strategies, policies and plans Council has in place.

Key Issues Council Faces Over the Next Ten Years – a brief description of the major issues facing Council and the community that will be addressed over the period of the long term plan.

Activities and Outcomes – this is the heart of the long term plan in which the detail of all planned outcomes and activities, together with supporting detail on proposed service levels, performance indicators, risks and assumptions and

budgetary implications are spelled out. For the most part this section covers the Council's routine and ongoing activities.

How the LTCCP Relates to Other Key Documents – a brief overview of how this long term plan fits in with other major local, national and international policies and strategies.

How Council Represents You – sets out Council governance issues and Maori participation in Council decision making.

Forecast Financial Information – this section contains all the summary information on the costs of activities, funding impact statements, forecasting assumptions and information on Council fees and charges.

Glossary – a comprehensive explanation of the key terms used in the long term plan.

Audit Report

VOLUME 2

This contains:

- Policies relating to the plan
- Some other policies for information
- Council's Governance Statement
- Water services assessments (summaries)
- Sanitary services assessments (summaries)
- Summary of Council's Solid Waste Minimisation Strategy
- Land Transport programme information

COUNCIL AND THE COMMUNITY

INTRODUCTION

The long term plan gives a guide to Council's intentions for the next 10 years, but how does it link with the community aspirations of Central Otago as a great place to live, work and play?

The community has said that it wants to:

- develop
- live somewhere that works
- enjoy what is special about this place into the future

On the next page is a diagram which shows the key inter-relationships between Council and the community. These relationships provide a guide to Council and many of the other agencies that operate in the community (including Work and Income, Department of Conservation, Historic Places Trust, Police, Child Youth and Family), in the provision of services in Central Otago.

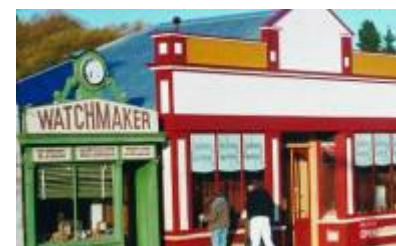
COMMUNITY RESILIENCE

One of the aspirations for any community is to be resilient and be equipped to cope with change. It is the role of all residents, Council and others to help communities deal with change in a positive manner. Council helps build community resilience by working on aspirations identified by the community.

These aspirations are expressed in community outcomes, community plans and strategies and through the general demands of everyday life. Council then recognises the aspirations and demands through the provision of services such as roads, water supplies, waste minimisation, planning, development and tourism. Meeting these makes Central Otago a great place to work, live and play. Through meeting these needs, trust is built. This helps

to strengthen communities and encourages people to work together, building resilience through understanding and participative action.

Whenever Council is considering a course of action or a change in service it makes these decisions based on core values. These core values are expressed in regional identity, sustainability and destination management activities, ensuring decisions occur which meet the aspirations of the community. These core values act as a filter for Council or any other agency and ensure that decisions are made that help to move the community forward in a manner with which it is comfortable.

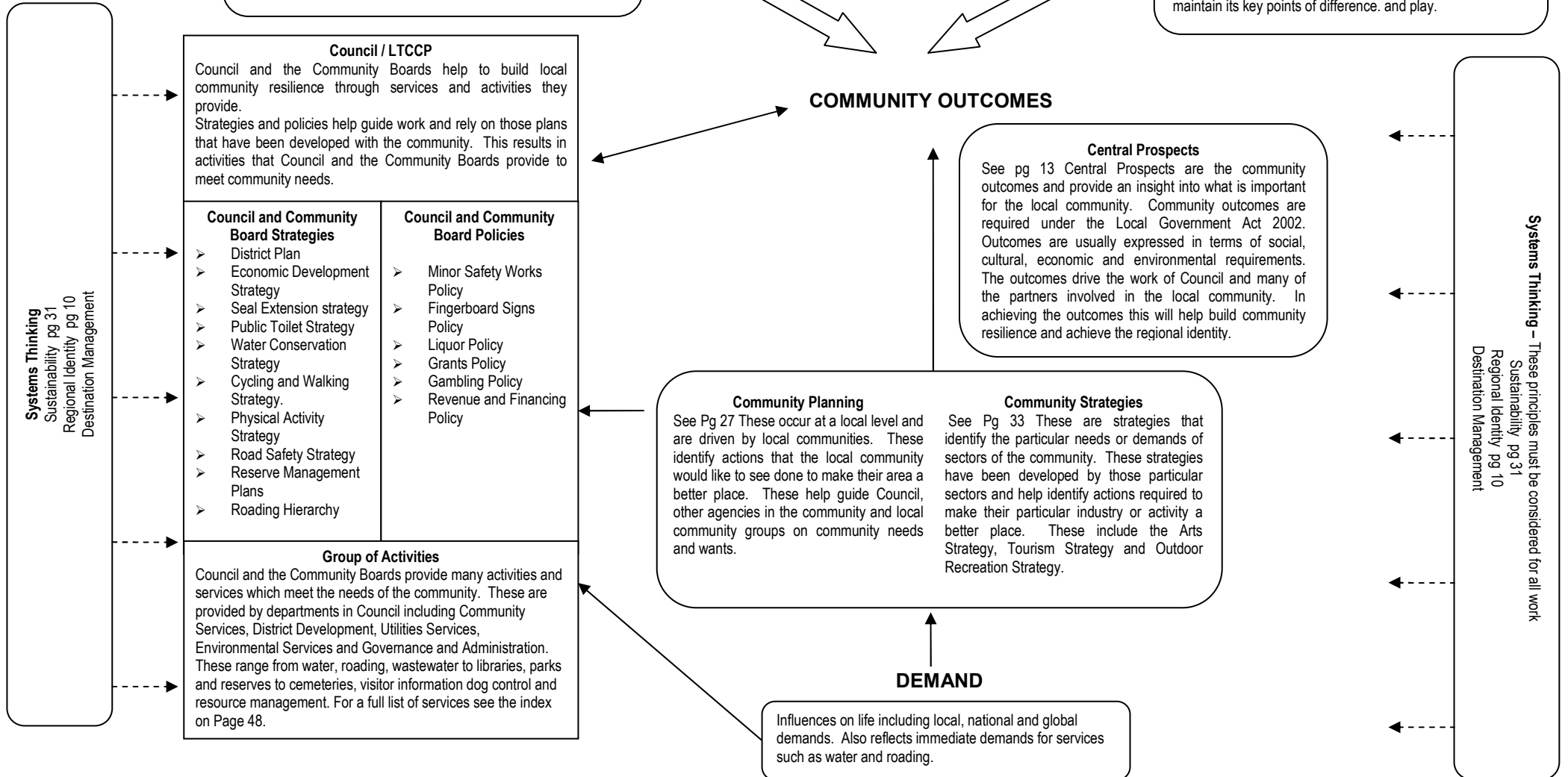


Community Resilience

See Pg 8 The aim is to equip the community to cope with changes in a positive manner and is the role of all residents, Council and other agencies. This makes Central Otago a great place to work, live and play. Through working together trust is built with the agencies/groups involved and this helps to strengthen our local communities.

Regional Identity

See Pg 10 This is the overall vision of the region. "We have inherited a magnificent natural and historic wealth. A World of Difference. We must celebrate and protect it. Together we can build on its uniqueness and make a better world for those that succeed us." In achieving the vision, will result in a community that is resilient, able to withstand changes and maintain its key points of difference. and play.



REGIONAL IDENTITY

A community which thinks alike is more likely to pull together in adversity, in other words to be more resilient. A factor which helps in Central Otago is the regional identity.

One of the clear messages voiced during discussions with the community about the way forward was the need to protect Central Otago from negative aspects of growth. The regional identity is a response to those concerns; its purpose is to express those things that are special about this district that would make sense to every corner of the community.

The regional identity is about reinforcing those values that are special to Central Otago as a place to live, work and play for now and for the future.

The regional identity is much more than a logo, it is about embracing those values that support the logo – an image that will last and endure in the hearts and minds of both residents and visitors alike.

Creating a unique mark to reflect this different world of discovery, enterprise and magic lifestyles – is encapsulated in this symbol.

The upper part of the symbol's circular form represents a solitary cloud whisked upward against a vast deep blue sky. The lower form represents both the landscape and the New Zealand native falcon, the karearea. In symbolic language, the falcon is associated with noble-natured people, strength, bravery, ingenuity and high spirits, evoking freedom and pride as it soars above the golden, contoured land.



**CENTRAL
OTAGO**
A WORLD OF DIFFERENCE

REGIONAL PRINCIPLES

To maintain Central Otago as a great place to live, work and play, businesses, community groups and even individuals are encouraged to use the brand and in doing so they are asked to aspire to the following principles:

The regional identity embraces a set of principles. These principles will guide our path to wealth creation and, in doing so, help us to create the kind of place that we can be proud of.

MAKING A DIFFERENCE

We will inspire and lead others with our special point of difference.

We stand for:

Vision, being at the cutting edge, setting directions and accepting challenges

RESPECTING OTHERS

We will respect our cultural and personal differences.

We stand for:

Inclusive actions; harmonious positive communities

EMBRACING DIVERSITY

We will recognise differences and embrace diversity.

We stand for:

Freedom of ideas and different thinking.

ADDING VALUE

We will always ask ourselves if there is a better way - one that achieves a premium status.

We stand for:

Unique experiences and quality interactions

HAVING INTEGRITY

We will seek to be open and honest.

We stand for:

Friendly interactions, community mindedness and a truthful approach.

LEARNING FROM THE PAST

We will learn from past experiences with future generations in mind.

We stand for:

Making a positive difference to tomorrow.

MAKING A SUSTAINABLE DIFFERENCE

We will make decisions in business with the community in mind and in harmony with the natural environment.

We stand for:

Financial viability, sustainable business practices, quality and balance.

PROTECTING OUR RICH HERITAGE

We will protect and celebrate our rich heritage in landscapes, architecture, flora and fauna, and different cultural origins.

We stand for:

A living heritage.

MEETING OBLIGATIONS

We will meet legal obligations at both a local and national level.

We stand for:

Meeting building and resource consent obligations, OSH and DOC Concessions.

The regional identity is being embraced by the Central Otago community and over 100 businesses, community groups, tourism operators and education providers have now registered to use the regional identity in relation to their activities.

COMMUNITY OUTCOMES

Council and other agencies need to know what the community wants from them, in other words what are the desired community outcomes.

To find out what they are, Council undertook extensive consultation in 2003, a process known as “Central Prospects”. Council and the agencies met regularly over the next few years to ensure progress was made on achieving the desired outcomes.



Then, in 2007, Council, the agencies and the community got together to set the path through to 2014. These are set out on the following pages.





Imagine Central Otago as a vast land of uncompromising beauty. People with noble hearts, strength, bravery, ingenuity, high spirits, freedom and pride that soars. A place that attracts new thinking. Central Otago will be a better world for those that succeed us.



The community has identified ways in which this vision can be achieved. These are:

1. A Thriving Economy - A thriving economy would be attractive to both business and residents alike.

	The Community says it needs:	Key actions	Who is involved?
<p>Economic Development Promote Central Otago as a place to live. Help business get through the legislative requirements when developing business opportunities.</p> 	<ul style="list-style-type: none"> ✓ Ensure the district is promoted as a good place to live. ✓ Development opportunities identified in the district. ✓ Help with getting through legislative requirements. 	<ul style="list-style-type: none"> • Collation of good information that is readily available. • Encourage all Central Otago businesses to improve levels of services. • CODC and other agencies will advocate to retain and enhance the range of services in the area. • Grow existing opportunities in a sustainable manner including looking at opportunities for organic practices. • Ensure infrastructure is available to support industrial and commercial development. 	<p>CODC, NZ Trade and Enterprise, Chamber of Commerce, Otago Forward, Work and Income</p>
<p>Skills Development Have a work force that meets the needs of the local industry.</p> 	<ul style="list-style-type: none"> ✓ Clarification of employment requirements to meet the needs of local industry. ✓ Programmes developed to fill the gaps for employment. ✓ Available workforce for industries. 	<ul style="list-style-type: none"> • Support Central Government initiatives and policies to increase job opportunities in the area. • Clearly understand employment requirements of the community. • Regional consultation undertaken by the Polytechnic to identify the skills needs of the community on an annual basis. • Maintain or increase the number of apprenticeships in Central Otago and maintain current pass rates. • Find funding for services related to training of non New Zealand workers. • Encourage increased mentoring of local business, apprentices and workers. 	<p>CODC, NZ Trade and Enterprise, COREAP, Chamber of Commerce, Ministry of Education, Otago Polytechnic, Work and Income, Training providers</p>

<p>Tourism A tourism industry that is well managed, which focuses on our natural environment and heritage with marketing plans that reflect this.</p> 	<ul style="list-style-type: none"> ✓ Focus on our natural environment and heritage. ✓ The tourism industry is well managed. ✓ Local marketing plans developed. 	<ul style="list-style-type: none"> • Develop an understanding of who uses the Rail Trail and the services required to ensure a positive experience. • Develop marketing strategies for Central Otago and communities within the district. • Implementation of the Tourism Strategy. • A strategic alliance formed between CODC and DOC. 	<p>CODC, Dept of Conservation, Community plan groups, Promotion groups, Otago Central Rail Trail Trust.</p>
<p>Ease of Doing Business Having easy access to information, friendly business services with streamlined consent processes.</p> 	<ul style="list-style-type: none"> ✓ User friendly services. ✓ Consent processes streamlined. ✓ Easy access to information. ✓ High level of leadership, advocacy and service from Council 	<ul style="list-style-type: none"> • Undertake local Community Plans and review these as required. • Agencies recognise community priorities and expectations raised in the community plans. • Streamline internal CODC processes to provide better customer service. • DOC, ORC and Transit continue to improve internal processes to better improve customer service. • Ensure the CODC and ORC websites provide up to date information that meets the needs of customers. 	<p>CODC ORC DOC Transit</p>

2. **A Safe and Healthy Community** - *This would be a vibrant community with a range of services and facilities. This would also be a community that valued and celebrated its rich heritage.*

	The Community says it needs:	Key actions	Who is involved?
<p>Maintain services in local communities.</p> <p>Retain key services and facilities which are appropriate to the local community while retaining volunteer networks.</p> 	<ul style="list-style-type: none"> ✓ Local community needs assessed. ✓ Volunteer networks supported. ✓ Facilities appropriate for the present community. ✓ Key services are retained in local communities. 	<ul style="list-style-type: none"> • Council will advocate for core services and infrastructure to meet community needs. • Recognise the effort of volunteers in the community. • Community groups and associations advocate, provide direction and support on behalf of local needs. • Creation of a volunteer outreach service. • Further develop the world of lifestyle section of the www.centralotagonz.com to include information on volunteer groups. • District wide assessment of community facilities and the demands of the community. • Develop a volunteers brochure for inclusion in the Welcome Pack. • Better co-ordination of agencies so that all partners are aware of what is happening in Central Otago. • Improve security of energy supply for clean heating both related to lifelines and supplier guarantees. • Ensure Central Otago is prepared for a Civil Defence Emergency. 	<p>Council of Social Services, Work & Income, Department of Internal Affairs, Sport Central, CODC, COREAP, Chamber of Commerce, Community Plan groups, Community Assns</p>
<p>Safe community</p> <p>Retain our safe community.</p> 	<ul style="list-style-type: none"> ✓ Adequate policing. ✓ Retain our safe community. ✓ Alcohol use reduced in youth. 	<ul style="list-style-type: none"> • Safer Communities groups address community concerns on alcohol use and related crime issues. • Police will continue to operate the DARE programme in schools. • Advocate for the principles of Crime Prevention Through Environmental Design to be implemented in our communities. • CODC continues investigation and if required implementation of a liquor ban for local areas. • Police provide sufficient resources to maintain crime 	<p>Strengthening Families, Police, Department of Internal Affairs, Child Youth and Family, Public Health South</p>

and crash rates at acceptable levels.

- Strengthening Families forum be attended by all agencies in the community to address community concerns.
- Continued support of the Probation service and integration of people back into our community.
- Encourage neighbourhood support groups be set up to ensure communities feel safe.

Housing

Have a good supply of quality affordable accommodation available for permanent and seasonal workers.



- ✓ Quality affordable housing available.
- ✓ More accommodation for seasonal workers.
- ✓ A good supply of rental accommodation.

- Energy Efficiency Conservation Authority (EECA) offer information, advice and grants for energy efficiency housing projects.
- EECA will support local initiatives to insulate houses.
- Look at the feasibility of affordable housing in Central Otago including an assessment of affordable housing models.

CODC, Housing NZ, EECA, Ministry of Social Development.

Health

A good level of health services being maintained including: good primary health care, GP services and comprehensive secondary health care.



- ✓ Good primary health care services.
- ✓ Good GP coverage for the district.
- ✓ Level of health services maintained or enhanced.

- CODC will advocate for a good range of health services in Central Otago.
- CODC advocate for continued GP, St Johns, maternity, pharmacy services and after hours service in the Central Otago area.
- Central Otago Health Services Limited (COHSL) long term guiding principles identifies key areas of strategic action through which relevant health services can be augmented. Relative to community services and operation; staff, premises and equipment.
- ROPHO create a database of all key community agencies in the area.
- Advocate for retirement health needs based on encouraging people to stay in their own home.
- Advocate for increased physical activity for all ages.

CODC, PHO – Rural Otago, COHSL, Otago District Health Board, Sport Otago, ACOSS, Public Health South, ACC

Education

Having an accessible range of quality educational services for Central Otago including opportunities for lifelong learning and training programmes to meet industry needs.



- ✓ An accessible range and quality of educational services for Central.
- ✓ Education and training programmes to meet industry skill needs.

- CODC advocate for education services at all levels.
- Workshops for school leavers on career and training options at Polytechnic.
- Continued support for apprenticeship training in the community.
- Education and workshops on sustainable practices.
- Support and encourage funding for adult and community education.
- Encourage education to meet the needs of the Third Age.
- Expand the ACE (Adult and Community Education) network to reflect the need for opportunities for lifelong learning in the area.
- Encourage the provision of further early childhood education in the district.

Otago Polytechnic, CODC, Ministry of Education, Sustainable Otago, Museums, COREAP, Chamber of Commerce.

Transport and Communications

Having a well connected community through a safe roading system, good public transport and communications network.



- ✓ A well connected and safe roading system.
- ✓ Better telecommunication services available throughout Central.
- ✓ Improved public transport to enable people to get around.

- New Zealand Transport Authority (NZTA), CODC, ORC and Community Boards provide a well connected and safe roading system including road safety improvements, maximising regional funding and road safety programmes.
- CODC implement a safety management system.
- Advocate for improved public transport in the area, especially for access to health services.
- Regular reviews of speed limits in urban areas to ensure safety of all road users.
- Agencies recognise the requirements identified in the Community Plans.
- Continued support for road safety programmes in our communities.
- Implementation of actions in CODC's Walking and Cycling Strategy.
- NZTA continue review and improve if necessary winter maintenance activities and communications. Implement a programme of thermal mapping of roads and predicting road conditions, variable message signs and

NZTA, ORC, LTSA, CODC

- public education on road safety.
- NZTA assesses the SH8/85 intersection in Alexandra.
- Develop a regional network of visitor information signs and rest areas.
- Complete the network of stock effluent sites and encourage education on this issue.
- Raise awareness of Central Otago's dependence on road transport and how this may be impacted on by future trends.
- Encourage progressive upgrading of State Highway 6 through the Kawarau Gorge.
- Secure good air linkages for the district.
- CODC advocate for better telecommunications and broadband.

Recreation

Respect landowner's rights, while enjoying access to our lakes and recreational areas. Encourage walking and cycling for the community's health and wellbeing.



- ✓ Access to lakes and recreational areas.
- ✓ Appropriate acknowledgement of landowners' rights.
- ✓ Wilderness experience maintained for future generations.
- ✓ Encourage walking and cycling for health and wellbeing.

- Better signage and amenities at Lakes Dunstan and Roxburgh.
- Creation of an Outdoor Recreation Product Development Strategy which will identify recreation opportunities for the area.
- Develop walking and cycling opportunities.
- Encourage community involvement in the review of DOC's Conservation Management Strategy.
- DOC identifies recreation opportunities in areas as emerging public conservation park areas are developed.
- Ensure there is supporting infrastructure available for those undertaking recreation pursuits.
- Develop a management strategy for camping.
- Develop further education and promotion to those who use high country areas, which outlines when areas are accessible, designated roads to use, code of access and environmental care code.
- Continued development and support for a series of walkways adjacent to the Clutha River.
- Implementation of the Physical Recreation and Activity Strategy.

CODC, Dept of Conservation, Community Groups, Fish & Game, Sport Otago/Central, CORUF, LINZ

Arts and Culture

Provide places and spaces for arts and cultural expressions.



- ✓ The local arts infrastructure developed.
- ✓ Provide places and spaces for arts and cultural expressions

- CODC will provide facilities for cultural and arts activities and when upgrading facilities consider future needs.
- Develop an arts strategy for Central Otago.
- Creation of a full time arts co-ordinator to profile the region, to carry out media opportunities, marketing, packaging tours and education including overall co-ordination of the arts community.
- Create an arts calendar and ensure this information is displayed on the www.centralotagonz.com website.
- Develop an arts self drive tour for Central Otago.
- Develop space for a permanent gallery of local artists.
- Create a Central Otago artisans website and brochure.
- Develop a museum strategy.
- In all development or redevelopment that 'art' is incorporated into planning for example, infrastructure, recreation, signage.
- Defining areas suitable for public art and use of areas where public art can be admired.

CO Arts Society, CODC, COREAP, Museums, Community Arts Groups, Creative NZ and Creative Communities.

Maori

Continued support to the local Maori community through a Maori community worker, use of the local whare and having an increased appreciation of local Maori stories.



- ✓ A Maori community worker.
- ✓ Continued support and use of the local whare.
- ✓ Increased appreciation of Maori stories on the area.

- The Te Roopu Awhina network meet to achieve the community outcomes identified.
- Conduct research on Maori and their stories within Central Otago.
- Provide interpretation of these stories for locals and visitors alike.

Te Ao Huri (Alexandra whanua) and Te Roopu Awhina network made up of a number of government, non government and whanau members

Heritage

Clear guidelines for accessing, managing and preserving heritage within Central Otago while also identifying tourism opportunities.





- ✓ Preserve heritage within Central Otago.
 - ✓ Tourism opportunities identified associated with heritage.
 - ✓ Heritage sites be looked after and accessible where appropriate.
 - ✓ Clear guidelines for managing heritage sites.
- Identification of and categorise sensitivity and risk to heritage sites, landscapes, buildings, remnants, themes and stories so that they may be recognised, preserved and celebrated.
 - Develop a heritage strategy for Central Otago.
 - Develop templates for heritage interpretation and signage in line with the Regional Identity guidelines.
 - Develop and promote heritage trails that highlight the heritage and stories of the area with consistent signage and interpretation.
 - Identify opportunities to assist people, business or organisations with heritage restoration.
 - Develop a heritage section on the www.centralotagonz.com website.
 - Establishment of a heritage trust to develop and manage a strategy for heritage in Central Otago which includes: natural heritage, man made heritage, cultural heritage and to facilitate the identification and preservation of local heritage through local projects and business and individual partnerships.
 - Tell the key stories of the region in a collection rich and graphic rich way that is educational and generates pride in the residents and visitors alike.
 - DOC will continue to manage heritage assets under its administration.

Historic Places Trust, Dept of Conservation, Otago Goldfields Heritage Trust, Kawarau Goldfields Trust, Otago Museum, CODC, Central Stories Museum and Art Gallery, Local Museums, Otago Goldfields Heritage Trust

3. **A Sustainable Environment** - *This would be an environment that provides a good quality of life. The community would also have a healthy balance between its natural and built environment.*

	The Community says it needs	Key actions	Who is involved?
<p>Water Ensuring there is an appropriate allocation of water for irrigation while ensuring sustainable waterways. Provide certainty in the quality and availability of residential water supplies, as well as education on water conservation.</p>	<ul style="list-style-type: none"> ✓ Certainty in availability and quality of water supplies. ✓ Appropriate allocation processes for water resources. ✓ Adequate irrigation while ensuring sustainable waterways. ✓ Residential water conservation. ✓ Reliable information about land subject to flooding risk. 	<ul style="list-style-type: none"> • Otago Regional Council improve the knowledge of water resources/availability. • Otago Regional Council hold public discussions on water. • The CODC advocate for the local community on water issues. • CODC establish long term directions for Council water supplies. • CODC develop a strategy for water use and provide education on sustainable water use. • CODC develop water infrastructure investment guidelines. • Identification and monitoring of flood hazards in Central Otago. • Continued monitoring of water resources in the area. • Further co-ordination between ORC and CODC regarding sustainability of local developments with respect of water requirements. • Continued improvement of wastewater discharges. • DOC will continue to advocate for water quality and quantity issues. 	<p>Otago Regional Council, CODC, Fish & Game, and Department of Conservation, Sustainable Otago, Ngai Tahu, OWRUG.</p>



<p>Air</p> <p>Encourage clean air in our local communities through consultation, providing information and taking a balanced approach to addressing air pollution.</p> 	<ul style="list-style-type: none"> ✓ Consultation, information and a balanced approach to addressing air pollution. ✓ Reduction of smog in local communities. 	<ul style="list-style-type: none"> • Education on ways to reduce air emissions. • An appropriate method to achieve the National Environmental Standard Air including ORC Air Plan, CODC Fire Season Review and consideration of urban bylaws. • Encourage improved building design to maximise heating efficiency and sustainable energy use. • Encourage further studies into our unique climate values. 	<p>CODC, Otago Regional Council, Energy Efficiency Conservation Authority, NIWA</p>
<p>Waste minimisation</p> <p>Reduce the waste we generate and increase recycling.</p> 	<ul style="list-style-type: none"> ✓ Quantity of resources used reduced. ✓ The amount of waste produced is reduced. ✓ The percentage of recycled waste is increased. 	<ul style="list-style-type: none"> • Implement actions in the solid waste minimisation plan. • Invest in waste minimisation services across Central Otago. • Foster Otago wide recycling network to achieve common solutions. • Improve education on wise resource use. • Review the ORC Regional Plan Waste. 	<p>CODC, Otago Regional Council, WasteBusters, Otago Polytechnic, REAP, Ecowaste, Otago Southland Waste Services.</p>

Managing Development Impacts on Landscape and Natural Ecosystems

Understand and protect the inherent values of our landscape and natural ecosystems while having well defined areas for growth.



- ✓ Well defined areas for urban growth
 - ✓ To understand and protect the inherent values of landscape and natural ecosystems.
 - ✓ Access to recreation areas maintained.
 - ✓ Landowner rights recognised.
- Assess the need for amendments to the District Plan based on the findings of the Rural Study and issues raised in the Community Plans.
 - Provide clear rules and guidelines for future developments including having appropriate areas for residential, commercial and industrial growth.
 - Identify unique landscapes and biodiversity and raise public awareness of these areas.
 - Identify areas of the landscape where the development of energy resources can occur.
 - Establishment of a wilding pine group to control this issue.
 - Help prepare ecology reports for landowners.
 - Landholders protect natural ecosystems through covenants etc.
 - ORC make mapping information from the Glass Earth research available.
 - DOC continue to manage biodiversity on their properties in the area.
 - DOC manage their land resources obtained through Tenure Review.

CODC, Community, Department of Conservation, ORC, Landcare groups

THE SCORE CARD THUS FAR?

Council has a good picture of the community's views, preferences and what the priority issues are.

Actions have been taken by Council and other partners in the community to achieve the goals expressed by the community.

Some of the key results so far are:

A Thriving Economy:

- A revised Economic and Business Development Strategy has been adopted by Council. This three year strategy outlines what Council will be involved in through its Business Development role.
- As part of an Otago Forward initiative, an expression of interest was prepared to the Rural Fund for the Broadband investment Fund administered by the Ministry of economic Development. This was done to highlight that the quality and coverage of broadband within rural Otago is a concern and a co-ordinated and strategic approach to addressing this is required.
- Council has been working with Maniototo Curling International and the Enterprising Communities Team to assess opportunities for further developing the business of curling.

A Safe and Healthy Community:

- The Central Otago community policing team was established in August 2008. Based in Alexandra, it has a proactive role in creating and supporting safer and better community in the Central Otago region. The Team Supervisor says priorities for the team are the prevention of tourism-related crime and retaining a high

level of visibility throughout the community, including more time walking the beat.

- The Central Otago Heritage Trust was established in November; this group is looking to advance the collation of the Central Otago memory bank project.

A Sustainable Environment:

- Dry gardens have been developed around the district. In particular, a dry garden was created in front of Council's Kelman Street entrance. Creating an attractive garden and signage was seen as a proactive way to raise community awareness about garden design and plant options suitable for this climate. This garden features dry tolerant plants that require minimal irrigation. This garden was a joint community project between Dunstan High School, Fulton Hogan Open Spaces Team and Central Otago District Council.
- Council is beginning to investigate the political and strategic issues around local authority involvement in commercial or community irrigation schemes. To move this issue forward Council approved initial steps towards the development of a Central Otago District Commercial Water Strategy. A report evaluating the value of irrigation to Central Otago is to be prepared as a first step.
- In June 2008 REAP facilitated a "Sustainable Building" workshop covering sustainable housing design, choosing sustainable materials and comparing the benefits and disadvantages of different types of building materials.

KEY MEASURES

There has been a lot of activity since Central Prospects was originally carried out. Below are the key measures Council is going to use to assess the health of the community and ensure the outcomes are being achieved.

Thriving Economy

- Average household income and GDP of the district.
- Employment rate/unemployment rate.
- Increasing tourist stays in the district – including length of stay, guest night and occupancy rates.

Safe and Healthy Community

- Assess crime rates and community perception of feeling safe in the community.
- Migration into Central Otago.
- Average rent compared to New Zealand average.
- Numbers involved in recreation and volunteers.
- Number of sites in Central Otago on the heritage inventory.

Sustainable Environment

- Quality of river sources in Central Otago.
- Satisfaction with quality of urban water supplies.
- Air – testing for quality improvement.
- Recycling – amount diverted from waste stream/waste to landfill.

Whilst these measures will be co-ordinated by the teams involved with community planning, they will be collected as part of the management of the relevant activity ie:

Economic development
Tourism
Water
Waste minimisation

Some measures will be obtained from Otago Regional Council, particularly relating to river and air quality.

WHERE TO FROM HERE?

Council and its partners will continue to work on the outcomes identified and the many agreed actions.

Council itself will continue to work on its respective actions including developing community plans for local communities. This will further develop what communities want to do in their area and will help to further strengthen communities.

COMMUNITY PLANS

Council works with communities to develop community plans. The following areas already have such plans:

- | | |
|------------------------------|----------------|
| • Cromwell | June 2008 |
| • Waipiata | April 2008 |
| • Tarras | August 2007 |
| • Patearoa and Upper Taieri | April 2007 |
| • Maniototo | February 2007 |
| • Alexandra | September 2006 |
| • Naseby | August 2006 |
| • Roxburgh and Teviot Valley | June 2006 |
| • St Bathans | May 2006 |
| • Clyde | March 2006 |

(Dates refer to when the plans became operative.)

A plan is proposed for the Pisa area and work on this commenced in February 2009.

Completed community plans deal with the recommended actions at a pace set by each respective Community Plan working group. This has resulted in the plans proceeding at different speeds and groups working on different numbers of actions, with some groups focusing on three actions at a time whilst others focus on ten or more.

The success of Community Plans is apparent from the many achievements for the various community plan groups. Examples include:

- Completion of the feasibility study for a proposed trail from Roxburgh to Lawrence
- A new promotions brochure for Alexandra
- A new walking track around the Blue Lake at St Bathans
- Repainting the toilets at the swimming dam at Naseby
- Upgrading the cemetery at Naseby
- A new town brochure for Waipiata
- Exploring walkway options in Patearoa
- Lobbying for an underpass at Clyde to link the town with the Rail Trail
- Road widening of the State Highway at the Clyde entranceways to promote better traffic safety
- Completion of a prefeasibility study and raising funds and initiation of a full feasibility of a water irrigation scheme for Tarras
- Review of the Mall in Cromwell and of the location of the Cromwell Visitor Information Centre.

As actions are completed in the next few years the plans will be reviewed and updated to ensure they remain relevant and reflect the current concerns of the community.



MAJOR STRATEGIES ADDRESSING ISSUES AFFECTING THE COUNCIL AND COMMUNITY OVER THE NEXT 10 YEARS

To enable Council to meet the aspirations of the community, as set out in community plans and community outcomes, it has put various strategies in place. Most important are:

- Central's Edge – Systems Thinking – assists with all the key outcomes
- CPTED/Liquor ban – to ensure “A safe and healthy community”
- Drinking Water – to work towards “A Sustainable Environment”
- Sustainability – a key outcome in “A Sustainable Environment”
- Waste Minimisation – to work towards “A Sustainable Environment”

CENTRAL'S EDGE – SYSTEMS THINKING

Over the past seven years your Council has grown in response to increased activity in Central Otago. Whilst this significant growth was dealt with effectively, it became apparent that costs were accumulating. In addition, increased regulation from Central Government in key areas of our work drove us to consider alternative approaches.

Just over a year ago Council committed to apply the approach of 'Systems Thinking'.

Systems Thinking means continuously learning about what customers value and designing what Council can do to meet this.

Council is committed to a significant learning process involving customers, contractors, Council and staff.

Performance has improved, customer satisfaction is up and cost reductions have been achieved in the areas where Systems Thinking has been applied.

Cost savings in the order of \$750,000 a year can be measured already. Yet these are a side effect of clearing out work that resulted from not doing the right thing in the first place. More important is improved performance from better awareness of community demand and simplifying methods to deliver this.

Customer feedback has been positive concerning the changes. However, work has only just begun. There are plenty of opportunities to gain further improvements and Council is active in taking advantage of these.

The method can be simplified into the following:

- Understanding what customers value
- Building work processes that deliver this only
- Eliminating all other activity

This approach is different and puts CODC at the leading edge of performance.

Council has set a new course and has just begun the journey. The approach will take the service and involvement in community to where people want it to be. It is the preferred method for service delivery, as well as for community development and sustainability initiatives.

We look forward to working with you to achieve a better place for us all to live, work and play.

Central's Edge – a world of difference.

CRIME PREVENTION THROUGH ENVIRONMENTAL DESIGN (CPTED)

When undertaking projects in the community, parks and recreation areas, the CPTED principles are incorporated to ensure that public areas and facilities are designed in a manner which promote community safety and reduce opportunities for crime.

This includes looking at crime or incidents in the area, what the area is being used for, local observations and input from users of the area on how to make the area safer.

The design principles include providing:

- clear border definitions of space
- clearly marked transitions from public to private space
- have gathering areas with natural surveillance
- increase the perception of natural surveillance so people feel safe
- provide natural barriers for conflicting activities
- overcoming distance and isolation through improved communications and design efficiencies.

Liquor Ban - Alexandra and Clyde

In May 2008 a liquor ban was put in place for the townships of Alexandra and Clyde. Restrictions apply from 10pm each Thursday, Friday, Saturday and Sunday until 7.00am the following day. The restrictions on drinking and possessing alcohol are quite specific. It is considered an offence to bring, possess or drink alcohol in any specified public place for the purpose of consuming it; possess or drink alcohol in a vehicle while in any specified public place, except when transporting alcohol; possess or drink alcohol while in any specified public place except while on licensed premises.

It is permitted to take unopened alcohol through a public place from licensed premises if it is promptly removed from the public place, or to take unopened alcohol from one house to another providing it remains unopened in the public place, and also to take alcohol to a licensed BYO restaurant adjoining a public place, drink and carry alcohol in a public place if that place has a license issued under the Sale of Liquor Act 1989.

Public places are regarded as areas managed by the Council and open to use by the public, whether or not there is an admission charge. This includes roads and state highways.

Why have a liquor ban? The message being expressed by the community was concern about alcohol related crime in public places such as parks and reserves and the negative impact this was having on the community. Also, throughout New Zealand concern is increasingly expressed about binge and excessive drinking and this is one way Council can work towards addressing the issue.

While this ban is permanent a review of its effectiveness will be carried out in 2009.

DRINKING WATER STRATEGY

Council adopted a drinking water strategy in 2007, which was then endorsed by the Community Boards in early 2008.

Council has an obligation to upgrade its community drinking water supplies to comply with the New Zealand Drinking Water Standards 2005, in accordance with the Health (Drinking Water) Amendment Act 2007.

The cost of these upgrades, which may attract varying levels of central government subsidy, is estimated at over \$8 million. The first application, for Roxburgh /Lake Roxburgh Village, is to be lodged in 2009.

Central Otago has a continental climate (hot dry summer), unique in New Zealand, which results in a very high summer demand for irrigation purposes. The peak demand for water per head is very high by NZ standards. Some Central Otago towns use enough water for a medium sized city. If Council is to treat these supplies to the New Zealand drinking water standards it will cost a similar amount as for a small city, yet Central Otago has small populations to pay for it. Given most of the water is used for irrigation or lost through leaks this is not a good use of ratepayer's money.

To allow continued growth (i.e. to service more consumers) and to minimise the cost of upgrades (which have to be sized to meet peak demand), there is a need to optimise water consumption to meet customer demand, as well as showing leadership in sustainable practices. Failure to practise good water management could result in difficulties for future water consent take applications.

There are a number of initiatives that assist in tempering water consumption. These include:

- Education programmes
- Separate untreated irrigation supplies for parks and reserves
- Leak detection programmes
- Targeted maintenance programmes

However, a proven method of managing excess consumption is the use of water meters, so that water is paid for on a user pays basis.

During 2008/09 the Community Boards funded the installation of meters on commercial properties and on residential properties of greater than 1100m² in size, with the exception of Roxburgh ward, which is installing trial meters in a variety of typical uses.

From 2009/10 each Community Board will fund the installation of universal metering. User charges will likely reward low volume consumers by offering a reduction in their standard water connected charges.

The Boards are proposing to install meters on the following timeline:

Ranfurly	Reserve meters 2009/10, Residential 2010/11
Naseby	2010/11
Roxburgh	\$70k 2009/10, \$40k inflated yr 2010/11 to 2012/13
Cromwell	50% each 2009/10 and 2010/11
Alexandra	2010/11
Clyde	2010/11
Omakau	2010/11

SUSTAINABILITY

Climate change has, it seems, captured plenty of attention. This Council, rather than focusing on the somewhat immense and global problem of climate change, has taken an alternative local approach.

Its approach is to understand the causes of issues such as climate change and build the community's ability to act in ways that reduce or eliminate harmful effects. Climate change is just one symptom of unsustainable living habits. It is the living habits that cause destructive and costly future outcomes that need to be addressed. Ours is a throwaway society, producing wastes that are passed on to future generations to deal with.

Continuing to act in the same way in the future will only increase the effort needed to be taken by our children and beyond.

Council is actively working with communities to design new methods and appropriate infrastructure to eliminate waste at the front end. Collecting waste from around Central Otago and transporting these in vehicles powered by carbon based fuel is not very sustainable.

Innovative system-wide solutions need to be designed with communities to reduce this district's contribution to environmental damage. Council is currently working within communities to design different systems as a domestic tourism and primary production location. To assist with this Council has adopted a Sustainability Strategy, copies of which are available from Council offices, or can be viewed on Council's website www.codc.govt.nz.



WASTE MINIMISATION STRATEGY

Council adopted a comprehensive waste minimisation strategy in 2007 which continues support for zero waste. Council has decided to approach waste minimisation through a holistic, community led process, and focus on waste reduction rather than waste recycling. The process will focus on enabling communities to take control of their own waste streams, encourage reduction in resources being brought into the community, retaining as much as possible for reuse, and reducing any resource that has to be removed out of their area.

There are a number of compelling reasons to take this approach. They include:

- Fuel price increases in 2008 identified that cartage of waste across the district to either recycling facilities or landfill is very costly
- In parallel with the global economic downturn, world wide, the commodity markets for recycling have slumped dramatically. This indicates that recycling should be considered as a transitional option only, with a move towards reduction of materials consumed as a more sustainable option
- In July 2009, Central Government will impose a levy of \$10 per tonne to waste disposal to landfill. Half of the proceeds will be used as a contestable fund for waste minimisation projects available on a national basis, with the remaining half (less administration costs) distributed to local authorities on a per population basis (also to be used exclusively for waste minimisation purposes). Additionally, QLDC will be introducing a charge of \$36 per tonne on waste disposed of to Victoria Flats landfill from 1 July 2009, (subject to QLDC LTCCP approval). CODC has agreed in principle to implement the charge with an effective date 1 July 2010 (with CODC receiving all revenue from CODC waste) and that be subject to a full assessment being undertaken for a special consultative procedure.

- Landfills at Patearoa and Tarras are unconsented beyond late 2009, and alternatives are required

Council continues to support Central Otago WasteBusters through a difficult financial period and Council will negotiate a service level agreement that will provide more certainty to move forward.

The Council wheelie bin service continues to have high public satisfaction, but does not encourage waste reduction. Council has extended the current collection contract through to late 2010 but has signaled that the service will not be maintained in its current format.

There is a marked shift in cost burden from the rates to user charges in the waste disposal budget. This reflects the desire to reinforce the reduction message, but may have the potential of increased levels of fly tipping.

In preparing this long term plan Council has taken the conservative approach of budgeting for waste based on continuation of the current processes and systems, and incorporating the growth predictions prepared in 2008 before the economic downturn. Due to lack of information, Council has not included either the QLDC levies nor any effect of the Emissions Trading Scheme in the budgets.

OTHER STRATEGIES ADDRESSING ISSUES AFFECTING THE COUNCIL AND COMMUNITY OVER THE NEXT 10 YEARS

A Council is a complex organisation and it is important that it has strategies, policies and plans in place to ensure it delivers what the community needs consistently, fairly and at a reasonable cost.

Some of these are set out below with a brief explanation of what the purpose of the strategy, policy or plan is.

ARTS STRATEGY

This strategy reviews existing performance and visual arts experiences and identifies opportunities to further develop the arts community within Central Otago to maximise the benefits to both local residents and visitors to the region. The strategy outlines a series of strategic directions and recommendations for the visual and performing arts, the timeframes for these to be achieved and those responsible for achieving them.

ASSET MANAGEMENT PLANS

Asset management plans have been prepared for the major assets of Council and identify all the maintenance and capital expenditure for those assets. These plans cover water, wastewater, stormwater, property and roading.

BUILDING CODE

The Building Code is a means of compliance with the Building Act 2004. Council's role is to ensure compliance with the Code. The Building Act and Code give the minimum standard for buildings and ensure that all buildings are erected to an appropriate standard.

CEMETERY STRATEGY

Council is developing a Cemetery Strategy that will give clear guidelines on the management, maintenance and future needs for all cemeteries in Central Otago.

The document will outline the various statutory requirements, ownership status and identify the locations of cemeteries including GIS maps and aerial photos and general description and brief history. It will also include the management arrangements in terms of who is responsible for what, maintenance requirements of the grounds, including fences, signs and trees as well as headstone maintenance/preservation and restoration. Record keeping arrangements, as well as cultural, heritage and crematoria needs will be covered, together with information for the community on booking plots.

The timeframe for the completion of this document is by the end of 2009.

CIVIL DEFENCE PLAN

This identifies how locally Council plans to reduce risk, be ready for, respond to, and recover from, a civil defence emergency.

CYCLING AND WALKING STRATEGY

This promotes the sustainable activity of cycling and walking, including the provision of new facilities and opportunities. This is a joint strategy with other players who provide walking and cycling facilities such as New Zealand Transport Agency.

DEVELOPMENT AND FINANCIAL CONTRIBUTION POLICY

The Council has modified its Development and Contribution Policy, which was last reviewed in February 2007.

This includes the introduction of water and wastewater contributions for Naseby, Ranfurly and Roxburgh, the rationalisation of water contributions for rural Cromwell and the removal of community facilities development contributions.

DISTRICT PLAN

The District Plan is prepared under the Resource Management Act 1991 and its purpose is to assist Council to carry out its functions relating to the Act, ie the sustainable management of natural and physical resources. The District Plan is the means by which the effects of using, developing and protecting the District's natural and physical resources are managed into the future.

ECONOMIC AND BUSINESS DEVELOPMENT STRATEGY

This strategy covers the period 2008-11 and has been designed to be consistent with, and supportive of, the long term plan. The document outlines the current issues for the business sector, niche industries and potential opportunities on the horizon as well as identifying the current underlying risks to the local economy. It then covers the components involved in business development including, processing business enquiries, facilitation of large projects, involvement in business development, promotion of the regional identity and networking.

OUTDOOR RECREATION STRATEGY

This document reviews existing outdoor recreation products and experiences and identifies opportunities for improvement for Central Otago residents, domestic and international visitors, by way of a strategy, which sustainably directs and maximises the economic potential for Central Otago.

This strategy outlines a series of strategic directions and recommendations for camping, water related activities, walking, tramping, running, biking, mountain biking, four wheel driving, motor biking, hunting, climbing, gold panning, air activities, snow sports and ice sports.

PHYSICAL ACTIVITY STRATEGY

This is a collaborative strategy by the Central Otago District Council, Sport Otago, Public Health South and the Central Otago Principals Association. The focus of this strategy is on the physical activity needs of the communities of Central Otago. This helps determine the future of recreational facilities, recreation services and programmes and has an implementation plan for the actions identified. The document sets out the necessary resourcing, activities required, responsibilities and timeframes.

ROAD SAFETY STRATEGY

This promotes the provision of safer roads in the district.

TOURISM STRATEGY

In 2007 a Tourism Strategy was developed for Central Otago to take the district forward over the next 5 years. This strategy outlines current tourism growth and what are the key requirements for this industry to be successful in the future. The strategy outlines a series of strategic directions and recommendations for various parts of the tourism industry including visitor information centres, the Otago Central Rail Trail, touring routes, recreational opportunities, freedom camping, cultural heritage, events and multi-sports, food and wine to name but a few.



THE KEY ISSUES COUNCIL FACES OVER THE NEXT 10 YEARS

DISTRICT-WIDE ISSUES

Borrowing

Council is in the fortunate position currently of having no external debt. Unfortunately that is forecast to change, with a total of \$34 million external borrowing anticipated by 2019.

Borrowing will be in line with Council's financial policies, and will only be raised when internal funds are insufficient ie for large items.

This long term plan shows repayment of interest on loans but no repayment of the capital. The main reasons for this are:

- Council will be reviewing its Revenue and Financing Policy to consider whether it should fund loan repayments from depreciation funds.
- It is likely that loans will be available for 20 years maximum, but assets will have lives of up to 80 years. Therefore repaying the capital over 20 years would breach the concept of inter-generational equity.

Rates Requirement

Council undertakes a very stringent budgeting process to ensure it keeps rates within what it believes to be acceptable levels. It has reviewed and revised its fees and charges; it endeavors to maximise available government subsidies; it utilises internal funds, where possible, to pay for capital expenditure so that external loan debt is minimised; and then it uses rates to fund the balance of its operating expenditure. All of the above is explained in greater detail in Volume 2 of this long term plan, where the complete Revenue and Financing Policy may be found.

Throughout this long term plan Council explains reasons why in some instances rates rises are beyond Council's control because of legislative and monitoring requirements.

Arts Co-ordinator

Council believes arts and sport are equally important to the community and has therefore decided to fund \$35,000 a year (plus inflation) throughout the long term plan, towards a community Arts Co-ordinator. This is the same level of funding as provided by Council to Sport Otago.

Cromwell Visitor Information Centre

Council has decided a replacement centre will be located along from the corner of Murray Terrace and Barry Avenue (beside the Travellers Rest), and will be a conventional centre, not a show case centre. Council will prepare a proposal for consultation with the business community as well as the public.

Council is unsure as to when the centre will be built, being mindful of the current economic situation. It is also uncertain as to whether external funding will be available. Accordingly no figures are included in the budgets, although the indication is that the capital cost will be around \$1.16m and additional spending costs around \$70,000.

Funding of Tourism and Visitor Information Centres

Council currently sets and assesses the rate based on capital values, with differentials for different types of rateable property.

The current differentials see the rates being paid, roughly:

- One-third by residential ratepayers
- One-third by rural ratepayers
- One-third by commercial ratepayers

Council wants to review this to ensure it is still a fair and equitable split of rating liability.

Roading

As explained elsewhere in this document, Council is undertaking a review of its roading function using the Systems Thinking methodology. This may lead to a change in the mix of road expenditure, but will not affect the overall investment.

Roxburgh Service Centre

This building incorporates meeting rooms, the library, plus the Roxburgh Information Centre. Council is considering moving the Information Centre elsewhere, but as considerations are at an early stage, the long term plan shows the move as taking place in year 2, although this timing is very uncertain.

Rugby World Cup 2011 (RWC 2011)

Local authorities and rugby interests throughout Otago and Southland made a joint proposal to RWC 2011 Ltd concerning the hosting of matches and teams in the region. The aim of the bid was to attract at least six games to the region. The decision, announced in early March, is that matches will be played in Dunedin and Invercargill. It is envisaged that teams will be based throughout the region. Some costs may be incurred by Council to help

contribute to the cost of hosting the event and realising opportunities to allow local communities to link and contribute to this event.

Stormwater

Currently there are community reticulated stormwater systems in a number of townships (Cromwell, Alexandra, Ranfurly and Roxburgh).

The discharges of these schemes are not treated, and there is a potential for the regulatory authority (Otago Regional Council) to require future discharge monitoring, obtaining of consents and special treatment or discharge requirements.

Some provisional funding, in all but Alexandra, has been allowed for in this long term plan.

Waste Minimisation

This is set out in more detail earlier in this document (page 32). The key points are:

- Council's continued desire to move to zero waste
- Council has resolved in principle to implement the QLDC levy as of 1 July 2010 subject to the special consultative procedure.

Wastewater Consents

Council has three significant waste water consents currently in the "renewal" or "soon to be renewed" process.

The quality requirements of the consenting authority (Otago Regional Council) have increased significantly in recent years.

- Cromwell
This has received a 3 year interim consent which, during its currency, will require the de-sludging of the oxidation ponds and a commitment to a land based disposal system (or something of similar quality). The Board has appealed the consent to the Environment Court.

The total cost to get long term consent may exceed \$10 million.

- Roxburgh
Council has recently been granted an interim consent which expires in April 2011. To obtain a long-term consent will require a commitment to a land based disposal system.
- Alexandra
The consent to discharge effluent into the Clutha from the activated sludge plant expired on 1 January 2009. Due to improvements in recent years in the management of the plant the effluent quality has improved but the plant is producing a significantly greater amount of sludge (the process byproduct). This product digested sludge, with treatment, can be used as a bioproduct. Council is currently investigating the use of sites such as Naseby Forest.

The design of the plant is such that it can not be decommissioned for necessary maintenance. It is possible to reconfigure the plant and this work is included in the current budget.

To meet enhanced discharged requirement (noting land disposal not practicable on site) may require use of ultra violet sterilisation.



COMMUNITY ISSUES

Cromwell

Bannockburn Community Centre

It is anticipated the proposed extension will cost \$140,000. It is intended to obtain \$80,000 from community sources with the Board providing \$60,000, plus \$15,000 for re-roofing.

Cromwell Golf Course

Funding of \$700,000 has been included in the long term plan for the redevelopment of the golf course in 2009/10. The provision of this funding is dependent on land sales by the Board. Some funding will also come from the golf club.

Cromwell Mall Upgrade

The Board has consulted widely concerning the future of the Mall, and concept plans are currently being firmed up. The total cost is not known, but may be in the region of \$5 million.

The plan indicates that the upgrade will be undertaken over 5 years. How it is being funded has not been finalised.

Cromwell Memorial Hall

For some years now the Board has intended to upgrade the Hall and the latest estimates indicate that this will take in the region of \$1 million. The Board wants to undertake extensive consultation with the community to ascertain willingness to fund this, plus it wants to obtain the views of community trusts and groups to assist with funding.

Accordingly no figures for the upgrade are included in the plan but the Board gives notice that the work may well proceed at some time over the next ten years.

As it is probable that the upgrade to the hall will be largely funded by the community, the Board has chosen not to fund the depreciation arising from revaluation.

Cromwell Museum

The Museum is currently in the same building as the Information Centre, and is staffed by Information Centre staff. Council is considering the possibility of relocating the Information Centre. This will necessitate the Board revisiting the staffing and siting of the Museum.

The Board had hoped to purchase software and expertise to digitise Museum records, but reluctantly has moved the project out to year 4 of the plan as it can not afford to do the work in the next three years. It is left in the plan so that it is not forgotten.

Cromwell Resource Centre

The Board chooses not to fund the increased depreciation on this building as it will not replace the building.

Sale and Purchase of Land

This is included in year 1 of the plan, but may occur in any, some, or all of the years, dependent on opportunities arising.

Maniototo

Art Deco Building

The Board hopes that by spending \$7,000 to repair the roof there will be no need to completely renew it. It is also intended to spend \$15,000 replastering the building which will hopefully mitigate against the need for further extensive expenditure.

Car Parks

The Board is considering whether or not to seal car parks in the ward, and has therefore included \$50,000 in year 4 in case it decides it wishes to proceed with the idea.

Fluoridation

In 2008 the Community Board approved the fluoridation of the Ranfurly water supply, based on the full cost of the capital expenditure required, being met by the Ministry of Health. Subject to that funding it is anticipated that fluoridation will commence in the 2009/10 financial year.

Naseby Public Hall

Major expenditure is anticipated for the Hall, but because of the need to plan carefully, the work has been moved out to 2010/11. However, if resources become available to enable the work to take place sooner, then it will be undertaken in 2009/10.

Patearoa Recreation Reserve

1. The Board purchased the Patearoa School House for \$12,000 with the intention of using it as accommodation for a camping ground caretaker. The camping ground project, with the consensus of the Patearoa community and supported by the Patearoa Recreation Reserve Committee, has been postponed.

Therefore, the long-term use of the house will be reconsidered by the Board, after consultation with the Patearoa Recreation Reserve Committee.

As the camping ground is currently on hold, the value of the property is unknown, as is its future use.

Accordingly the Board chooses not to fund the additional depreciation arising from revaluation of the property.

2. The Board is concerned that the Reserve is expected to be running at a deficit each year for the next 10 years, and will discuss this with the Patearoa Recreation Reserve Committee.

Unsubsidised Roothing

It is more effective to undertake larger tranches of work, so the Board budgets to spend three year's allocation in year 1, but the total is rated over the 3 years.

Roxburgh

Alexandra to Roxburgh Walkway

The Board has been asked to fund the \$15,000 needed to complete the feasibility study. As it is a one-off, and major benefits are expected if the walkway goes ahead, the Board will fund the money from its general balances.

Camp Ground Feasibility Study

The previous Roxburgh camping ground closed a few years ago and it appears that there may be a need for a site to be found to enable a new one to be established. There are several possibilities, all of which need assessing, as well as establishing whether or not the community supports establishing a new camp site. It is estimated the feasibility study would cost around \$10,000, but it may be higher.

Clutha Gold Trail Trust

The trail will cost over \$1,000,000 to prepare but is being funded from the community. However, some seed financing has been requested. The Board will fund \$10,000 in year 1 from its balances but will rate for \$10,000 in year 2 and 3.

Millers Flat Pool

The Board chooses not to fund the additional depreciation arising from the revaluation because if the pool is replaced it will be funded by community contributions.

Roxburgh Swim Centre

The Board chooses not to fund the additional depreciation arising from revaluation because it proposes to replace the pool within the next few years and intends to fund it substantially by community contributions.

The Board has been working with community groups to decide the best way forward to provide a swim centre that is affordable and meets the needs of the community. It has now been agreed that an outdoor heated pool is the right solution.

Discussions continue as to where the pool should be sited, but indicative costs of \$1 million have been included in the long term plan, irrespective of where it will be sited.

It has been suggested that the pool could be run by a Trust with no Board involvement, which could mean there would be no rating cost.

Roxburgh Town Hall

The Board chooses not to fund the additional depreciation of \$22,000 because:

- The valuation was done at 1 July 2008 and is therefore probably overstating the present value of the hall.
- The Board improved the hall with a significant contribution from the community and does not fund depreciation on assets paid for by community contributions.

Unsubsidised Roading

It is more effective to undertake larger tranches of work, so the Board budgets to spend three year's allocation in year 1, but the total is rated over the 3 years.

Wastewater – Land Based Treatments

Major works are planned for the first two years of the long term plan. Currently the budget is shown in year 2; if it is opportune work may commence late in year 1.

Vincent

Alexandra Community Centre

The Board chooses not to fund \$23,000 of the increased depreciation arising from revaluation because it is likely that the building is now over-valued.

Alexandra Water Supply

The Alexandra water supply has a number of issues which need consideration before it can be upgraded to meet the new drinking water standards. These include:

- The water is hard which causes problems to consumers due to premature failure of heating elements.
- The current bore field is situated riverside and downstream of the closed Alexandra landfill.
- The water supply has a low public health grading.

The Vincent Community Board has adopted a “decision tree” basis for short listing future options and currently the focus is on finding an adequate supply of softer water sited away from the landfill.

Options to include private development initiatives in the wider basin appear to have stalled.

Since the grand scheme of a combined Clyde/Alexandra supply (costing over \$10million) is still a potential outcome there is a possibility of the estimates in the long term plan having to be readdressed.

Clyde Pool

The future of the pool is uncertain, but it is likely that if it needs to be replaced it would be funded by the community and from its existing investment account. The Board therefore chooses not to fund the increased depreciation arising from the revaluation.

Molyneux Park

Molyneux Park and the wider surrounding area is currently being reviewed. This review may determine the future direction of the park and its surrounds. There is tentative provision allowed in the long term plan for changes associated with this. Molyneux Park grounds are currently controlled by the Molyneux Park Charitable Trust. The Board is likely, during the life of the long term plan, to renegotiate the terms of the agreement it currently has with the Trust.

The indicative cost of the proposals in 2009 dollars is \$13,610,000 of which it is anticipated some will be funded by ratepayers. Currently the Board has only included \$162,000 in the long term plan to be incurred in years 1 and 2:

- Planting: new avenue and car parks \$158,000
- Site visits, parking, reinstatement of grass etc \$4,000

The Board proposes to fund this from internal sources, but is aware that future costs may need the Board to borrow funds from external sources. The table below sets out the items suggested for the upgrade, together with indicative costs.

SUGGESTED UPGRADE TO MOLYNEUX PARK

Item	2009 Cost (\$000s)
Planting: new avenue, car parks	158
Site works, paving, reinstatement of grass etc	4
Cricket wicket replacement and turf improvements	125
Planting: new avenue, car parks	150
Site works, paving, reinstatement of grass etc	4
Modified Squash Entry	135
New Netball / Tennis Courts	1,140
New Croquet Lawns	370
Perimeter fencing, gates, entrances, ticketing booths, rec. park	230
New hub complex	2,800
Modifications to pool plant room	190
New ice rink building	6,400
New Pavilion (inc. stadium demolition)	1,900
Site works, paving, reinstatement of grass etc	12
Total	13,610

Notes:

- No income derived from the sale of land has been included
- New pavilion allows for extension of life of Molyneux Stadium as per consultant's recommendation

Molyneux Stadium

The future use of the Stadium is under debate, (as part of the wider Molyneux Park Review) with several options being considered. Because of the degree of uncertainty about what option might be adopted this long term plan assumes that the building will be maintained and that there will be no changes or new buildings. Also because of the uncertainty, the Board chooses not to fund the increased depreciation arising from revaluation.

Plunket

The Board chooses not to fund the depreciation increase as it is unlikely to replace the building without community funding assistance.

Property – Sale and Purchase

An amount of \$1,175,000 has been included as income and expenditure on the assumption that the Board may undertake some property redevelopment. It is uncertain at this stage when or where development might take place, but it is expected it will be at some time during the life of the 2009/19 LTCCP.

Rating Bands for Clyde Pool, Molyneux Aquatic Centre, Molyneux Park and Stadium

The Board has deliberated on the fairest and most equitable way to rate for Molyneux Aquatic Centre, Molyneux Park, Clyde Pool and Molyneux Stadium, because while all ratepayers within the Board's two wards have access to the facilities, ease of access is very dependent both on distance from Alexandra and the possible use of local facilities.

After considering many options the Board felt that the best option is to have three bands – band one is Alexandra, band two is out to Chatto Creek and band three is the rest of the Earnscleugh Manuhierikia ward, with each band paying a proportion of the rate. Initially the proportions will be:

Band 1	100%
Band 2	60%
Band 3	10%

OTHER ISSUES

DISTRICT

Affordable Housing

The long run trend has seen housing in parts of Central Otago become unaffordable to people on low to moderate incomes. While in the short term economic conditions may see the price of housing stock fall, process, combined with the requirement for increased equity from buyers, means that the affordability problem is unlikely to disappear and may, in fact, become more pronounced.

Council has asked a representative community group to review housing affordability solution options, including the Affordable Housing Territorial Enabling Act 2008, and to make recommendations.

Alexandra Aerodrome

1. This long term plan assumes that there will be little commercial use of the Alexandra Aerodrome. However, there are currently proposals for flying schools to use the aerodrome, but discussions are still ongoing.
2. The Alexandra aerodrome is an important asset for the district in terms of assisting with potential economic growth opportunities. As such, it is considered important for the integrity of the runway to be maintained.

Council proposes in 2009/10 to undertake a condition assessment and valuation of the runway in order to identify future maintenance and possible renewal works. Should such works be identified as necessary within the term of this long term plan it is proposed that those works be provided for as recommended.

Civil Defence Emergency Management Radio Communications Update

The State Services Commission has set up a Radio Communications Strategy Advisory Group to review radio communications used for by the various emergency services throughout New Zealand.

This may involve changing the communications system from analogue to digital. This will also affect the paging system Council uses for its rural fire service.

At this stage costs are unknown as is a possible implementation date, although it is unlikely to be earlier than 2012. Currently this long term plan does not contain any potential costs associated with this possible change.

Collapse of Markets for Recycled Goods

As the world-wide recession continues to bite there has been a collapse in the markets which purchase recycled items from WasteBusters. Council has always had a close partnership with WasteBusters, as the aim of both is to move to zero waste, and Council has committed to providing financial assistance in the current year in the hope that the markets will recover. Whether or not they do, Council will review the way forward of its relationship with WasteBusters.

Compliance with Legislation

Rather than focus on compliance with legislation, Council aims to design its work so that any service provides the best results for customers and the community. If a legislative framework exists, work design is reviewed to highlight any area where prescribed legal requirements are not met. Then the minimum necessary changes are made to ensure compliance. Local needs are therefore given priority above national legislation frameworks.

Clutha Management Committee

This Committee was originally set up to manage Lake Dunstan and its environs, but its remit has been extended to include the Clutha/Mata-au down to Roxburgh, including Lake Roxburgh. Currently there is no contract to manage the river below Lake Dunstan nor are there bylaws in place. Once the Lake Dunstan Bylaw is in place, the Committee will assess the likely costs involved in actively managing the increase waterway. Because of the unknown quantum of cost, the budget for the Committee in this long term plan is based on Lake Dunstan costs only.

Elderly Persons' Housing

Council's Revenue and Financing Policy indicates that Council will consider getting out of provision of social housing if it could find a supplier which could continue the current level of service. It is therefore unlikely that it would replace its housing stock and therefore chooses to not fund the increased depreciation arising from the revaluation of the stock.

Emissions Trading Scheme – Forests

There is considerable uncertainty surrounding the introduction of an Emissions Trading Scheme in New Zealand.

Under the current proposed scheme credits are not a significant sum, and, given Council's desire to budget conservatively, no income for carbon credits is included in this long term plan.

Environmental Health Rate

Council is choosing to "under rate" by \$50,000 in year 1 of the long term plan. This is because the economic downturn means income is forecast to be lower and expenditure will be too. It is not possible at this stage to say where the reduction will occur, but staff have been asked to ensure that there is no deficit on the account ie to make savings of \$50,000.

Future of Water (other than potable drinking water supplies)

Water is fundamental to the economic and community development of the district and is probably the district's most valuable resource. In 2009 Council intends to develop a strategy covering commercial uses of water.

The purpose of this is to:

1. Present a comprehensive and defensible overview of the current and potential impact of water on the economy and communities of Central Otago.
2. Have a framework or model so that the Council can evaluate the economic and social impacts from the commercial use of water.
3. State the nature and expectations of Council involvement in commercial water initiatives.
4. Incorporating the previous points, have clear context and basis for the role of Council as a financial contributor, investor, or other role for commercial water opportunities.

As work has not yet started on this strategy it is not possible to reflect its effect in this long term plan.

Legislation and Compliance Costs

A substantial portion of the increase in rates each year for the past decade is as a result of government regulation, environmental requirements from other agencies and depreciation funding. The budget for 2009/10 again includes significant increases in these items. The additional costs are:

	\$
Increases in depreciation funding	147,148
ORC environmental requirements wastewater	390,000
Water projects linked to new drinking water standards	950,698

Council is advocating to government and the regional council that a reality check is required on some demands given the economic climate.

New Stadium in Dunedin

This long term plan contains no reference to, or funding of, any future upgrades to, or replacement of, Carisbrook, because it is likely that any rates will be set and assessed by Otago Regional Council.

Otago Homes Clean Heat Project

Council has allocated \$30,000 from the District General Reserves towards this project, to be used only if necessary. The details of the Government's recently approved national scheme are uncertain at the time of production of this long term plan; it may be that the national scheme will remove the need for local schemes.

Property Management

There is increasing complexity in managing Council's portfolio, and there may be a need to employ additional staff within the life of this long term plan. Due to the current uncertain economic climate, Council has not included any financing of this potential need in the estimates at this stage.

Property/Sale of Reserve Land

Council holds a variety of properties comprising, but not exclusively, freehold, endowment land and reserves. These are owned or administered for particular purposes.

Following assessment by Council of its land holdings it may dispose of any land that is not a strategic asset and does not assist the Council in meeting its identified community outcomes and priorities, where disposal would better meet those objectives.

In accordance with Sections 140 and 141 of the Local Government Act 2002, Council gives notice that once it has completed its review in relation to endowment land and property, it may sell or exchange the land and use the proceeds of the sale or exchange to the best and highest benefit of all ratepayers in the relevant ward. In particular, any endowment for leisure purposes will be put towards parks and reserves, land in the town belt towards town improvement etc.

Revaluation of Property

Property was revalued as at 1 July 2008. Since then the economy has gone into recession and property values are continuing to fall. Council has therefore reviewed each property and in some instances has chosen not to fund the increased depreciation costs. In particular:

- William Fraser Building
- Roxburgh and Ranfurly Service Centres.

Rural Fire Management

The Department of Internal Affairs is still conducting its review of New Zealand's fire legislation. The purpose of the review is to acknowledge and resolve inconsistencies between urban and rural fire systems with new integrated legislation to replace the existing Fire Services Act 1975 and Forest and Rural Fires Act 1977.

As the review is still inconclusive, Council has budgeted for the next 10 years assuming it will continue as the Rural Fire Authority.

Unsubsidised Seal Extension

Council will continue its existing practice of undertaking work in three-yearly cycles, doing the work in the first year but setting and assessing the rates over three years.

William Fraser Building

The heating system in the William Fraser Building is currently provided by a coal fired boiler, supplemented by stand-alone electric heating. This is neither effective nor ecologically sound and therefore future provision is under review. It is too early in the review process to include costs in this long term plan.

CROMWELL

Pisa Moorings Playground

The community has requested the provision of a playground in Pisa Moorings, but it is not yet decided what will be provided. Once this decision is made the Board will fund the playground from the Anderson Trust, and will assist the community with requests to Trusts for further funds.

Pisa Moorings Water Supply

The Pisa Moorings Utility Society has requested the Community Board commence investigation into the potential for the private Pisa Moorings water supply to be incorporated into the Cromwell Water Supply. If this occurs the full cost of connection will be at the expense of consumers served by the Pisa Moorings Utility Society's private water supply.

Wastewater

Depending on work undertaken over the next few months, it may be necessary to build the new treatment plant in year 3 and not year 4 as shown in this long term plan.

MANIOTOTO

Buildings

The Board intends to review closely its asset base with a view to rationalising provision of services in the Maniototo. In particular it will consider the need to continue ownership of the Town Hall and community halls. It will continue with the status quo for the Arts Centre and Centennial Milk Bar; for the latter it will discuss with the community possible income earning sources for the future.

Maniototo Park

The Board will investigate the recreation requirements for the park and the amount of land required. The Board may choose to relinquish part of the park's reserve status, and sell some of the land.

VINCENT

Liquor Ban

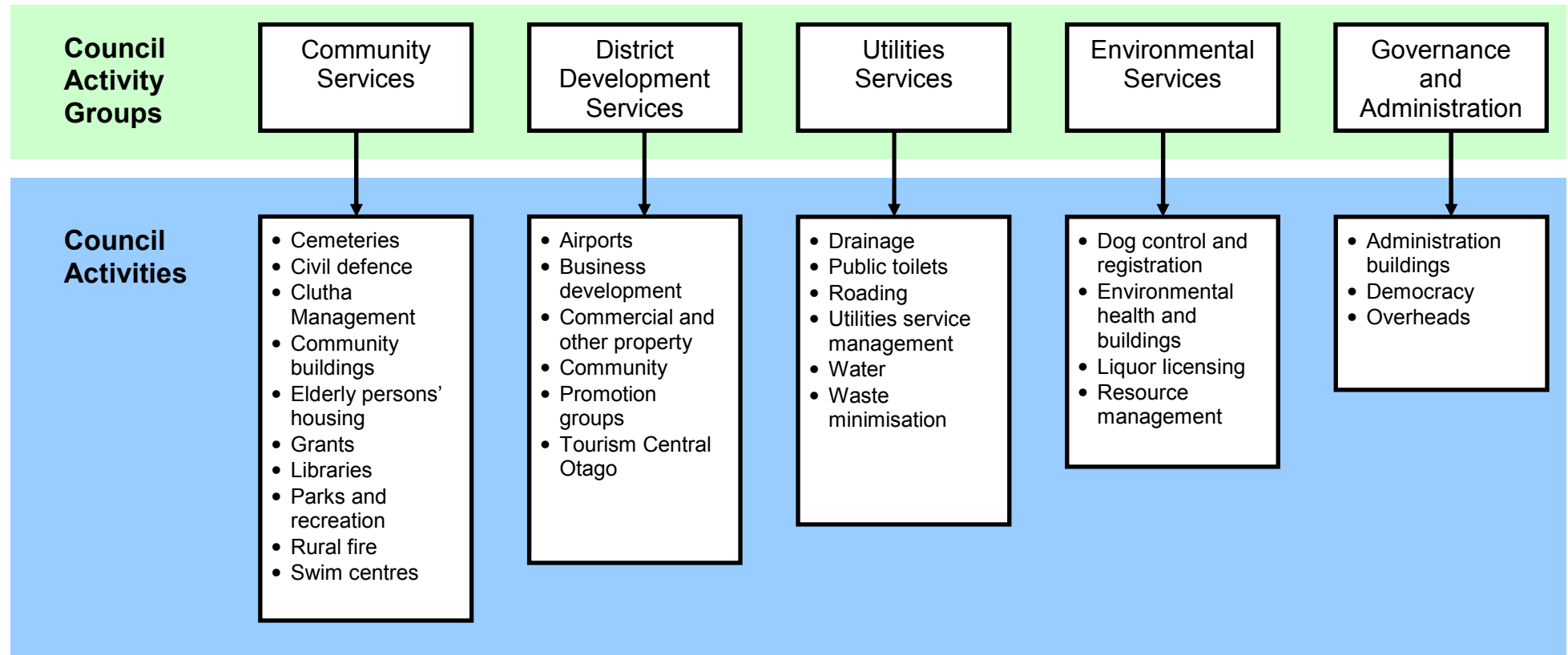
The liquor ban in Alexandra and Clyde has been in place since May 2008; a review of its effectiveness will be undertaken in 2009. Council will ensure there is extensive consultation on the issue when the review is done.

ACTIVITIES AND OUTCOMES

This section comprises the heart of the long term plan and contains all the detail on the Council's routine and ongoing functions, performance indicators and service levels, assumptions and risks, changes over the next 10 years, plus funding and budgetary implications.

Council considers that the activities may be viewed as belonging to one of five groups of services, being:

- community
- district development
- utilities
- environmental
- governance and administration



Why do we do what we do?

The reason for Council undertaking the groups of activities and the individual activities within the groups is set out in the Revenue and Financing Policy in Volume 2 of this long term plan.

To what community outcomes and priorities do the groups contribute?

This has been considered for each activity, and is set out both within the Revenue and Financing Policy and also within each activity's Service Management Plan (SMP).

Measures

The measures of progress, as set out over the next few pages, will be used throughout the life of this long term plan. If there are any significant changes in levels of services then the relevant measures will be reviewed and may be changed.

These measures provide a meaningful assessment of Council's performance against the levels of service outlined in the Activity Statements.

In reporting actual performance Council will link these measures to the levels of service as disclosed for each activity.

COMMUNITY SERVICES

This includes activities which contribute to a safe and healthy community. For example, civil defence and rural fire contribute to a safe community, whereas cemeteries provision assists with peace of mind for people, knowing their loved ones will rest in peaceful, well kept environments.

Council also provides facilities and services which have a social and cultural benefit to the community, such as halls, libraries and parks.

A healthy community is sustained by provision of swim centres and parks.

Finally, Council enhances the social well-being of the district by providing elderly persons' housing and grants, both ensuring that all sections of the community benefit from living in Central Otago.

Groups of Assets used by Community Services

These comprise:

- cemeteries
- halls, theatres and museums
- elderly persons' houses
- Lake Dunstan and the Clutha River down to Roxburgh, including Lake Roxburgh
- libraries
- swim centres
- playgrounds, sports fields and other recreational items

Maintenance, Renewal and Replacement Programme

All assets require ongoing maintenance if they are to continue to perform, particularly as they get older. Eventually assets or parts of assets come to the end of their useful lives and need to be renewed or replaced. Council has an established ongoing maintenance programme for its assets which ensures that maintenance is carried out so assets function to minimise life cycle costs while maintaining existing levels of service. All of the maintenance work is funded from rates. Renewal and replacements are detailed in the relevant SMP.

How will we Measure Progress?

➤ Parks, Recreation and Community Facilities

Measures:

- Response from contract specifications are followed up in timeframes outlined in the contract.
- Volume of service requests and the response time to closing – new measure.
- Attendance/use of Council managed halls and buildings – new measure.
- The level of satisfaction with Council managed cemeteries will be maintained or improved upon as indicated by ratings obtained in the Resident Opinion Survey – (2007/08 94%).

➤ Swim Centres

Measures:

- Water testing results comply with NZS 5826:2000
- Water temperature variation from desired levels – Cromwell Swim and Molyneux Aquatic Centres only - lane pools 28°, therapeutic 32°.
- Attendance figures – (2007/08 102,348).

➤ Libraries

Measures:

- Active users as percentage of population – (30/6/08 71%)
- Issues per person – (2007/08 19.37)
- Acquisitions per year – (2007/08 10,517)
- Number of interloan reserves – new measure.

➤ Elderly Persons Housing

Measures:

- An “at current level or better” standard of community housing will be provided to contribute to the need for social housing in the community with annual surveys of tenants completed to confirm satisfaction levels – 95%.

Further Information?

This will be found within the SMP of each activity.

DISTRICT DEVELOPMENT SERVICES

Council has an important role to play in achieving a thriving, diverse, sustainable economy. Indirectly it contributes to economic growth through the provision of infrastructure and services that make the district attractive to businesses, residents and visitors. It also has a direct role to play as a funder for economic development initiatives and promoter of the district.

Council aims to achieve this through its District Development unit that encompasses Tourism Central Otago, supported by Visitor Information Centres and local promotion groups, economic and community development functions. And, of course, Council has the regional identity to assist in this.

This group of activities also includes Council's investment properties (such as the National Bank building, Alexandra) and the airports.

While recognising that economic growth is important to the district, Council is also conscious that the community has other outcomes it is seeking to achieve, and so economic well-being will be balanced with environmental, social and cultural well-being.

Groups of Assets used by District Development Services

These comprise:

- Information Centre buildings
- Aerodromes
- Airport in Alexandra
- Land and buildings held as investment property

Maintenance, Renewal and Replacement Programme

All assets require ongoing maintenance if they are to continue to perform, particularly as they get older. Eventually assets or parts of assets come to the end of their useful lives and need to be renewed or replaced. Council has an established ongoing maintenance programme for its assets which ensures that maintenance is carried out so assets function to minimise life cycle costs while maintaining existing levels of service. All of the maintenance work is funded from rates. Renewal and replacements are detailed in the relevant SMP.

How will we Measure Progress?

➤ Visitor Information Centres

Measures:

- Volume of customer transactions – new measures
 - Door counter
 - Number of phone calls received and responded to
 - Emails received and responded to
 - Number of retail transactions
- Number of brochures distributed – new measures

Further Information?

This will be found within the SMP of each activity.

UTILITIES SERVICES

This group relates to services Council provides and assets it manages to assist the district continue to function effectively and safely.

Roading ensures people can travel safely and business can function, contributing to the economic well-being of the district.

Water, drainage and waste management contribute towards a sustainable environment, contributing to social well-being by assisting with keeping the community healthy.

Public toilets do the same, plus assist economic well-being by ensuring tourists and other visitors are well catered for.

Groups of Assets used by Utilities Services

These comprise:

- roads, bridges, footpaths, carparks, etc.
- water, wastewater and stormwater reticulation
- pumping stations
- transfer stations
- land fill sites
- public toilet blocks
- street furniture

Maintenance, Renewal and Replacement Programme

All assets require ongoing maintenance if they are to continue to perform, particularly as they get older. Eventually assets or parts of assets come to the end of their useful lives and need to be renewed or replaced. Council has an established ongoing maintenance programme for its assets which ensures that maintenance is carried out so assets function properly. All of the maintenance work is funded from rates. Renewal and replacements are detailed in the relevant SMP.

How will we Measure Progress?

- Compliance with New Zealand Drinking Water Standards (water) (2007/08 99.6% test result)
- Compliance with resource consent conditions (drainage) (2007/08 36 breaches)
- Property hours supply shut-downs (water) – new measure
- Property hours affected by system blockages (drainage) – new measure
- Service requests average and range of days to normally complete service requests, and number of service requests received. (2007/08 1,131)
- Reduce tonnage to landfill - (2007/08 9,780 tonnes)
- Increase tonnage diverted from landfill (recycled) (2007/08 1,174 tonnes)
- Increase tonnage diverted from landfill (recycled, reuse, recovery, ecobanking) - (2007/08 697 tonnes)
- Reduce average wheelie bin weight – new measure (2007/08 19kg)
- Reduce average number of bins collected per week – new measure
- Compliance with ORC consent conditions for operational and closed landfills – new measure
- A smooth and safe sealed roading network will be provided, where all roads with a daily average traffic of over 200 vehicles per day are sealed (2007/08 100% sealed)
- Programmed work is scheduled to ensure the right work happens at the right time to keep the roads maintained at the defined service level. Comparisons of actual work to programme will be monitored and reported – new measure
- Gravel roads will be maintained to provide a smooth safe riding surface. The pavement will be shaped with consistent and adequate camber to shed water. Measurement will be via benchmarking surveys and the Resident Opinion Survey. (2007/08 74% satisfaction)
- Activities within the roading corridor will be managed through analysis of causative factors and overall crash data to ensure the road environment is not a contributing cause to crashes, measured as the percentage of crashes where road environment is not a contributing factor. (2007/08 100%)
- Safe, convenient and attractive footpaths and cycleways will be provided as appropriate, as measured by satisfaction and usage statistics from the Resident Opinion Survey. (2007/08 74 % footpath, 70% cycleways)

Further Information?

This will be found within the SMP of each activity.

ENVIRONMENTAL SERVICES

This group of activities consists of regulatory services, ie things Council must do by law. They contribute strongly to Council's three community outcomes:

- thriving economy
- sustainable environment
- safe and healthy community

because the activities are:

- dog control and registration
- liquor licensing
- environmental health (such as checking restaurants, hairdressers etc.)
- building control
- planning

Groups of assets used by Environmental Services

These comprise:

- vehicles and other equipment provided for staff to fulfil their responsibilities

Maintenance, Renewal and Replacement Programme

All assets require ongoing maintenance if they are to continue to perform, particularly as they get older. Eventually assets or parts of assets come to the end of their useful lives and need to be renewed or replaced. Council has an established ongoing maintenance programme for its assets which ensures that maintenance is carried out so vehicles and equipment can function to maintain existing levels of service. Maintenance work is funded from rates. Renewal and replacements are detailed in the relevant SMP.

How will we Measure Progress?

- Building consents processing day (2007/08 11).
- Number of clean consents – new measure.
- Improved satisfaction with public safety in relation to dogs will be achieved by an improvement in dog enforcement, evidenced by results obtained through the Resident Opinion Survey – (2007/08 66%).
- Reported issues relating to unsatisfactory or unsafe building practices requiring referral to a higher authority for resolution are maintained or reduced – (2007/08 1)

Further Information?

This will be found within the SMP of each activity.

GOVERNANCE AND ADMINISTRATION SERVICES

This group consists of the functions that enable the service departments to perform their duties.

So, it includes the administration buildings in which staff are housed, plus support services such as word processing, computing and customer services, as well as finance, rates, the Chief Executive Officer etc.

Another important component of this group is the cost of running the political processes of the Council, its Committees and the Community Boards.

Group Assets used by Governance and Administration Services

These comprise:

- buildings
- vehicles
- computers
- general office equipment

Maintenance, Renewal and Replacement Programme

All assets require ongoing maintenance if they are to continue to perform, particularly as they get older. Eventually assets or parts of assets come to the end of their useful lives and need to be renewed or replaced. Council has an established ongoing maintenance programme for its assets which ensures that maintenance is carried out so assets function to minimise life cycle costs while maintaining existing levels of service. Maintenance is funded from rates. Renewal and replacements are detailed in the relevant SMP.

How will we Measure Progress?

- Satisfaction with Council and Community Board decision making is “at or better” than indicated in previous Resident Opinion Surveys – (2007/08 84%).
- Satisfaction with the levels and content of communications from Council and Community Boards, is “at or better” than indicated in previous Resident Opinion Surveys – (2007/08 73%).
- Council Service Centres provide prompt, courteous and competent service at levels “at or better” than levels indicated in previous Resident Opinion Surveys – (2007/08 90%).

Further Information?

This will be found within the SMP of each activity.

Details for each activity are as follows:

Community Services	Page
▪ Cemeteries	56
▪ Civil Defence.....	60
▪ Clutha Management Committee.....	64
▪ Community Buildings	68
▪ Elderly Persons' Housing.....	74
▪ Grants	76
▪ Libraries	81
▪ Parks and Recreation	86
▪ Rural Fire	92
▪ Swim Centres	94

District Development Services

▪ Airports.....	99
▪ Business Development.....	102
▪ Commercial and Other Property.....	105
▪ Community.....	109
▪ Promotion Groups.....	113
▪ Tourism Central Otago	116

Utilities Services	Page
▪ Drainage	120
▪ Public Toilets.....	132
▪ Roothing.....	136
▪ Utilities Services Management	142
▪ Water	146
▪ Waste Minimisation.....	157

Environmental Services

▪ Dog Control and Registration	161
▪ Environmental Health and Buildings.....	163
▪ Liquor Licensing.....	167
▪ Resource Management	169

Governance and Administration Services

▪ Administration Buildings	171
▪ Democracy.....	175
▪ Overheads	179

COMMUNITY SERVICES

Officer Contact: Community Facility Manager

CEMETERIES

Email: grahame.smail@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>There are 20 cemeteries within the Central Otago District. These fall into three classes: open cemeteries, controlled by the Council (5); open cemeteries controlled by cemetery trustees (11); closed cemeteries (4), which are managed as reserves.</p> <p>This service management plan covers the cemeteries controlled by the Council: Alexandra, Clyde, Cromwell (Cemetery Road), Naseby and Ranfurly.</p>	<ul style="list-style-type: none"> • Maintain services in local communities • Heritage • Health 	<p>Assumptions</p> <ul style="list-style-type: none"> • Burials continue to be made at or about existing numbers, as an increase in population will be offset by increasing life expectancy. • No significant negative effects have been identified. <p>Risks</p>
PURPOSE	LEVELS OF SERVICE	<ul style="list-style-type: none"> • An increase in inward migration, which could outweigh the effect of increased life expectancy, could result in the need to expand cemeteries. • Retendering of the Parks and Reserves Maintenance Contract results in significant changes in price for services.
<p>District cemeteries will have the capacity to accommodate expected burials, and will be maintained to a standard consistent with community expectations.</p>	<p>Cemeteries are maintained to the standards outlined in the parks contracts or policy directions from the Community Board for the ward in which the cemetery is located.</p>	

COMMUNITY SERVICES

FORECAST INCOME STATEMENT

CEMETERIES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	39,773	22,635	20,885	18,287	18,829	22,068	24,524	21,694	23,106	27,912
Other Income										
User Fees	62,681	64,873	66,111	68,776	70,316	71,856	73,398	74,942	76,486	78,532
Total Income	102,454	87,508	86,996	87,063	89,145	93,924	97,922	96,636	99,592	106,444
EXPENDITURE										
Vincent	57,939	54,032	54,972	56,518	57,738	59,191	62,180	62,534	64,456	65,512
Cromwell	24,320	18,215	18,647	19,134	19,694	20,263	20,845	21,418	22,084	22,630
Maniototo	20,795	15,861	13,977	12,011	12,313	15,070	15,497	13,284	13,652	18,902
Total Expenditure	103,054	88,108	87,596	87,663	89,745	94,524	98,522	97,236	100,192	107,044
Net Surplus/(Deficit)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)

FORECAST DEPRECIATION EXPENSE ON ASSETS

Vincent	6,606	6,726	6,818	6,926	6,926	7,046	6,958	6,853	6,429	5,869
Cromwell	748	654	714	714	774	834	834	894	954	954
Maniototo	645	770	770	770	770	770	770	770	770	820
Total Depreciation Expense	7,999	8,150	8,302	8,410	8,470	8,650	8,562	8,517	8,153	7,643

COMMUNITY SERVICES

CAPITAL EXPENDITURE		<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Alexandra</u>											
N	Beam Construction	0	9,000	0	0	0	9,000	0	0	0	12,000
N	Landscaping and Planting	2,000	0	52,000	26,000	0	0	32,000	0	150,000	75,000
	Total Alexandra	2,000	9,000	52,000	26,000	0	9,000	32,000	0	150,000	87,000
<u>Cromwell</u>											
N	Beam Construction	0	6,000	0	0	6,000	0	0	6,000	0	0
N	Landscaping and Planting	50,000	50,000	0	0	0	0	0	0	0	0
	Total Cromwell	50,000	56,000	0	0	6,000	0	0	6,000	0	0
<u>Clyde</u>											
N	Ash Beams	0	0	0	0	10,000	0	0	0	0	10,000
	Total Clyde	0	0	0	0	10,000	0	0	0	0	10,000
<u>Ranfurly</u>											
N	Beam Construction	0	0	0	0	0	0	0	0	0	5,000
	Total Ranfurly	0	0	0	0	0	0	0	0	0	5,000
<u>Naseby</u>											
N	Information Kiosk	0	0	7,000	0	0	0	0	0	0	0
R	Fencing and gates	16,570	0	0	0	0	0	0	0	0	0
	Total Naseby	16,570	0	7,000	0	0	0	0	0	0	0
Total Capital Expenditure		68,570	65,000	59,000	26,000	16,000	9,000	32,000	6,000	150,000	102,000

R Renewals
N New Capital Works

FUNDING OF CAPITAL EXPENDITURE

Renewals funded by depreciation
New capital works funded by reserves

CEMETERIES

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Cemeteries are funded by:</p> <ul style="list-style-type: none"> • A fixed amount targeted rate, set by each ward • Fees for interment 	<p>Council will introduce and implement a Cemetery Strategy.</p>	<div data-bbox="1402 488 2063 858" data-label="Figure"> <table border="1"> <caption>Cemeteries Expenditure (\$,000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$,000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>105</td></tr> <tr><td>2010/11</td><td>88</td></tr> <tr><td>2011/12</td><td>88</td></tr> <tr><td>2012/13</td><td>88</td></tr> <tr><td>2013/14</td><td>90</td></tr> <tr><td>2014/15</td><td>95</td></tr> <tr><td>2015/16</td><td>100</td></tr> <tr><td>2016/17</td><td>98</td></tr> <tr><td>2017/18</td><td>100</td></tr> <tr><td>2018/19</td><td>108</td></tr> </tbody> </table> </div> <div data-bbox="1382 930 2089 1023" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <div data-bbox="1621 1058 1841 1086" data-label="Text"> <p>www.codc.govt.nz</p> </div>	Year	Expenditure (\$,000)	2009/10	105	2010/11	88	2011/12	88	2012/13	88	2013/14	90	2014/15	95	2015/16	100	2016/17	98	2017/18	100	2018/19	108
Year	Expenditure (\$,000)																							
2009/10	105																							
2010/11	88																							
2011/12	88																							
2012/13	88																							
2013/14	90																							
2014/15	95																							
2015/16	100																							
2016/17	98																							
2017/18	100																							
2018/19	108																							

COMMUNITY SERVICES

Officer Contact: Emergency Management Officer

CIVIL DEFENCE

Email: owen.burgess@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>Council is required to maintain a structure of in-house resources and contract services sufficient to enable it to respond to civil emergency declarations.</p>	<ul style="list-style-type: none"> • Maintain services in local communities. • Ease of doing business. 	<p>Risks</p> <ul style="list-style-type: none"> • Flooding of communities adjacent to the Clutha and Manuherikia rivers and other areas in the district. • Wildfire throughout district, but not necessarily affecting communities. • Earthquakes. • No significant negative effects have been identified.
PURPOSE	LEVELS OF SERVICE	
<ul style="list-style-type: none"> • A coordinated and effective response to emergency events. • Leadership for the community in respect of response to disasters. 	<ul style="list-style-type: none"> • An emergency management headquarters with effective means of communications will be maintained. • Council staff and members will be trained in the use of the Coordinated Incident Management System (CIMS). • Communities will be kept aware by Council of civil defence structures, procedures and individual responsibilities. 	

COMMUNITY SERVICES

FORECAST INCOME STATEMENT

EMERGENCY MANAGEMENT

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	252,734	274,550	294,496	308,404	315,431	310,010	321,294	325,848	331,629	336,187
Other Income										
Government grants and subsidies	55,628	100,000	0	100,000	0	0	0	0	0	0
User Fees and Charges	7,400	7,607	7,820	8,039	8,264	8,495	8,734	8,978	9,229	9,488
Total Income	315,762	382,157	302,316	416,443	323,695	318,505	330,028	334,826	340,858	345,675
EXPENDITURE										
Civil Defence	94,516	73,691	65,326	65,970	66,722	65,036	67,394	68,094	69,526	71,363
District Rural Fire	201,246	218,466	236,990	250,473	256,973	253,469	262,634	266,732	271,332	274,312
Total Expenditure	295,762	292,157	302,316	316,443	323,695	318,505	330,028	334,826	340,858	345,675
Net Surplus/(Deficit)	20,000	90,000	0	100,000	0	0	0	0	0	0

(Depots previously in Commercial property now part of Rural Fire)

FORECAST DEPRECIATION EXPENSE ON ASSETS BY WARD

Civil Defence	2,877	2,877	2,877	1,855	1,036	1,036	1,036	552	36	36
District Rural Fire	48,294	61,799	75,741	84,261	88,054	81,511	85,148	86,341	86,485	85,470
Total Depreciation Expense	51,171	64,676	78,618	86,116	89,090	82,547	86,184	86,893	86,521	85,506

COMMUNITY SERVICES

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
District Rural Fire										
R Buildings and improvements	70,000	0	54,100	0	57,100	0	0	0	0	0
R Machinery & plant	100,000	185,000	105,678	154,319	0	114,806	0	121,325	0	0
R Hoses	2,000	2,056	2,114	2,173	2,234	2,296	2,360	2,427	2,494	2,564
R Fire Fighting Pump	0	0	0	0	11,168	0	11,802	0	12,472	12,821
Total District Rural Fire	172,000	187,056	161,892	156,492	70,502	117,102	14,162	123,752	14,966	15,385

R Renewals

FUNDING OF CAPITAL EXPENDITURE

Renewals funded by depreciation, reserves and Government grants

COMMUNITY SERVICES

CIVIL DEFENCE

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Civil Defence is funded by a capital value based rate, with a differential set for electricity generators.</p>	<p>None anticipated</p>	<div data-bbox="1377 478 2038 837" data-label="Figure"> <table border="1"> <caption>Emergency management Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>295</td></tr> <tr><td>2010/11</td><td>290</td></tr> <tr><td>2011/12</td><td>300</td></tr> <tr><td>2012/13</td><td>315</td></tr> <tr><td>2013/14</td><td>325</td></tr> <tr><td>2014/15</td><td>320</td></tr> <tr><td>2015/16</td><td>330</td></tr> <tr><td>2016/17</td><td>335</td></tr> <tr><td>2017/18</td><td>340</td></tr> <tr><td>2018/19</td><td>345</td></tr> </tbody> </table> </div> <div data-bbox="1541 938 1877 970" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <ul data-bbox="1348 1037 2027 1157" style="list-style-type: none"> • CODC Operational Plan (Civil Defence) • Otago Civil Defence Emergency Management Group Plan 	Year	Expenditure (\$000)	2009/10	295	2010/11	290	2011/12	300	2012/13	315	2013/14	325	2014/15	320	2015/16	330	2016/17	335	2017/18	340	2018/19	345
Year	Expenditure (\$000)																							
2009/10	295																							
2010/11	290																							
2011/12	300																							
2012/13	315																							
2013/14	325																							
2014/15	320																							
2015/16	330																							
2016/17	335																							
2017/18	340																							
2018/19	345																							

COMMUNITY SERVICES

Officer Contact: Community Facility Manager

CLUTHA MANAGEMENT COMMITTEE

Email: grahame.smail@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>This covers Lake Dunstan and management of the Clutha river from Cromwell to Roxburgh. Lake Dunstan is a recreation facility that was formed as a result of the construction of the Clyde dam. The Crown manages Lake Dunstan's lakeshore areas and lakebed, but the Council has a management role that provides for education and enforcement issues relative to the use of the surface of the lake.</p> <p>An Enforcement and Education Officer has been engaged to ensure that the Lake Dunstan Harbour Bylaws are complied with.</p>	<ul style="list-style-type: none"> • Recreation • Health 	<p>Risk</p> <ul style="list-style-type: none"> • The community or government changes the level of service for lakeshore and recreational area management. <p>Negative Effects</p> <ul style="list-style-type: none"> • The risk of drowning • Noise from water sports • Possible accidents arising from use of jet boats etc • Spread of didymo
PURPOSE	LEVELS OF SERVICE	
<ul style="list-style-type: none"> • To ensure that the lake and waterway continues to be a popular and safe recreational facility for all users. • To provide education to users. • To ensure that the lakeweed control programmes are undertaken on an annual basis to ensure that the popular recreational areas remain usable for swimmers and boaties. 	<ul style="list-style-type: none"> • Ensure that lake users comply with the Lake Dunstan Harbour Bylaw through the services provided by Council's Education and Enforcement Officer. • Ensure that signage and warning equipment is maintained and kept to an acceptable standard. • Floating jetties and equipment constructed by Council are kept in a functional and safe condition. 	

COMMUNITY SERVICES

FORECAST INCOME STATEMENT

CLUTHA MANAGEMENT (including Lake Dunstan)

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	74,391	81,908	92,931	93,232	82,305	85,233	85,708	81,700	78,073	78,671
Other Income										
Interest	10,525	10,421	10,317	10,213	10,110	10,005	9,899	9,762	9,464	9,034
Capital Donations	0	0	0	0	0	0	0	0	0	0
Total Income	84,916	92,329	103,248	103,445	92,415	95,238	95,607	91,462	87,537	87,705
EXPENDITURE	84,916	92,329	103,248	103,445	92,415	95,238	95,607	91,462	87,537	87,705
Total Expenditure	84,916	92,329	103,248	103,445	92,415	95,238	95,607	91,462	87,537	87,705
Net Surplus/(Deficit)	0	0	0	0	0	0	0	0	0	0

FORECAST DEPRECIATION EXPENSE

Clutha Management	12,406	12,406	12,406	12,406	12,402	12,395	12,305	10,832	4,256	4,256
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COMMUNITY SERVICES

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
N Landscaping	0	30,000	0	30,000	0	30,000	0	30,000	0	30,000
Total Capital Expenditure	0	30,000	0	30,000	0	30,000	0	30,000	0	30,000

N New Capital Works

FUNDING OF CAPITAL EXPENDITURE

Capital is funded by reserves

CLUTHA MANAGEMENT COMMITTEE

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>This activity is funded by a targeted rate charge across the district, excluding the Maniototo ward (because the Clutha does not flow through the ward).</p>	<p>None anticipated</p>	<div data-bbox="1406 497 2063 855" data-label="Figure"> <table border="1"> <caption>Clutha management Expenditure (\$,000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$,000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>85</td></tr> <tr><td>2010/11</td><td>92</td></tr> <tr><td>2011/12</td><td>102</td></tr> <tr><td>2012/13</td><td>102</td></tr> <tr><td>2013/14</td><td>92</td></tr> <tr><td>2014/15</td><td>95</td></tr> <tr><td>2015/16</td><td>96</td></tr> <tr><td>2016/17</td><td>91</td></tr> <tr><td>2017/18</td><td>88</td></tr> <tr><td>2018/19</td><td>88</td></tr> </tbody> </table> </div> <div data-bbox="1379 927 2089 1042" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <div data-bbox="1608 1074 1848 1106" data-label="Text"> <p>www.codc.govt.nz</p> </div>	Year	Expenditure (\$,000)	2009/10	85	2010/11	92	2011/12	102	2012/13	102	2013/14	92	2014/15	95	2015/16	96	2016/17	91	2017/18	88	2018/19	88
Year	Expenditure (\$,000)																							
2009/10	85																							
2010/11	92																							
2011/12	102																							
2012/13	102																							
2013/14	92																							
2014/15	95																							
2015/16	96																							
2016/17	91																							
2017/18	88																							
2018/19	88																							

COMMUNITY SERVICES

Officer Contact: Community Facility Manager

COMMUNITY BUILDINGS

Email: grahame.smail@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>The Council owns halls, pavilions, theatres, museums and swimming pools for community use.</p> <p>Actual pools themselves are managed under a separate activity but the building is under this activity.</p> <p>Several halls are administered on Council's behalf by hall committees.</p> <p>Also some halls are owned and operated by independent hall societies.</p>	<ul style="list-style-type: none"> • Heritage • Recreation • Education • Tourism • Arts and Culture 	<p>Assumptions</p> <ul style="list-style-type: none"> • Buildings will be retained in Council ownership. • Buildings will continue to be used by community groups. • No significant negative effects have been identified. <p>Risks</p> <ul style="list-style-type: none"> • Significant changes in compliance requirements (e.g. fire, disabled access) for all public buildings. • Service level varies significantly from building to building, depending on the nature of the building and use. • Usage of smaller halls continues to decline. • Significant costs involved in future maintenance compared to the level of funding available from the local rating base. • Vandalism
PURPOSE	LEVELS OF SERVICE	
<p>Indoor community facilities that are suitable for the range of social, cultural, recreational and educational uses commonly demanded by the community.</p>	<p>Community facilities and recreational areas are accessible to communities based on existing provision and where additional community demand is identified, particularly through community planning and involvement.</p>	

COMMUNITY SERVICES

FORECAST INCOME STATEMENT

COMMUNITY BUILDINGS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Rates	529,242	560,579	577,185	516,773	567,528	550,042	542,621	650,378	593,404	716,167
Other Income										
Interest	5,240	6,893	8,201	9,651	11,778	14,200	16,194	18,204	20,345	22,857
User Fees	94,495	97,533	138,483	121,483	102,033	102,583	103,133	103,683	104,233	85,783
Development contributions	0	0	0	0	0	0	0	0	0	0
Capital Contributions	118,887	240,287	3,887	9,887	887	4,887	887	5,887	217	217
Total Income	747,864	905,292	727,756	657,794	682,226	671,712	662,835	778,152	718,199	825,024
EXPENDITURE										
Community Buildings	812,074	823,398	836,929	796,696	837,100	823,498	816,199	935,820	884,500	989,820
Museums	81,029	72,241	99,083	87,806	89,571	90,920	92,615	99,129	95,842	97,460
Other Buildings	13,413	36,636	13,834	13,586	13,565	13,859	13,628	13,912	13,649	13,646
Total Expenditure	906,516	932,275	949,846	898,088	940,236	928,277	922,442	1,048,861	993,991	1,100,926
Net Surplus/(Deficit)	(158,652)	(26,983)	(222,090)	(240,294)	(258,010)	(256,565)	(259,607)	(270,709)	(275,792)	(275,902)

FORECAST DEPRECIATION EXPENSE ON ASSETS BY WARD

District	1,766	1,766	1,766	1,766	1,411	0	0	0	0	0
Alexandra	148,800	110,447	110,476	109,858	110,329	109,581	109,354	109,354	109,238	109,228
Cromwell	66,849	72,325	73,247	73,288	73,621	74,365	74,909	74,650	74,747	74,880
Earnsclough/Manuherikia	89,101	89,841	89,911	90,011	89,841	88,596	87,255	87,239	87,153	87,063
Maniototo	94,973	101,901	103,890	103,939	104,439	104,412	104,433	104,590	104,575	104,468
Roxburgh	51,054	51,035	53,629	56,059	56,044	56,033	56,033	55,858	55,598	55,598
Total Depreciation Expense	452,543	427,315	432,919	434,921	435,685	432,987	431,984	431,691	431,311	431,237

COMMUNITY SERVICES

ELDERLY PERSONS HOUSING

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Rates	(6,009)	4,400	(1,032)	(15,475)	(29,852)	(19,200)	(14,256)	(5,070)	(5,426)	(1,377)
Other Income										
User Fees	470,000	470,000	470,000	470,000	470,000	470,000	470,000	470,000	470,000	470,000
Total Income	463,991	474,400	468,968	454,525	440,148	450,800	455,744	464,930	464,574	468,623

EXPENDITURE

Elderly Persons Expenditure	529,775	540,184	534,752	520,309	505,932	516,584	521,528	530,714	530,358	534,407
	529,775	540,184	534,752	520,309	505,932	516,584	521,528	530,714	530,358	534,407
Net Surplus/(Deficit)	(65,784)	(65,784)	(65,784)	(65,784)	(65,784)	(65,784)	(65,784)	(65,784)	(65,784)	(65,784)

FORECAST DEPRECIATION EXPENSE

Elderly Persons Housing	143,687	146,159	147,913	149,398	151,428	153,447	154,428	155,289	156,197	157,214
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CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Alexandra										
R AlxCC - Furniture & fittings	0	0	0	0	10,000	0	0	0	0	0
R AlxCC - Plant & machinery	70,000	3,000	3,000	0	0	0	0	0	0	0
Total Alexandra	70,000	3,000	3,000	0	10,000	0	0	0	0	0

COMMUNITY SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Cromwell</u>										
R BComC - Bldgs/Improves	155,000	0	0	0	0	0	0	0	0	0
R BComC - Car park construction	0	60,000	0	0	0	0	0	0	0	0
R BComC - CapEx Landscaping & p	5,000	0	0	5,000	5,000	0	0	0	0	0
R CrmMemHall - Appliances	0	0	6,650	0	0	0	4,000	0	0	0
R CrmMemHall - Furniture & fitti	0	8,000	0	8,000	0	0	8,000	0	0	0
G CrmSpPav - Cap exp Machinery &	45,000	0	0	0	0	0	0	0	0	0
R TarComC - Bldgs/Improves	0	0	0	0	20,000	0	0	0	0	0
R TarComC - Furniture & fittings	11,000	0	0	0	0	0	0	0	0	0
R TarComC - Cap exp Machinery &	50,000	0	0	0	0	0	0	0	0	0
R CrmMusm - Displays & interp	0	0	0	2,000	2,000	2,000	2,000	2,000	2,000	2,000
R CrmResCtre - Cap exp Machinery	0	0	0	0	0	8,218	0	0	0	0
Total Cromwell	266,000	68,000	6,650	15,000	27,000	10,218	14,000	2,000	2,000	2,000
<u>Earnsclough/Manuherikia</u>										
R BecksHall - Bldgs/Improves	60,000	0	7,000	13,000	0	0	0	0	0	0
N BecksHall - Furniture & fittin	0	0	5,000	0	0	0	5,000	0	0	0
R BecksHall - Cap exp Machinery	5,000	0	0	0	0	0	0	0	0	0
R BecksHall - Reseal Carparks	0	0	0	0	0	0	0	15,000	0	0
N BecksHall - Security/fireproct	0	0	0	0	0	0	0	0	10,000	0
R ClydCC - Bldgs/Improves	1,500	0	0	0	0	0	0	0	0	0
R ClydCC - Furniture & fittings	0	0	0	0	0	1,000	0	5,000	0	0
R ClydCC - Fencing	0	0	1,500	0	0	0	0	0	0	0
R OmakComCtr - Furniture & fitti	0	5,000	5,000	0	0	0	5,000	5,000	0	0
R ClydMus - Furniture & fittings	0	0	0	15,000	0	0	0	0	0	0
Total Earnsclough/Manuherikia	66,500	5,000	18,500	28,000	0	1,000	10,000	25,000	10,000	0
<u>Maniototo</u>										
R PioStore - Bldgs/Improves	15,000	0	0	0	0	0	0	0	0	0
R MtoPrkStad - Bldgs/Improve	3,683	2,477	0	0	0	0	0	0	0	0
R MtoPrkStad - Furniture & fitti	11,352	0	1,500	0	1,500	1,540	3,242	0	1,500	7,392
R RanPubHall - Furniture & fitti	5,000	0	0	0	0	0	5,000	0	0	0
R RanPubHall - Carpet	2,000	0	0	0	1,500	0	0	0	0	0
N RanPubHall - Fire Alarm	8,789	0	0	0	0	0	0	0	0	0

COMMUNITY SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Maniototo continued										
R ComHallMto - Bldgs/Improves	8,000	0	0	35,000	0	0	0	0	0	7,000
R NasPubHall - Bldgs/Improves	0	250,000	0	0	0	0	0	0	0	0
Total Maniototo	53,824	252,477	1,500	35,000	3,000	1,540	8,242	0	1,500	14,392
Roxburgh										
R ComHallsRox - Furniture & fitt	0	4,000	0	4,000	0	4,000	0	0	0	0
N ComHallsRox - Water connection	4,000	0	0	0	0	0	0	0	0	0
N RoxTownHal - Buildings	0	10,000	0	0	0	0	0	0	0	0
R RoxTownHal - Cap exp Machinery	0	0	0	0	0	0	2,600	0	0	0
R RoxTownHal - Projection equip	0	0	50,000	0	0	0	0	0	0	0
Total Roxburgh	4,000	14,000	50,000	4,000	0	4,000	2,600	0	0	0
Total Community Buildings	460,324	342,477	79,650	82,000	40,000	16,758	34,842	27,000	13,500	16,392

ELDERLY PERSONS HOUSING

R Building Improvements	42,400	21,000	15,148	15,554	4,568	15,262	2,416	12,450	2,554	13,060
R Furniture & Fittings	29,000	26,250	17,312	25,553	29,692	28,176	22,952	12,450	12,770	13,060
Total Elderly Persons Housing	71,400	47,250	32,460	41,107	34,260	43,438	25,368	24,900	15,324	26,120

- R Renewals
- N New Capital Works
- G Growth

FUNDING OF CAPITAL EXPENDITURE

Renewals funded by capital contributions and depreciation reserves

New Capital is funded by capital contributions, loans or reserves

COMMUNITY SERVICES

COMMUNITY BUILDINGS

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>The activities are funded by fixed amount targeted rates set by each ward, plus fees and charges.</p>	<p>None anticipated</p>	<div data-bbox="1379 472 2045 831" data-label="Figure"> <table border="1"> <caption>Community buildings Expenditure (\$,000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$,000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>900</td></tr> <tr><td>2010/11</td><td>920</td></tr> <tr><td>2011/12</td><td>950</td></tr> <tr><td>2012/13</td><td>880</td></tr> <tr><td>2013/14</td><td>920</td></tr> <tr><td>2014/15</td><td>900</td></tr> <tr><td>2015/16</td><td>880</td></tr> <tr><td>2016/17</td><td>1050</td></tr> <tr><td>2017/18</td><td>980</td></tr> <tr><td>2018/19</td><td>1100</td></tr> </tbody> </table> </div> <div data-bbox="1547 943 1877 970" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <p data-bbox="1603 1050 1823 1077"> www.codc.govt.nz </p>	Year	Expenditure (\$,000)	2009/10	900	2010/11	920	2011/12	950	2012/13	880	2013/14	920	2014/15	900	2015/16	880	2016/17	1050	2017/18	980	2018/19	1100
Year	Expenditure (\$,000)																							
2009/10	900																							
2010/11	920																							
2011/12	950																							
2012/13	880																							
2013/14	920																							
2014/15	900																							
2015/16	880																							
2016/17	1050																							
2017/18	980																							
2018/19	1100																							

COMMUNITY SERVICES

Officer Contact: Property Manager

ELDERLY PERSONS' HOUSING

Email: mike.kerr@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>Council owns housing units in Alexandra, Clyde, Cromwell, Ranfurly and Roxburgh specifically for the use of elderly persons, but available on a short term basis for other suitable tenants.</p>	<ul style="list-style-type: none"> • Health • Housing 	<p>Assumptions</p> <ul style="list-style-type: none"> • Demand for elderly persons' housing will continue at least at its current levels as indicated by current occupancy rates by elderly persons. • No significant negative effects have been identified. • There will be no replacement of units. <p>Risks</p> <ul style="list-style-type: none"> • Occupancy rates may fluctuate for some blocks due to particular factors related to particular blocks or due to generic factors. • Increased competition from other providers. • Ageing stock and units with only one bedroom may be less attractive to prospective tenants. • Increased number of tenants and prospective tenants who are less independent, causing pressure on the Council to provide more welfare care and cater for a higher degree of immobility. • Significant changes in compliance requirements (e.g. fire, disabled access).
PURPOSE	SERVICE LEVELS	
<p>Elderly with limited means have access to well-maintained, managed and suitable Council-provided housing.</p>	<p>Units will be continually assessed and upgraded where necessary to provide attractive décor, a warm and dry environment and catering for mobility issues associated with the elderly.</p>	

COMMUNITY SERVICES

ELDERLY PERSONS' HOUSING

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$'000)																						
<p>The activity is generally funded by rent paid by tenants. But as this is social housing, and therefore full market rental is not paid, the balance is funded by a district wide land value based general rate.</p>	<p>None anticipated</p>	<div data-bbox="1386 475 2056 834" style="border: 1px solid black; padding: 5px;"> <p style="text-align: center;">Elderly persons housing</p> <table border="1" style="display: none;"> <caption>Elderly persons housing expenditure (\$'000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$'000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>528</td></tr> <tr><td>2010/11</td><td>540</td></tr> <tr><td>2011/12</td><td>535</td></tr> <tr><td>2012/13</td><td>520</td></tr> <tr><td>2013/14</td><td>505</td></tr> <tr><td>2014/15</td><td>515</td></tr> <tr><td>2015/16</td><td>518</td></tr> <tr><td>2016/17</td><td>525</td></tr> <tr><td>2017/18</td><td>523</td></tr> <tr><td>2018/19</td><td>528</td></tr> </tbody> </table> </div> <div data-bbox="1559 951 1883 975" style="text-align: center; background-color: #cccccc; padding: 5px;">FURTHER INFORMATION</div> <div data-bbox="1615 1179 1832 1203" style="text-align: center; padding: 10px;"> <p>www.codc.govt.nz</p> </div>	Year	Expenditure (\$'000)	2009/10	528	2010/11	540	2011/12	535	2012/13	520	2013/14	505	2014/15	515	2015/16	518	2016/17	525	2017/18	523	2018/19	528
Year	Expenditure (\$'000)																							
2009/10	528																							
2010/11	540																							
2011/12	535																							
2012/13	520																							
2013/14	505																							
2014/15	515																							
2015/16	518																							
2016/17	525																							
2017/18	523																							
2018/19	528																							

COMMUNITY SERVICES

Officer Contact: Communications Manager

GRANTS

Email: shirley.howden@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>Council makes grants in certain circumstances to groups and individuals to assist them to contribute towards community outcomes.</p>	<ul style="list-style-type: none"> • Maintain services in local communities • Recreation • Arts and culture 	<p>Assumptions</p> <ul style="list-style-type: none"> • There will always be unmet expectations as Council's ability to make grants and advance loans is limited. • Council will continue making grants at or about the existing level. • No significant negative effects have been identified.
PURPOSE	LEVELS OF SERVICE	<p>Risks</p>
<p>Grants made and loans provided (or guaranteed) to the community assist with agreed community objectives as intended.</p>	<p>Grants made and loans provided or guaranteed to the community on the basis of a hand-up rather than a hand-out, ie in line with Council's grants policy.</p>	<ul style="list-style-type: none"> • Should external community trusts lose their ability to fund community projects at existing levels, an increased demand will be placed on Council for community support, which Council would be unable to meet.

COMMUNITY SERVICES

FORECAST INCOME STATEMENT

GRANTS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	304,649	274,407	277,285	282,386	285,910	289,654	293,322	297,275	303,268	305,088
Other Income										
Government Grants and Subsidies	23,500	23,766	24,039	24,321	24,610	24,907	25,212	25,526	25,849	26,180
Interest	0	0	0	0	0	0	0	0	0	0
User fees	1,555	1,600	1,700	1,700	1,800	1,800	1,900	1,900	2,000	2,000
Total Income	329,704	299,773	303,024	308,407	312,320	316,361	320,434	324,701	331,117	333,268
EXPENDITURE										
District	166,063	136,903	140,273	143,810	147,276	150,963	154,692	158,571	164,637	166,595
Vincent	128,485	119,503	119,331	119,624	120,017	120,294	120,581	120,916	121,182	121,320
Cromwell	742,044	21,713	21,723	21,731	21,740	21,750	21,759	21,762	21,765	21,768
Maniototo	14,461	14,503	14,546	16,091	16,136	16,183	16,231	16,281	16,332	16,384
Roxburgh	18,651	17,151	17,151	7,151	7,151	7,171	7,171	7,171	7,201	7,201
Total Expenditure	1,069,704	309,773	313,024	308,407	312,320	316,361	320,434	324,701	331,117	333,268
*Net Surplus/(Deficit)	(740,000)	(10,000)	(10,000)	0	0	0	0	0	0	0

*Deficit funded by reserves

COMMUNITY SERVICES

GRANTS 2009/2019 (Does not include Administration Costs)

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
District										
GrntDis - Grants general	530	0	0	0	0	0	0	0	0	0
GrntDis - Omakau Rec Res	1,200	1,234	1,268	1,304	1,340	1,378	1,416	1,456	1,497	1,539
GrntDis - Central Stories	35,000	35,980	36,987	38,023	39,088	40,182	41,307	42,464	43,653	44,875
GrntDis - COHinc	6,365	6,543	6,726	6,915	7,108	7,307	7,512	7,722	7,939	8,161
GrntDis - Healthy Homes	30,000	0	0	0	0	0	0	0	0	0
GrntDis - Keep NZ Beautiful	675	694	713	733	754	775	797	819	842	865
GrntDis - Otago Museum	22,817	23,456	24,113	24,788	25,482	26,195	26,929	27,683	28,458	29,255
SPARC/Hill - Grants general	9,150	9,406	9,670	9,940	10,219	10,505	10,799	11,101	11,412	11,732
SPARC/Hill - Photocopying	100	103	106	109	112	115	118	121	125	128
SportCtrl - Grant to Sport Ota	35,000	35,980	36,987	38,023	39,088	40,182	41,307	42,464	43,653	44,875
CreativeNZ - Grants general	13,300	13,300	13,300	13,300	13,300	13,300	13,300	13,300	13,300	13,300
CreativeNZ - Photocopying	492	506	520	534	549	565	581	597	614	631
CreativeNZ - Staff ACC	20	21	21	22	23	6	6	6	6	6
CreativeNZ - Staff remuneratio	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610	2,688
RefDisDis - COWB (Recycling)	289,468	303,942	339,815	377,527	416,657	440,110	460,047	480,570	502,087	524,481
Total District	446,177	432,307	470,424	510,446	551,951	577,826	600,272	623,373	647,543	672,661
Vincent										
VincGrnts - Historical Soc.	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000
VincGrnts - Grants general	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
VincGrnts - Non Council Halls	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
VincGrnts - Alex. Citizens Adv	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
VincGrnts - Anzac Day Observan	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
VincGrnts - Alex. Pipe Band	1,125	1,125	1,125	1,125	1,125	1,125	1,125	1,125	1,125	1,125
VincGrnts - Alex Cultural Ctre	9,500	0	0	0	0	0	0	0	0	0
VincGrnts - Burgess (Weather)	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
VincGrnts - Keep Alx/Cly Beaut	4,045	4,045	4,045	4,045	4,045	4,045	4,045	4,045	4,045	4,045
VincGrnts - Ophir Pool	500	500	500	500	500	500	500	500	500	500
BlosFest - Alex Blossom Cm Gnt	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000	26,000
Total Vincent	115,420	105,920	105,920	105,920	105,920	105,920	105,920	105,920	105,920	105,920

COMMUNITY SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cromwell										
CrmGrnts - Grants general	500	500	500	500	500	500	500	500	500	500
CrmGrnts - Anzac Day Observanc	80	90	93	95	98	101	103	106	109	112
CrmGrnts - Crom Golf Club Gran	700,000	0	0	0	0	0	0	0	0	0
CrmGrnts - Crom Promotions	20,000	0	0	0	0	0	0	0	0	0
CrmGrnts - Community Assistanc	500	500	500	500	500	500	500	500	500	500
CrmGrnts - Rotary Glen Irrigat	350	0	0	0	0	0	0	0	0	0
CrmGrnts - Crom. Speedway	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500
CrmGrnts - CO M/Cycle Club Cro	11,813	11,813	11,813	11,813	11,813	11,813	11,813	11,813	11,813	11,813
Total Cromwell	741,743	21,403	21,406	21,408	21,411	21,414	21,416	21,419	21,422	21,425
Maniototo										
ManGrts - Grants general	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
ManGrts - Outurehua Hall Toile	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
ManGrts - Waipiata Toilets Gra	0	0	0	1,500	1,500	1,500	1,500	1,500	1,500	1,500
ManGrts - Maniototo Youth Group	1,500	1,542	1,585	1,630	1,675	1,722	1,770	1,820	1,871	1,923
ManGrts - Naseby Info Centre	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
ManGrts - Mto Ice Rink	660	660	660	660	660	660	660	660	660	660
ManGrts - Mto Early Settlers	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
ManGrts - Greenwaste	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300
Total Maniototo Grants	14,460	14,502	14,545	16,090	16,135	16,182	16,230	16,280	16,331	16,383
Roxburgh										
RoxGrants - Cemetery Water	2,000	0	0	0	0	0	0	0	0	0
RoxGrants - Grants general	2,000	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
RoxGrants - Anzac Day Observan	300	300	300	300	300	320	320	320	350	350
RoxGrants - Ettrick Hall	250	250	250	250	250	250	250	250	250	250
RoxGrants - Clutha Gold Trail	10,000	10,000	10,000	0	0	0	0	0	0	0
RoxGrants - MFlat Athletics	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
RoxGrants - Teviot Museum gran	350	350	350	350	350	350	350	350	350	350
RoxGrants - Roxburgh Silver Ba	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
RoxGrants - Rox Sports Grd Ctt	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Total Roxburgh	18,650	17,150	17,150	7,150	7,150	7,170	7,170	7,170	7,200	7,200

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Grants are funded by a district wide land value rate for district grants, and land value rates set by each ward for ward grants.</p>	<p>None anticipated</p>	<div data-bbox="1386 475 2040 831" data-label="Figure"> <table border="1"> <caption>Grants Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>1080</td> </tr> <tr> <td>2010/11</td> <td>280</td> </tr> <tr> <td>2011/12</td> <td>280</td> </tr> <tr> <td>2012/13</td> <td>280</td> </tr> <tr> <td>2013/14</td> <td>280</td> </tr> <tr> <td>2014/15</td> <td>280</td> </tr> <tr> <td>2015/16</td> <td>280</td> </tr> <tr> <td>2016/17</td> <td>280</td> </tr> <tr> <td>2017/18</td> <td>280</td> </tr> <tr> <td>2018/19</td> <td>280</td> </tr> </tbody> </table> </div> <div data-bbox="1348 903 2087 999" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <div data-bbox="1348 999 2087 1396" data-label="Text"> <p>Copies of Council's Grants Policy may be obtained from Council's Service Centres or on Council's website at www.codc.govt.nz</p> <p>It is also included in Volume 2 of the LTCCP 2009/19.</p> </div>	Year	Expenditure (\$000)	2009/10	1080	2010/11	280	2011/12	280	2012/13	280	2013/14	280	2014/15	280	2015/16	280	2016/17	280	2017/18	280	2018/19	280
Year	Expenditure (\$000)																							
2009/10	1080																							
2010/11	280																							
2011/12	280																							
2012/13	280																							
2013/14	280																							
2014/15	280																							
2015/16	280																							
2016/17	280																							
2017/18	280																							
2018/19	280																							

COMMUNITY SERVICES

Officer Contact: Shared Library Services Manager

LIBRARIES

Email: adele@qldc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>The Council runs libraries in Alexandra, Clyde, Cromwell and Roxburgh, plus has a partnership with Millers Flat School, Omakau School and Maniototo Area School, providing community library facilities there.</p>	<ul style="list-style-type: none"> • Skills development • Maintain services in local communities • Heritage • Recreation • Education • Arts and culture 	<p>Assumptions</p> <ul style="list-style-type: none"> • Discussions will continue with smaller communities re library partnerships. • Income levels remain stable. • No significant negative effects have been identified. <p>Risks</p>
PURPOSE	LEVELS OF SERVICE	<ul style="list-style-type: none"> • Use of the library service diminishes due to the impact of other leisure activities.
<ul style="list-style-type: none"> • Benefits to the community from providing information and leisure material for recreational, educational and social activities. • A literate community. 	<p>Based on demand:</p> <ul style="list-style-type: none"> • Holiday programmes for children at each branch library. • Public Internet access and search facilities available at each branch library during opening hours. • Provision of information and leisure resources for people with special needs, including large print and “talking” books 	<ul style="list-style-type: none"> • Use of the library service expands because of a deep downturn in the economy.

COMMUNITY SERVICES

FORECAST INCOME STATEMENT

LIBRARIES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	837,146	840,381	877,850	907,084	924,001	954,908	990,151	1,034,943	1,064,631	1,040,071
Other Income										
Users Fees and Other Income	54,357	55,836	57,360	58,922	60,531	62,181	63,881	65,630	67,424	69,268
Total Income	891,503	896,217	935,210	966,006	984,532	1,017,089	1,054,032	1,100,573	1,132,055	1,109,339
EXPENDITURE										
District	119,434	139,307	158,398	178,195	188,278	213,421	238,562	257,717	279,688	301,708
Alexandra	404,268	399,006	403,934	412,062	416,558	417,870	425,203	460,082	441,563	428,370
Cromwell	242,434	239,351	242,941	255,253	257,454	261,733	260,694	261,349	277,380	264,051
Clyde	15,879	16,239	27,088	16,637	18,856	20,790	20,512	19,958	19,329	18,052
Maniototo	48,754	43,191	42,252	40,941	39,601	38,295	36,245	34,524	32,943	30,477
Roxburgh	60,734	59,123	60,597	62,918	63,785	64,980	72,816	66,943	81,152	66,681
Total Expenditure	891,503	896,217	935,210	966,006	984,532	1,017,089	1,054,032	1,100,573	1,132,055	1,109,339
Net Surplus/(Deficit)	0	0	0	0	0	0	0	0	0	0

FORECAST DEPRECIATION EXPENSE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total Depreciation	141,596	146,302	154,295	161,324	160,297	171,755	180,581	185,691	190,220	189,490

COMMUNITY SERVICES

CAPITAL EXPENDITURE		<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Library Policy</u>											
R	Computing software	0	15,000	0	0	0	50,000	0	0	0	0
R	Library Books	132,000	137,000	137,000	142,000	142,000	147,000	147,000	152,000	152,000	157,000
R	Library Talking Book	4,000	4,000	4,500	4,500	4,500	5,000	5,000	5,000	5,000	5,500
R	Video/dvd	4,000	4,000	4,000	7,000	7,000	7,000	12,000	12,000	12,000	17,000
Total Library Policy		140,000	160,000	145,500	153,500	153,500	209,000	164,000	169,000	169,000	179,500
<u>Alexandra Library</u>											
R	Bldgs/Improves	0	0	0	0	0	0	200,000	0	0	0
R	Heaters	0	1,500	0	0	1,500	0	0	1,500	0	0
Total Alexandra Library		0	1,500	0	0	1,500	0	200,000	1,500	0	0
<u>Cromwell Library</u>											
R	Hot water cyclinder	0	0	0	0	0	0	0	0	2,200	0
N	Building improvements	0	20,000	0	100,000	0	0	0	0	0	0
R	Plant and Machinery	0	47,520	0	0	0	0	0	0	0	0
N	Signs	5,000	0	0	0	0	0	0	0	0	0
Total Cromwell Library		5,000	67,520	0	100,000	0	0	0	0	2,200	0
<u>Clyde Library</u>											
N	Building Improvements	0	0	0	0	200,000	0	0	0	0	0
Total Clyde Library		0	0	0	0	200,000	0	0	0	0	0
<u>Maniototo Library</u>											
N	Ramp	10000	0	0	0	0	0	0	0	0	0
Total Maniototo Library		10,000	0	0	0	0	0	0	0	0	0
Total Capital Expenditure		155,000	229,020	145,500	253,500	355,000	209,000	364,000	170,500	171,200	179,500

COMMUNITY SERVICES



All capital expenditure is now from the District Library Policy account

- R Renewals
- N New Capital Works

FUNDING OF CAPITAL EXPENDITURE

Books, Video/DVD	Depreciation
Building improvements	Depreciation
Plant and Machinery	Reserves/Depreciation

COMMUNITY SERVICES

LIBRARIES

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Libraries are funded by user charges and a fixed amount targeted rate across the district, with a differential in Maniototo to reflect the contribution to costs by the Area School.</p>	<p>Council will continue to investigate possible partnerships with schools and/or private libraries.</p>	<div data-bbox="1397 475 2056 836" data-label="Figure"> <table border="1"> <caption>Libraries Expenditure (\$,000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$,000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>880</td></tr> <tr><td>2010/11</td><td>890</td></tr> <tr><td>2011/12</td><td>930</td></tr> <tr><td>2012/13</td><td>960</td></tr> <tr><td>2013/14</td><td>980</td></tr> <tr><td>2014/15</td><td>1010</td></tr> <tr><td>2015/16</td><td>1050</td></tr> <tr><td>2016/17</td><td>1090</td></tr> <tr><td>2017/18</td><td>1120</td></tr> <tr><td>2018/19</td><td>1100</td></tr> </tbody> </table> </div> <div data-bbox="1373 911 2080 1023" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <div data-bbox="1525 1054 1924 1086" data-label="Text"> <p>http://libraries.codc-qldc.govt.nz</p> </div>	Year	Expenditure (\$,000)	2009/10	880	2010/11	890	2011/12	930	2012/13	960	2013/14	980	2014/15	1010	2015/16	1050	2016/17	1090	2017/18	1120	2018/19	1100
Year	Expenditure (\$,000)																							
2009/10	880																							
2010/11	890																							
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2015/16	1050																							
2016/17	1090																							
2017/18	1120																							
2018/19	1100																							

COMMUNITY SERVICES

Officer Contact: Community Facility Manager

PARKS AND RECREATION

Email: grahame.smail@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>This includes all recreation reserves and general purpose reserves deemed for recreation purposes. It also includes freehold land used for recreational purposes.</p>	<ul style="list-style-type: none"> • Managing development impacts on landscape and natural ecosystems • Recreation • Health • Tourism 	<p>Negative Effects</p> <ul style="list-style-type: none"> • Tree roots can damage footpaths, carriageways and underground utilities • Tree crowns can interfere with power and telephone lines • Leaf fall can block drains and cause minor surface flooding
PURPOSE	LEVELS OF SERVICE	<p>Risks</p> <ul style="list-style-type: none"> • Community expectations for open space amenity areas and associated facilities may change over time or be out of step with the community's ability to fund. • Town supply water use for irrigation exceeds system capacity and affordability. • Maintaining current levels of park fixtures and facilities may not be affordable to the community long term. • Maintenance service levels creep upwards over time. • The Outdoor Recreation Strategy identifies additional services required which the community may not be able to afford. • The Parks and Reserves Maintenance Contract will be reviewed and retendered in the next period. This may result in changes in costs or levels of service.
<ul style="list-style-type: none"> • Parks and reserves, street gardens, walkways and associated fixtures and facilities which cater for active and passive recreation, social, and relaxation needs of the community. • An increase in physical fitness in the community from the use of parks and recreation facilities. 	<ul style="list-style-type: none"> • Community facilities and recreational areas are accessible to communities based on existing provision and where additional community demand is identified, particularly through community planning and involvement. • Recreational facilities and open space areas will be maintained appropriately considering their purpose (eg cemeteries and sports fields have different maintenance requirements) as defined in the grounds maintenance contract and agreements. 	

COMMUNITY SERVICES

FORECAST INCOME STATEMENT

PARKS AND RESERVES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Rates	1,431,809	1,505,083	1,544,909	1,585,707	1,626,667	1,657,182	1,705,522	1,739,714	1,768,880	1,801,985
Other Income										
Interest	13,724	15,889	18,593	21,537	24,849	28,397	32,115	36,259	40,716	45,489
User Fees and Charges	297,759	306,175	314,165	322,376	330,815	339,490	348,400	357,208	366,261	375,567
Capital contributions	190,000	0	0	0	0	0	0	0	0	0
Total Income	1,933,292	1,827,147	1,877,667	1,929,620	1,982,331	2,025,069	2,086,037	2,133,181	2,175,857	2,223,041
EXPENDITURE										
Vincent	858,359	878,349	905,482	929,030	951,589	967,113	990,659	1,006,489	1,026,012	1,044,167
Cromwell	590,990	610,522	624,039	637,835	652,406	663,966	677,598	691,201	694,594	706,328
Maniototo	218,205	212,949	217,242	219,299	223,632	230,637	241,551	245,907	254,171	257,039
Roxburgh	124,987	113,982	116,459	119,195	122,365	125,336	128,282	130,693	131,014	133,817
Total Expenditure	1,792,541	1,815,802	1,863,222	1,905,359	1,949,992	1,987,052	2,038,090	2,074,290	2,105,791	2,141,351
Net Surplus/(Deficit)	140,751	11,345	14,445	24,261	32,339	38,017	47,947	58,891	70,066	81,690

FORECAST DEPRECIATION EXPENSE ON ASSETS BY WARD

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Vincent	137,102	147,535	149,126	154,040	156,643	153,045	153,031	149,598	146,530	144,326
Cromwell	137,893	143,137	146,375	147,382	149,024	147,902	146,382	147,094	135,554	133,492
Maniototo	35,896	37,291	36,384	37,008	37,374	38,088	38,515	38,840	39,703	40,708
Roxburgh	10,138	10,320	10,557	10,384	10,564	10,744	10,446	10,065	7,052	6,862
Total Depreciation	321,029	338,283	342,442	348,814	353,605	349,779	348,374	345,597	328,839	325,388

COMMUNITY SERVICES



CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Vincent										
N	ManorRRC - Landscaping	5,000	0	0	0	0	5,000	0	0	0
N	ManorRRC - Walking Track Bdrge	0	0	0	0	0	0	4,000	12,000	0
N	ManorRRC - Prelim Work	0	0	0	2,400	0	0	0	0	0
R	MolPk - Playgrounds	0	13,000	0	0	0	0	0	0	0
N	MolPk - Bore & Pump	50,000	0	0	0	0	0	0	0	0
R	MolPk - Fencing	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
R	MolPk - Landscaping	0	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
N/R	MolPk - Signs/Bins Structures	0	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
N	MolPk - Future Development	81,000	81,000	0	0	0	0	0	0	0
R	OtrResAlx - Fencing	5,000	0	5,000	0	5,000	0	5,000	0	5,000
N	OtrResAlx - Playgrounds	0	0	0	15,000	0	0	0	0	0
R	OtrResAlx - Irrigation	7,500	7,500	7,500	0	0	0	0	0	0
R	OtrResAlx - Landscaping	0	5,000	0	5,000	0	5,000	0	5,000	0
N/R	OtrResAlex - Signs/Bins/ Struc	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
R	PionPk - Playgrounds	25,000	25,000	0	30,000	0	0	0	0	0
R	PionPk - Tennis Courts	250,000	0	0	0	0	0	0	0	0
N/R	PionPk - Irrigation	15,000	15,420	15,852	0	0	0	0	0	0
R	PionPk - Fencing	20,000	0	0	0	0	0	0	0	0
R	PionPk - Landscaping	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
N/R	PionPk - Signs/Bins/Structures	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
N	Clyde RRC - Landscaping	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
R	OmakRRC - Machinery & plant	0	5,000	5,000	0	0	0	0	0	0
N	OmakRRC - Irrigation	3,000	0	0	0	0	0	0	0	0
R	OmakRRC - Fencing	0	0	0	5,000	0	0	0	0	0
N	ClydDom - Irrigation	10,000	10,000	10,000	0	0	0	0	0	0
R	ClydDom - Fencing	2,000	0	2,000	0	2,000	0	2,000	0	2,000
N	ClydDom - Landscaping	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
N	ClydDom - Clyde Greenway	0	0	0	60,000	0	0	0	0	0
N/R	ClydDom - Signs/Bins/Structure	0	3,000	0	3,000	0	3,000	0	3,000	0
R	ClyAlxWlkw - Walkway Upgrades	0	5,000	0	5,000	0	5,000	0	5,000	0
N/R	ClyAlxWlkw - Signs/Bins/Struct	2,500	0	2,500	0	2,500	0	2,500	0	2,500
Total Vincent		494,000	198,920	76,852	154,400	38,500	47,000	42,500	54,000	38,500

COMMUNITY SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cromwell										
N	BbrnRRC - Carpark	0	60,000	0	0	0	0	0	0	0
N	BbrnRRC - Landscaping	5,000	0	5,000	5,000	0	0	0	0	0
N	AndPk - Carpark Developments	60,000	0	0	0	0	0	0	0	0
N	AndPk - Irrigation	0	2,000	0	2,000	0	2,000	0	2,000	0
N/R	AndPk - Signs/Structures	3,500	0	3,500	0	0	3,500	0	0	0
R	AndPk - Landscaping	0	0	3,000	0	0	3,000	0	3,000	0
N	AndPk - Recreation users study	0	0	0	25,000	0	0	0	0	0
N	CromRes - Bldgs/Improves	0	5,000	0	0	0	0	0	0	0
N	CromRes - Fencing	5,000	2,000	5,000	2,000	5,000	2,000	5,000	2,000	5,000
N	CromRes - Skate Board Park	0	65,000	0	0	0	0	0	0	0
N	CromRes - Playgrounds	0	0	0	25,000	0	15,000	0	0	0
N	CromRes - BMX Park	10,000	0	0	0	0	0	0	0	0
N	CromRes - Lighting towers	0	100,000	0	0	0	0	0	0	0
R	CromRes - Irrigation	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
R	CromRes - Fencing	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
R	CromRes - Landscaping	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
R	CromRes - Tracks/paths	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
N/R	CromRes - Signs/Structures	0	5,000	0	5,000	0	5,000	0	5,000	0
R	CromRes - Greenway improvement	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Total Cromwell		106,500	262,000	39,500	87,000	28,000	50,000	31,500	32,000	31,000
Maniototo										
R	Taieri Lake RR - Fencing	5,000	5,000	5,000	0	5,000	0	5,000	0	5,000
R	OthrResMto - Outdoor Furniture	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
R	OthrResMto - Playgrounds	10,000	0	10,000	0	10,000	0	10,000	0	10,000
N	OthrResMto - Irrigation	0	0	0	10,000	0	0	0	0	0
R	OthrResMto - Fencing	7,000	0	4,000	0	4,000	0	4,000	0	4,000
R	OthrResMto - CapEx Landscaping	6,000	0	4,000	5,000	0	5,000	0	5,000	0
N	OthrResMto - Walkway Upgrades	10,000	10,000	0	10,000	0	10,000	0	10,000	0
Total Maniototo		41,000	18,000	26,000	28,000	22,000	18,000	22,000	18,000	18,000

COMMUNITY SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Roxburgh											
R	RoxResYrb - Fencing	3,000	0	3,000	0	3,000	0	3,000	0	3,000	0
N/R	RoxResUrb - Signs/Bins/Structu	0	3,000	0	3,000	0	3,000	0	3,000	0	3,000
R	RoxResUrb - Play equipment	5,000	0	5,000	0	0	0	0	0	0	0
R	RoxResUrb - CapEx Landscaping	0	5,000	0	5,000	0	5,000	0	5,000	0	5,000
Total Roxburgh		8,000	8,000	8,000	8,000	3,000	8,000	3,000	8,000	3,000	8,000
Total Capital Expenditure		649,500	486,920	150,352	277,400	91,500	123,000	99,000	112,000	94,500	100,000

R Renewals
N New Capital Works

FUNDING OF CAPITAL EXPENDITURE

Depreciation and reserves - renewals
New capital internal loans

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>This activity is funded by user charges for use of courts and sports fields, plus fixed amount targeted rates set by each ward. Vincent ward applies a differential for some facilities, the differential being based on bands radiating out from the war memorial statue in Alexandra.</p>	<ul style="list-style-type: none"> • The Outdoor Recreation Strategy identifies further parks and recreation opportunities in the future. • The review of Council internal systems and ways of doing work in parks and reserves may result in changes to levels of service. • Retendering of Parks and Reserves Contract. 	<div data-bbox="1406 475 2060 834" style="border: 1px solid black; padding: 5px;"> <p style="text-align: center;">Parks and reserves</p> <table border="1" style="display: none;"> <caption>Parks and reserves expenditure (\$,000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$,000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>1800</td></tr> <tr><td>2010/11</td><td>1820</td></tr> <tr><td>2011/12</td><td>1880</td></tr> <tr><td>2012/13</td><td>1920</td></tr> <tr><td>2013/14</td><td>1980</td></tr> <tr><td>2014/15</td><td>2020</td></tr> <tr><td>2015/16</td><td>2080</td></tr> <tr><td>2016/17</td><td>2120</td></tr> <tr><td>2017/18</td><td>2180</td></tr> <tr><td>2018/19</td><td>2150</td></tr> </tbody> </table> </div> <div data-bbox="1406 911 2060 1002" style="border: 1px solid gray; padding: 5px; background-color: #f2f2f2;"> <p style="text-align: center;">FURTHER INFORMATION</p> </div> <div data-bbox="1406 1007 2060 1415"> <ul style="list-style-type: none"> • Parks and Reserves Asset Management Plan • Physical Activity Strategy and Implementation Plan • Parks and Reserves Policies • Reserve Management Plans • www.codc.govt.nz </div>	Year	Expenditure (\$,000)	2009/10	1800	2010/11	1820	2011/12	1880	2012/13	1920	2013/14	1980	2014/15	2020	2015/16	2080	2016/17	2120	2017/18	2180	2018/19	2150
Year	Expenditure (\$,000)																							
2009/10	1800																							
2010/11	1820																							
2011/12	1880																							
2012/13	1920																							
2013/14	1980																							
2014/15	2020																							
2015/16	2080																							
2016/17	2120																							
2017/18	2180																							
2018/19	2150																							

COMMUNITY SERVICES

Officer Contact: Emergency Management Officer

RURAL FIRE

Email: owen.burgess@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>The Council organises and provides rural fire services to the requirements of the Forest and Rural Fires Act 1977.</p>	<ul style="list-style-type: none"> • Maintain services in local communities • Air 	<p>Risks</p> <ul style="list-style-type: none"> • Lack of volunteers available to be released from their normal workplace for fire fighting. • Increasing compliance demands placed on local authorities by the National Rural Fire Authority. <p>Assumptions</p> <ul style="list-style-type: none"> • The National Rural Fire Authority will increase its demands through a revision of the Forest and Rural Fire Regulations and effects from the Government's review of the Fire Services.
PURPOSE	LEVELS OF SERVICE	<p>Significant negative effects</p> <ul style="list-style-type: none"> • Foam and fire retardants used to fight rural fires may contaminate waterways. • Spread of didymo from waterways during fire fighting operations with helicopters and pumps.
<ul style="list-style-type: none"> • Rural fire events can be dealt with effectively. • The rural fire force volunteer network has sufficient well trained recruits. 	<ul style="list-style-type: none"> • All recruits will receive basic training; those requiring specialist skills will receive advanced training. • An annual inspection and testing of equipment for serviceability. • Fire incidents will be responded to promptly based on distance from the rural fire party base. 	

COMMUNITY SERVICES

RURAL FIRE

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)
<p>Rural fire is funded by means of a district wide capital value rate.</p>	<p>Increased compliance standards initiated by the National Rural Fire Authority are anticipated.</p>	<p>Included with Civil Defence - see pages 60 to 63</p>
		<p style="text-align: center;">FURTHER INFORMATION</p> <p>CODC Rural Fire Plan</p>

COMMUNITY SERVICES

Officer Contact: District Aquatics Centre Manager

SWIM CENTRES

Email: gary.easthope@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>Council provides swim centres not only as a recreational facility, but also because of the need for safe swimming places, particularly for young people.</p>	<ul style="list-style-type: none"> • Maintain services in local communities • Recreation • Health • Tourism 	<p>Assumptions</p> <ul style="list-style-type: none"> • The proposed replacement of Roxburgh Pool will be supported with community funding. • No significant negative effects have been identified. <p>Risks</p> <ul style="list-style-type: none"> • Community funding will not be forthcoming at sufficient level to proceed with the replacement of Roxburgh Pool. • The net cost of operations grows beyond the community's ability to fund and operate swim centres.
PURPOSE	LEVELS OF SERVICE	
<ul style="list-style-type: none"> • Safe and healthy swimming facilities which are attractive to both tourists and the local community. • An increase in the number of people, particularly children, who are confident swimmers. • An increase in physical fitness in the community from the use of Council's aquatic activities. 	<ul style="list-style-type: none"> • Provide an accessible facility which offers a variety of programmes to service demand in a welcoming and friendly environment. • Provide water quality that meets the recreational pool standards and, in Alexandra and Cromwell facilities, water temperatures for lane pools at 28°and for therapeutic pools 32°. 	

COMMUNITY SERVICES

FORECAST INCOME STATEMENT

SWIM CENTRES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	1,099,290	1,128,841	1,171,727	1,345,254	1,234,005	1,340,016	1,291,808	1,323,533	1,348,653	1,378,538
Other Income										
Interest and dividends	2,377	3,197	4,722	7,827	12,335	16,773	21,485	26,857	32,285	36,466
User fees and other	489,700	516,785	546,777	563,528	580,051	595,775	594,460	610,222	626,315	642,730
Development contributions	0	0	0	0	0	0	0	0	0	0
Capital Contributions	5,000	0	1,000,000	0	0	0	60,000	0	0	0
	1,596,367	1,648,823	2,723,226	1,916,609	1,826,391	1,952,564	1,967,753	1,960,612	2,007,253	2,057,734
EXPENDITURE										
Alexandra	821,143	857,125	872,598	938,681	911,768	1,020,230	956,060	977,544	1,002,550	1,025,284
Cromwell	733,269	758,383	771,445	885,136	807,821	824,781	844,457	868,168	883,367	912,245
Clyde	59,018	59,756	60,177	61,176	62,189	62,900	63,921	64,697	65,673	66,378
Maniototo	106,023	100,848	108,808	104,434	114,711	114,950	112,582	120,268	125,365	123,175
Roxburgh	46,773	47,570	85,057	102,041	104,761	104,562	105,592	104,794	105,157	105,511
Total Expenditure	1,766,226	1,823,682	1,898,085	2,091,468	2,001,250	2,127,423	2,082,612	2,135,471	2,182,112	2,232,593
Net Surplus/(Deficit)	(169,859)	(174,859)	825,141	(174,859)	(174,859)	(174,859)	(114,859)	(174,859)	(174,859)	(174,859)

COMMUNITY SERVICES

FORECAST DEPRECIATION EXPENSE ON ASSETS BY WARD

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Alexandra	104,318	124,421	126,521	125,642	125,457	126,095	126,723	126,968	126,613	126,442
Cromwell	129,163	129,207	129,707	130,407	131,226	132,701	131,498	131,221	131,073	130,015
Clyde	29,216	29,216	29,216	29,416	29,616	29,616	29,616	29,616	29,554	29,414
Maniototo	23,435	23,503	23,623	23,743	23,863	23,983	24,087	24,188	24,168	24,166
Roxburgh	17,854	17,796	28,649	39,649	39,649	39,649	39,552	39,453	39,416	39,416
Total Depreciation	303,986	324,143	337,716	348,857	349,811	352,044	351,476	351,446	350,824	349,453

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Alexandra</u>										
N MolyPool - Cap exp Machinery &	6,000	0	4,000	4,000	4,000	4,000	0	0	0	0
R MolyPool - Recreation equipmen	0	30,000	10,000	6,000	13,000	0	11,500	0	6,500	15,000
Total Alexandra Pool	6,000	30,000	14,000	10,000	17,000	4,000	11,500	0	6,500	15,000
<u>Cromwell</u>										
R CrmPool - Furniture & fittings	10,000	0	0	0	17,000	0	0	0	0	17,000
R CrmPool - Cap exp Machinery &	0	0	0	0	0	0	0	0	0	45,000
R CrmPool - Recreation equipment	0	0	0	4,000	0	6,000	0	0	0	0
R CrmPool - Play equipment	0	0	10,000	0	0	12,000	0	0	11,000	0
Total Cromwell Pool	10,000	0	10,000	4,000	17,000	18,000	0	0	11,000	62,000
<u>Clyde Pool</u>										
R ClydePool - Irrigation	0	0	0	4,000	0	0	0	0	0	0
Total Clyde Pool	0	0	0	4,000	0	0	0	0	0	0

COMMUNITY SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Maniototo</u>										
R RanPool - Appliances	0	0	0	0	0	0	10,000	0	0	0
R RanPool - Furniture & fittings	0	0	0	10,000	0	10,000	0	0	0	0
R RanPool - Cap exp Machinery &	0	3,000	0	0	0	2,000	0	0	0	0
R NasDam - Swimming pools/dams u	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Total Maniototo	6,000	9,000	6,000	16,000	6,000	18,000	16,000	6,000	6,000	6,000
<u>Roxburgh (Including Millers Flat Pool)</u>										
R RoxPool - Bldgs/Improves	0	0	1,100,000	0	0	0	0	0	0	0
R RoxPool - CapEx Landscaping &	0	0	0	100,000	0	0	0	0	0	0
N M/FPool - Solar Panels	0	0	0	0	0	0	60,000	0	0	0
Total Roxburgh Pools	0	0	1,100,000	100,000	0	0	60,000	0	0	0
Total Capital Expenditure	22,000	39,000	1,130,000	134,000	40,000	40,000	87,500	6,000	23,500	83,000

- R Renewals
- N New Capital Works

FUNDING OF CAPITAL EXPENDITURE

Renewals funded from Depreciation and Capital Donations
 New works funded from Reserves

SWIM CENTRES

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Swim centres are funded by user charges and fixed amount targeted rates set by each ward.</p> <p>There are differential ratings bands for the rate in the Vincent Board area.</p>	<ul style="list-style-type: none"> It is planned to replace the swim centre in Roxburgh. A district wide pool strategy may be prepared, to include rural pools. 	<div data-bbox="1386 472 2051 839" data-label="Figure"> <table border="1"> <caption>Swim centres Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>1750</td></tr> <tr><td>2010/11</td><td>1850</td></tr> <tr><td>2011/12</td><td>1950</td></tr> <tr><td>2012/13</td><td>2100</td></tr> <tr><td>2013/14</td><td>1950</td></tr> <tr><td>2014/15</td><td>2100</td></tr> <tr><td>2015/16</td><td>2050</td></tr> <tr><td>2016/17</td><td>2150</td></tr> <tr><td>2017/18</td><td>2200</td></tr> <tr><td>2018/19</td><td>2250</td></tr> </tbody> </table> </div> <div data-bbox="1547 943 1890 975" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <p data-bbox="1359 1038 1895 1193"> Swimming Pool Guidelines New Zealand Recreation Association, 1999. www.codc.govt.nz </p>	Year	Expenditure (\$000)	2009/10	1750	2010/11	1850	2011/12	1950	2012/13	2100	2013/14	1950	2014/15	2100	2015/16	2050	2016/17	2150	2017/18	2200	2018/19	2250
Year	Expenditure (\$000)																							
2009/10	1750																							
2010/11	1850																							
2011/12	1950																							
2012/13	2100																							
2013/14	1950																							
2014/15	2100																							
2015/16	2050																							
2016/17	2150																							
2017/18	2200																							
2018/19	2250																							

DISTRICT DEVELOPMENT SERVICES

Officer Contact: Property Manager

AIRPORTS

Email: mike.kerr@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>The Council has three airports located at Springvale (Alexandra/Clyde), Ripponvale (Cromwell) and Teviot (Roxburgh).</p> <p>The Alexandra airport is sealed while the other two airports are grass.</p> <p>While commercial use is limited to occasional light planes, the future potential of increased flights, for Alexandra in particular, has been highlighted within the community.</p>	<ul style="list-style-type: none"> • Maintain services in local communities • Recreation • Economic development • Health • Transport and communications 	<p>Assumptions</p> <ul style="list-style-type: none"> • Day-to-day operation will continue to be collaboratively with the Alexandra Aero Club. • Council will continue to look for opportunities for development. • The runways at Cromwell and Roxburgh will remain unsealed. • The Council will continue its policy of not certifying airports.
PURPOSE	LEVELS OF SERVICE	<p>Negative Effects</p> <ul style="list-style-type: none"> • Noise • Pollution • Post traumatic stress for bystanders in the event of crashes
<p>Availability of operational airstrips for aircraft use.</p>	<ul style="list-style-type: none"> • Airports will meet Airways Corporation's four yearly inspection criteria. • The sealed runway at Alexandra/Clyde will be maintained to the standard required by ATR72 or equivalent aircraft. • Grass runways at Cromwell and Roxburgh will be maintained to permit aircraft movements with safety. • Perimeter fencing secures the runways from wandering stock where adjoining land use is grazing. 	

DISTRICT DEVELOPMENT SERVICES

FORECAST INCOME STATEMENT

AIRPORTS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	14,179	8,607	9,751	8,629	8,438	13,666	12,836	14,084	9,996	8,602
Other Income										
Interest	712	1,258	1,805	2,352	2,898	3,445	3,991	4,538	5,075	5,601
User Fees	28,836	28,836	28,836	28,836	28,836	28,836	28,836	28,836	28,836	28,836
Total Income	43,727	38,701	40,392	39,817	40,172	45,947	45,663	47,458	43,907	43,039
EXPENDITURE	30,998	25,835	27,383	26,658	26,855	32,464	32,006	33,618	32,598	33,039
Net Surplus/(Deficit)	12,729	12,866	13,009	13,159	13,317	13,483	13,657	13,840	11,309	10,000

FORECAST DEPRECIATION EXPENSE ON ASSETS

Airports depreciation	3,723	3,723	3,723	3,723	3,723	3,723	3,723	3,723	3,292	3,120
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DISTRICT DEVELOPMENT SERVICES

AIRPORTS

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Airports are funded by a general district land value based rate.</p>	<p>Alexandra airport might be developed to allow commercial flights or commercial activities and land use rights associated with flying within the next decade. If so, it will be funded by private interests.</p>	<div data-bbox="1402 475 2063 831" data-label="Figure"> <table border="1"> <caption>Airports Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>31</td></tr> <tr><td>2010/11</td><td>26</td></tr> <tr><td>2011/12</td><td>27</td></tr> <tr><td>2012/13</td><td>27</td></tr> <tr><td>2013/14</td><td>27</td></tr> <tr><td>2014/15</td><td>32</td></tr> <tr><td>2015/16</td><td>32</td></tr> <tr><td>2016/17</td><td>34</td></tr> <tr><td>2017/18</td><td>33</td></tr> <tr><td>2018/19</td><td>33</td></tr> </tbody> </table> </div> <div data-bbox="1375 906 2089 1002" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <div data-bbox="1621 1034 1845 1066" data-label="Text"> <p>www.codc.govt.nz</p> </div>	Year	Expenditure (\$000)	2009/10	31	2010/11	26	2011/12	27	2012/13	27	2013/14	27	2014/15	32	2015/16	32	2016/17	34	2017/18	33	2018/19	33
Year	Expenditure (\$000)																							
2009/10	31																							
2010/11	26																							
2011/12	27																							
2012/13	27																							
2013/14	27																							
2014/15	32																							
2015/16	32																							
2016/17	34																							
2017/18	33																							
2018/19	33																							

DISTRICT DEVELOPMENT SERVICES

Officer Contact: Business Development Manager

BUSINESS DEVELOPMENT

Email: jonathan.gadd@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>Business Development includes business support, training, economic data and forecasting.</p>	<ul style="list-style-type: none"> • Managing development impacts on landscape and natural ecosystems • Skills development • Maintain services in local communities • Heritage • Economic Development • Tourism 	<p>Assumptions</p> <ul style="list-style-type: none"> • National government will continue to support regional and local development efforts. • The community will continue to support Council's business development role and programmes. • The proportion of ratepayer funding set aside for business development will not vary markedly from the present level. • No significant negative effects have been identified.
PURPOSE	LEVELS OF SERVICE	
<p>A successful business community, thus enhancing the values of the Central Otago District.</p>	<p>In response to demand provide:</p> <ul style="list-style-type: none"> • Data – research and collection of data. • Training – facilitate workshop delivery. • Business development – provide advice to sectors and individuals. • Regional liaison – working with regional agencies in Pan Otago projects. • Carry out projects that are district wide initiatives eg commercial water, affordable housing, broadband. 	<p>Risks</p> <ul style="list-style-type: none"> • A loss of community and Council support arising from an inappropriate or ineffective strategy.

DISTRICT DEVELOPMENT SERVICES

FORECAST INCOME STATEMENT

BUSINESS DEVELOPMENT

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	180,527	168,950	172,682	177,478	182,428	186,827	192,497	197,497	203,387	208,851
Total Income	180,527	168,950	172,682	177,478	182,428	186,827	192,497	197,497	203,387	208,851
EXPENDITURE										
Operating expenditure	180,527	168,950	172,682	177,478	182,428	186,827	192,497	197,497	203,387	208,851
Total Expenditure	180,527	168,950	172,682	177,478	182,428	186,827	192,497	197,497	203,387	208,851
Net Surplus/(Deficit)	0	0	0	0	0	0	0	0	0	0

FORECAST DEPRECIATION EXPENSE ON ASSETS

Total Business Development	456	424	398	346	346	346	276	203	156	156
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DISTRICT DEVELOPMENT SERVICES

BUSINESS DEVELOPMENT

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Business development is funded by a district wide capital value rate.</p>	<p>None anticipated</p>	<div data-bbox="1391 512 2056 885" data-label="Figure"> <table border="1"> <caption>Business development Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>180</td></tr> <tr><td>2010/11</td><td>168</td></tr> <tr><td>2011/12</td><td>172</td></tr> <tr><td>2012/13</td><td>176</td></tr> <tr><td>2013/14</td><td>180</td></tr> <tr><td>2014/15</td><td>186</td></tr> <tr><td>2015/16</td><td>192</td></tr> <tr><td>2016/17</td><td>198</td></tr> <tr><td>2017/18</td><td>204</td></tr> <tr><td>2018/19</td><td>210</td></tr> </tbody> </table> </div> <div data-bbox="1563 986 1883 1018" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <div data-bbox="1570 1118 1883 1209" data-label="Text"> <p>www.codc.govt.nz www.centralotagonz.com</p> </div>	Year	Expenditure (\$000)	2009/10	180	2010/11	168	2011/12	172	2012/13	176	2013/14	180	2014/15	186	2015/16	192	2016/17	198	2017/18	204	2018/19	210
Year	Expenditure (\$000)																							
2009/10	180																							
2010/11	168																							
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2015/16	192																							
2016/17	198																							
2017/18	204																							
2018/19	210																							

DISTRICT DEVELOPMENT SERVICES

Officer Contact: Property Manager

Email: mike.kerr@codc.govt.nz

COMMERCIAL AND OTHER PROPERTY

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>The Council holds a number of properties, other than reserves, that are held for a variety of purposes.</p> <p>These include properties for specific purposes such as various endowment and reserve purposes.</p> <p>Many have been held by Council for many decades and are not contributing to any activity currently or providing any economic return.</p> <p>Properties such as community facilities, reserves for recreation, greenway, landscape purposes are managed by the Community Facility Manager and so their day to day management is not part of this activity.</p>	<ul style="list-style-type: none"> • Skills development • Economic development • Health • Ease of doing business 	<p>Assumptions</p> <ul style="list-style-type: none"> • Only those properties required as part of Council's core activities and strategic purposes are retained. • The highest and best community benefit is obtained from their use. • No significant negative effects have been identified. <p>Risks</p> <ul style="list-style-type: none"> • The recent growth phase slows significantly. • Significant changes in compliance requirements (e.g. fire, disabled access) for all buildings.
	<p>LEVELS OF SERVICE</p>	
<p>PURPOSE</p> <ul style="list-style-type: none"> • Maximum return is obtained from the use of land and building assets. • Endowment land is used and managed to satisfy the purpose of the endowment, if there is one; if not, then the maximum benefit for beneficiaries, i.e. District or Ward is provided. 	<ul style="list-style-type: none"> • Best use is obtained from land and buildings. • Market rentals are obtained having regard to other factors that may contribute to the meeting of one of the well-beings in the Local Government Act 2002. • Buildings are maintained and upgraded where necessary, the prime driver being to maintain the ability to maximise the economic return and the integrity of the asset. • All steps are taken to maximise occupancy rates for all commercial and industrial leased property. • Properties are acquired or disposed of in line with Council policies. • Each building will be assessed at a frequency required to meet all Building Act and Code of Compliance requirements. • Buildings are maintained within time frames set by their maintenance contracts and the service request system. 	

DISTRICT DEVELOPMENT SERVICES

FORECAST INCOME STATEMENT

Commercial Property

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Rates	-29,138	-13,920	15,626	-26,923	-22,998	-10,205	-14,919	50,727	-16,278	-13,704
Other Income										
Interest	6,293	6,111	6,150	6,537	6,922	7,301	7,676	8,047	8,412	8,772
User Fees	241,691	241,671	242,343	243,034	243,744	244,474	245,225	245,996	246,789	254,134
Total Income	218,846	233,862	264,119	222,648	227,668	241,570	237,982	304,770	238,923	249,202

EXPENDITURE

District	8,237	8,277	9,700	8,780	8,798	10,140	9,137	10,497	9,431	9,641
Vincent	88,576	93,091	98,463	93,940	95,995	103,675	100,601	172,272	109,006	110,750
Cromwell	175,420	183,674	194,152	186,100	188,020	203,913	195,733	209,689	200,658	204,373
Maniototo	88,873	96,963	123,031	83,801	85,491	91,756	90,199	97,011	91,988	93,598
Roxburgh	17,267	17,193	19,770	18,002	17,978	20,450	18,752	21,459	19,626	20,137
Total Expenditure	378,373	399,198	445,116	390,623	396,282	429,934	414,422	510,928	430,709	438,499

Net Surplus/(Deficit)	(159,527)	(165,336)	(180,997)	(167,975)	(168,614)	(188,364)	(176,440)	(206,158)	(191,786)	(189,297)
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FORECAST DEPRECIATION EXPENSE ON ASSETS

District	3,428	3,448	3,448	3,448	3,448	3,448	3,448	3,448	3,448	3,448
Vincent	12,468	12,468	12,468	12,468	12,468	12,468	12,468	12,468	12,084	12,038
Cromwell	40,296	47,925	47,925	47,925	47,925	47,925	47,925	47,925	47,925	47,925
Maniototo	9,273	9,273	9,273	9,273	9,273	9,273	9,273	9,273	9,273	9,273
Roxburgh	10	10	10	10	10	10	10	10	10	10
Total Depreciation	65,475	73,124	73,124	73,124	73,124	73,124	73,124	73,124	72,740	72,694

DISTRICT DEVELOPMENT SERVICES

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Vincent										
R JntAff - Forestry development	7,000	7,000	7,000	0	0	0	0	0	0	0
R PineFor - Forestry development	5,000	0	0	0	0	0	0	0	0	0
G PropGenVin - Other cap exp	1,200,850	0	0	0	0	0	0	0	0	0
Total Alexandra	1,212,850	7,000	7,000	0	0	0	0	0	0	0
Cromwell										
R ForCrm - Forestry development	0	0	48,690	0	0	0	0	0	0	0
G PtyGenCrm - Land	2,000,000	0	0	0	0	0	0	0	0	0
G PtyGenCrm - Development Costs	1,000,000	0	0	0	0	0	0	0	0	0
G IndEstCrom - Other cap exp	0	2,100,000	0	0	0	0	0	0	0	0
Total Capital Expenditure	4,212,850	2,107,000	55,690	0	0	0	0	0	0	0

PROPERTY SALES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Alexandra										
PropGenAlx - Sale of Land	1,200,850	0	0	0	0	0	0	0	0	0
Total Alexandra	1,200,850	0	0	0	0	0	0	0	0	0
Cromwell										
ForCrm - Forestry sales	0	168,000	0	0	0	0	0	0	0	626,880
PtyGenCrm - Sale Devlpmt Land	3,000,000	0	0	0	0	0	0	0	0	0
IndEstCrom - Land & building s	0	2,100,000	0	0	0	0	0	0	0	0
Total Cromwell	3,000,000	2,268,000	0	0	0	0	0	0	0	626,880
Total Commercial Asset Sales	4,200,850	2,268,000	0	0	0	0	0	0	0	626,880

- R Renewals
- G Growth

FUNDING OF CAPITAL EXPENDITURE

Land purchases and development costs funded from land sales. Excess revenue from land sales will go into reserves.

DISTRICT DEVELOPMENT SERVICES

COMMERCIAL AND OTHER PROPERTY

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>This activity is mainly funded by rentals, with a small proportion funded by a land value based rate, assessed by each ward.</p>	<ul style="list-style-type: none"> • Council has a significant amount of land either in fee simple ownership or managed in trust for specific purposes, particularly Cromwell and Alexandra. Where demand for industrial, commercial and residential land, particularly in those towns exists, Council will look for opportunities to facilitate development patterns and to provide an economic return to the Council by sale, development and leasing. • The returns from sales and developments also open opportunities to identify strategic land parcels that may well be worth purchasing or provide funds for the benefit of the community. • Should Council develop land for sale, funding will be required to realise those sales. 	<div data-bbox="1422 475 2085 837" style="text-align: center;"> <p>Commercial and other property</p> <table border="1"> <caption>Commercial and other property Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>380</td></tr> <tr><td>2010/11</td><td>400</td></tr> <tr><td>2011/12</td><td>440</td></tr> <tr><td>2012/13</td><td>390</td></tr> <tr><td>2013/14</td><td>395</td></tr> <tr><td>2014/15</td><td>430</td></tr> <tr><td>2015/16</td><td>420</td></tr> <tr><td>2016/17</td><td>510</td></tr> <tr><td>2017/18</td><td>430</td></tr> <tr><td>2018/19</td><td>440</td></tr> </tbody> </table> </div> <div data-bbox="1400 911 2112 1002" style="text-align: center;"> <p>FURTHER INFORMATION</p> </div> <div data-bbox="1644 1038 1861 1066" style="text-align: center;"> <p>www.codc.govt.nz</p> </div>	Year	Expenditure (\$000)	2009/10	380	2010/11	400	2011/12	440	2012/13	390	2013/14	395	2014/15	430	2015/16	420	2016/17	510	2017/18	430	2018/19	440
Year	Expenditure (\$000)																							
2009/10	380																							
2010/11	400																							
2011/12	440																							
2012/13	390																							
2013/14	395																							
2014/15	430																							
2015/16	420																							
2016/17	510																							
2017/18	430																							
2018/19	440																							

DISTRICT DEVELOPMENT SERVICES

Officer Contact: Community Development Manager

COMMUNITY

Email: mathew.begg@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>These activities are provided by the District Development team. They are Community Plans, development and implementation, provision of heritage and regional identity.</p>	<ul style="list-style-type: none"> • Managing development impacts on landscape and natural ecosystems • Skills development • Maintain services in local communities • Heritage • Recreation • Economic development • Tourism 	<p>Risks</p> <ul style="list-style-type: none"> • That the community does not want to continue being engaged in decision making at a local level. • There is a lack of understanding of the Regional Identity. Principles and theme are compromised.
PURPOSE	LEVELS OF SERVICE	
<ul style="list-style-type: none"> • The community will be engaged in decision making for its community for now and in the future. • The regional identity will continue to raise the profile of Central Otago nationally and internationally. • The Regional Identity will continue to give Central Otago people a sense of pride in place. • Focus on projects and programmes to achieve the regional vision. 	<ul style="list-style-type: none"> • Community Plans – Appropriate assistance will be provided to communities to develop plans. While many priorities identified in these plans will result in community actions, Council will be informed by these plans concerning infrastructure and district planning needs. • Heritage – Assistance will be provided with preservation and redevelopment, industry stories, projects associated to heritage. • Regional Identity – profiling the regional identity, managing brand and supporting community groups and businesses in using brand. Communicating the brand value and vision. • Stage the Central Otago awards to recognise excellence in the community. 	

DISTRICT DEVELOPMENT SERVICES

FORECAST INCOME STATEMENT

DISTRICT DEVELOPMENT - COMMUNITY

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	644,676	657,912	669,239	688,348	723,323	721,267	737,131	754,602	766,984	779,193
	644,676	657,912	669,239	688,348	723,323	721,267	737,131	754,602	766,984	779,193
EXPENDITURE										
District Development	456,202	457,067	470,088	490,019	501,793	512,963	531,488	537,598	551,433	564,372
Regional Identity	100,016	96,748	104,027	100,617	108,867	105,203	99,633	94,809	103,645	99,901
Communications	25,402	33,107	33,815	34,730	35,675	36,630	37,724	38,689	39,825	40,865
Community Planner	63,056	70,990	61,309	62,982	76,988	66,471	68,286	83,506	72,081	74,055
Total Expenditure	644,676	657,912	669,239	688,348	723,323	721,267	737,131	754,602	766,984	779,193
Net Surplus/(Deficit)	0	0	0	0	0	0	0	0	0	0

FORECAST DEPRECIATION EXPENSE ON ASSETS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total District Development	25,450	25,450	25,450	25,450	25,450	25,450	12,126	10,971	10,756	10,756

DISTRICT DEVELOPMENT SERVICES

CAPITAL EXPENDITURE		<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
R	Dist Devt - Motor cars	0	32,000	32,000	0	32,000	32,000	0	32,000	32,000	0
Total Capital Expenditure		0	32,000	32,000	0	32,000	32,000	0	32,000	32,000	0

ASSET SALES		<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	DistDevt - Motor cars sales	0	10,000	10,000	0	10,000	10,000	0	10,000	10,000	0

R Renewals

FUNDING OF CAPITAL EXPENDITURE

Renewals funded from depreciation and asset sales

DISTRICT DEVELOPMENT SERVICES

COMMUNITY

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>The activities except Community Planning are funded by a district wide capital value based rate, with a differential for electricity generators.</p> <p>Community Planning is funded as part of the democracy rate ie by uniform annual charge across the district.</p>	<ul style="list-style-type: none"> Local community plans will require reviews as actions are completed or communities change. Continued refining and communication of the Regional Identity. 	<div data-bbox="1384 475 2051 847" style="text-align: center;"> <p>Community</p> <table border="1"> <caption>Community Expenditure Data</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$,000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>640</td></tr> <tr><td>2010/11</td><td>655</td></tr> <tr><td>2011/12</td><td>670</td></tr> <tr><td>2012/13</td><td>690</td></tr> <tr><td>2013/14</td><td>725</td></tr> <tr><td>2014/15</td><td>720</td></tr> <tr><td>2015/16</td><td>735</td></tr> <tr><td>2016/17</td><td>755</td></tr> <tr><td>2017/18</td><td>765</td></tr> <tr><td>2018/19</td><td>780</td></tr> </tbody> </table> </div> <div data-bbox="1359 922 2087 1018" style="text-align: center;"> <p>FURTHER INFORMATION</p> </div> <div data-bbox="1541 1050 1906 1139" style="text-align: center;"> <p> www.codc.govt.nz www.centralotagonz.com www.aworldofdifference.co.nz </p> </div>	Year	Expenditure (\$,000)	2009/10	640	2010/11	655	2011/12	670	2012/13	690	2013/14	725	2014/15	720	2015/16	735	2016/17	755	2017/18	765	2018/19	780
Year	Expenditure (\$,000)																							
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2018/19	780																							

DISTRICT DEVELOPMENT SERVICES

Officer Contact: District Development Manager

PROMOTION GROUPS

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INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>Promotion groups in Central Otago are responsible for representing and promoting their local community.</p> <p>The major focus of promotion group activities is staging events, projects, and attending trade shows.</p>	<ul style="list-style-type: none"> • Recreation • Tourism • Arts and Culture 	<p>Assumptions</p> <ul style="list-style-type: none"> • District promotion groups will be funded to meet the specified service levels. • There are no unforeseen major events that affect people's ability or desire to travel (e.g. Bird flu, or other natural disasters or political instability). • Visitor numbers will stabilise or grow as per the tourism industry forecasts. • No other significant negative effects have been identified.
PURPOSE	LEVELS OF SERVICE	<p>Risks</p> <ul style="list-style-type: none"> • Events happen on the world scene which reduce the number of international visitors to New Zealand. • Staged events are not affected by weather (e.g. rain), or other adverse conditions.
<p>A vibrant visitor destination that offers visitor experiences based on existing cultural, historical, environmental and other destination assets.</p>	<p>Events and projects are staged that:</p> <ul style="list-style-type: none"> • Are consistent with the direction of the District Tourism Strategy. • Are consistent with current marketing and promotion campaigns. • Reflect the identity, spirit, values, culture of the district. • Reflect the natural, historical, environmental and other destination assets. • Meet the funding criteria of the respective Community Boards. 	

DISTRICT DEVELOPMENT SERVICES

FORECAST INCOME STATEMENT

PROMOTIONS GROUPS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	169,114	171,643	174,236	176,901	179,640	182,457	185,353	188,329	191,388	194,534
Total Income	169,114	171,643	174,236	176,901	179,640	182,457	185,353	188,329	191,388	194,534
Alexandra	45,047	45,047	45,047	45,047	45,047	45,047	45,047	45,047	45,047	45,047
Cromwell	90,064	92,593	95,186	97,851	100,590	103,407	106,303	109,279	112,338	115,484
Earnsclough/Manuherikia	10,001	10,001	10,001	10,001	10,001	10,001	10,001	10,001	10,001	10,001
Maniototo	20,001	20,001	20,001	20,001	20,001	20,001	20,001	20,001	20,001	20,001
Roxburgh	4,001	4,001	4,001	4,001	4,001	4,001	4,001	4,001	4,001	4,001
Total Expenditure	169,114	171,643	174,236	176,901	179,640	182,457	185,353	188,329	191,388	194,534
Net Surplus/(Deficit)	0	0	0	0	0	0	0	0	0	0

DISTRICT DEVELOPMENT SERVICES

PROMOTION GROUPS

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Promotion groups are funded by a capital value rate assessed by each ward, with a differential for electricity generators.</p>	<p>None anticipated</p>	<div data-bbox="1402 480 2063 852" style="border: 1px solid black; padding: 5px;"> <p style="text-align: center;">Tourism - promotion groups</p> <table border="1" style="display: none;"> <caption>Tourism - promotion groups Expenditure (\$,000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$,000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>168</td></tr> <tr><td>2010/11</td><td>172</td></tr> <tr><td>2011/12</td><td>175</td></tr> <tr><td>2012/13</td><td>178</td></tr> <tr><td>2013/14</td><td>180</td></tr> <tr><td>2014/15</td><td>182</td></tr> <tr><td>2015/16</td><td>185</td></tr> <tr><td>2016/17</td><td>188</td></tr> <tr><td>2017/18</td><td>190</td></tr> <tr><td>2018/19</td><td>195</td></tr> </tbody> </table> </div> <div data-bbox="1377 924 2092 1018" style="background-color: #cccccc; text-align: center; padding: 5px;"> <p>FURTHER INFORMATION</p> </div>	Year	Expenditure (\$,000)	2009/10	168	2010/11	172	2011/12	175	2012/13	178	2013/14	180	2014/15	182	2015/16	185	2016/17	188	2017/18	190	2018/19	195
Year	Expenditure (\$,000)																							
2009/10	168																							
2010/11	172																							
2011/12	175																							
2012/13	178																							
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2015/16	185																							
2016/17	188																							
2017/18	190																							
2018/19	195																							

DISTRICT DEVELOPMENT SERVICES

Officer Contact: Tourism Marketing Manager

TOURISM CENTRAL OTAGO

Email: alison.mason@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>The areas covered are marketing, product development, visitor information and visitor centres.</p>	<ul style="list-style-type: none"> • Recreation • Tourism • Economic development • Skills development • Heritage • Maintain services in local communities 	<p>Assumptions</p> <ul style="list-style-type: none"> • There are no unforeseen events that affect people's travel plans (e.g. natural disasters or political instability). • Visitor numbers will be stable. • Cromwell and Alexandra Visitor Information services continue to operate as members of VIN Inc. and carry i-SITE branding. • Ranfurly continues to operate as an associate VIN member. • No significant negative effects have been identified. <p>Risks</p> <p>Less people travel because of economic downturn and/or concerns about carbon footprints.</p>
PURPOSE	LEVELS OF SERVICE	
<ul style="list-style-type: none"> • Tourism managed in a sustainable way, with a good balance between marketing and the needs of the community. • A vibrant visitor destination that offers visitor experiences based on existing cultural, historical, environmental and other destinations. 	<ul style="list-style-type: none"> • VIN open daily. • VIC open daily in winter; Roxburgh open daily in summer and weekdays in winter. • Respond to demand from visiting media, attend at least one trade show and undertake a minimum of one series of sales calls with travel industry distribution companies external to Central Otago to actively market the region. • Assist tourism operators to develop product through training to improve quality of product. • Provide up-to-date unbiased information as well as retail to any visitor on attractions, transport, accommodation facilities and events from any of the four centres. 	

DISTRICT DEVELOPMENT SERVICES

FORECAST INCOME STATEMENT

TOURISM CENTRAL OTAGO AND VISITOR INFORMATION CENTRES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
INCOME	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Rates	912,326	955,082	959,103	996,737	1,019,833	1,043,474	1,080,170	1,094,681	1,158,265	1,170,921
Other Income										
Interest	0	0	0	0	0	0	0	0	0	0
User Fees	953,290	983,260	1,007,000	1,035,109	1,064,006	1,093,715	1,124,252	1,155,641	1,187,915	1,221,090
Total Income	1,865,616	1,938,342	1,966,103	2,031,846	2,083,839	2,137,189	2,204,422	2,250,322	2,346,180	2,392,011
EXPENDITURE										
Tourism Central Otago	302,553	313,735	320,624	329,589	338,746	347,145	357,789	367,164	378,170	388,267
District	133,978	133,559	136,564	140,444	144,406	148,175	152,783	156,874	161,667	166,068
Alexandra Visitors Centre	534,529	543,920	558,124	575,798	592,498	607,686	624,450	637,893	653,703	670,758
Cromwell Visitors Centre	567,596	575,293	592,204	610,531	627,520	644,244	661,674	679,208	697,150	715,560
Ranfurly Visitors Centre	231,868	255,059	237,551	250,591	252,377	258,388	270,697	270,459	309,576	305,150
Roxburgh Visitors Centre	95,092	116,776	121,036	124,893	128,292	131,551	137,029	138,724	145,914	146,208
Total Expenditure	1,865,616	1,938,342	1,966,103	2,031,846	2,083,839	2,137,189	2,204,422	2,250,322	2,346,180	2,392,011
Net Surplus/(Deficit)	0	0	0	0	0	0	0	0	0	0

FORECAST DEPRECIATION EXPENSE ON ASSETS

Tourism Central Otago	29	25	0	0	0	0	0	0	0	0
Alexandra Visitors Centre	9,679	8,268	5,639	5,722	5,806	5,812	5,766	3,351	1,894	2,167
Cromwell Visitors Centre	6,314	6,314	6,314	6,314	6,314	6,314	6,314	6,314	6,237	6,130
Ranfurly Visitors Centre	580	1,210	1,760	1,760	1,760	1,749	1,026	306	290	242
Roxburgh Visitors Centre	100	1,400	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700
Total Depreciation	16,702	17,217	16,413	16,496	16,580	16,575	15,806	12,671	11,121	11,239

DISTRICT DEVELOPMENT SERVICES

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Alexandra Visitors Centre</u>										
N	AlxInfo - Furniture & fittings	500	0	0	0	0	0	0	0	0
R	AlxInfo - Display stands	0	0	0	0	0	0	0	0	10,000
N	AlxInfo - Office equipment gen	2,100	0	0	0	0	0	0	0	1,000
N	AlxInfo - Signs	2,500	0	2,500	0	2,500	0	2,500	2,500	10,000
	Total Alexandra	5,100	0	2,500	0	2,500	0	2,500	2,500	21,000
<u>Cromwell Visitors Centre</u>										
N	CromInfo - Office equipment	2,100	0	0	0	0	0	0	0	0
	Total Cromwell	2,100	0	0	0	0	0	0	0	0
<u>Ranfurly Visitors Centre</u>										
R	MtoInfo - Bldgs/Improves	8,000	0	0	0	0	0	0	0	0
N	MtoInfo - Furniture & fittings	0	1,500	0	0	0	0	0	0	0
N	MtoInfo - Office equip general	1,400	0	0	0	0	0	0	0	0
R	MtoInfo - Video Upgrade	0	5,500	0	0	0	0	0	0	0
	Total Ranfurly	9,400	7,000	0	0	0	0	0	0	0
<u>Roxburgh Visitors Centre</u>										
N	RoxInfo - Bldgs/Improves	0	130,000	0	0	0	0	0	0	0
N	RoxInfo - Office equipment gen	700	0	0	0	0	0	0	0	0
		700	130,000	0	0	0	0	0	0	0
	Total Capital Expenditure	17,300	137,000	2,500	0	2,500	0	2,500	2,500	21,000

- R Renewals
- N New Capital Works

FUNDING OF CAPITAL EXPENDITURE

Renewals funded from depreciation/reserves
 New capital funded from reserves

DISTRICT DEVELOPMENT SERVICES

TOURISM CENTRAL OTAGO

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Tourism is funded by a capital value based rate assessed over the whole district, with differentials for:</p> <ul style="list-style-type: none"> commercial accommodation residential rural utilities small dams electricity generators <p>There are also fees and charges relating to various aspects of the activity.</p>	<ul style="list-style-type: none"> Continued implementation of the District Tourism Strategy. Possible Visitor Centre change in location, depending on visitor demand. Completion of a marketing strategy for TCO. A communication plan with community, media, public and private sectors will be developed. 	<div data-bbox="1402 475 2065 836" data-label="Figure"> <p>Tourism and visitor information centres</p> <table border="1"> <caption>Tourism and visitor information centres Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>1850</td></tr> <tr><td>2010/11</td><td>1950</td></tr> <tr><td>2011/12</td><td>1980</td></tr> <tr><td>2012/13</td><td>2050</td></tr> <tr><td>2013/14</td><td>2100</td></tr> <tr><td>2014/15</td><td>2150</td></tr> <tr><td>2015/16</td><td>2200</td></tr> <tr><td>2016/17</td><td>2250</td></tr> <tr><td>2017/18</td><td>2300</td></tr> <tr><td>2018/19</td><td>2350</td></tr> </tbody> </table> </div> <div data-bbox="1375 911 2089 1007" data-label="Section-Header"> <p>FURTHER INFORMATION</p> </div> <div data-bbox="1585 1038 1883 1066" data-label="Text"> <p>www.centralotagonz.com</p> </div>	Year	Expenditure (\$000)	2009/10	1850	2010/11	1950	2011/12	1980	2012/13	2050	2013/14	2100	2014/15	2150	2015/16	2200	2016/17	2250	2017/18	2300	2018/19	2350
Year	Expenditure (\$000)																							
2009/10	1850																							
2010/11	1950																							
2011/12	1980																							
2012/13	2050																							
2013/14	2100																							
2014/15	2150																							
2015/16	2200																							
2016/17	2250																							
2017/18	2300																							
2018/19	2350																							

UTILITIES SERVICES

Officer Contact: Utility Services Manager

DRAINAGE

Email: peter.greenwood@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>This activity enables provision of reliable, secure wastewater disposal systems and stormwater disposal systems where needed in the district.</p> <p>Wastewater systems are provided in Alexandra, Bannockburn, Cromwell, Lake Roxburgh Village, Naseby, Omakau, Ranfurly and Roxburgh.</p> <p>Stormwater systems exist in Alexandra, Clyde, Cromwell, Lake Roxburgh Village, Ranfurly and Roxburgh.</p> <p>Wastewater is collected in pipes, treated and discharged safely to the environment.</p> <p>Stormwater is collected in pipes where available, and discharges to the environment.</p>	<ul style="list-style-type: none"> • Maintain essential services in local communities • Economic development • Health • Transport and communications 	<p>Assumptions</p> <ul style="list-style-type: none"> • The number of users is maintained at about the same level. • Contract and engineering service costs do not increase significantly. • Waste discharges will not be changed significantly in the near future. • A significant negative effect could occur if there were an overflow into the waterways and onto land posing a hazard to the environment and public health. • Operational costs/repairs continue at similar rates to present. • Cromwell stormwater reticulation assets will not be replaced.
PURPOSE	LEVELS OF SERVICE	<p>Risks</p> <ul style="list-style-type: none"> • Increasing maintenance costs exceed funds available. • Resource consents standards for waste discharges change significantly. • Increased development of urban areas exceeds current capacity of wastewater systems. • A significant infrastructure failure that requires immediate major funding. • Extended power outage, leading to overflows. • Standards for stormwater discharges are changed resulting in a need to upgrade stormwater disposal systems. • Stormwater will not be allowed to discharge to river in current form. <p>Negative Effects</p> <ul style="list-style-type: none"> • Odour
<p>The purpose of water and drainage activity is to provide good water to users and take away bad water. In undertaking this drainage work, what matters is:</p> <ul style="list-style-type: none"> • Safe disposal • Affordable systems • Reliability • Fixing any problems, right first time, in a tidy manner • Keeping people informed 	<ul style="list-style-type: none"> • Safe conveyance from user to treatment plant ie no spills. • Wastewater discharges comply with resource consents. • Service request responded to based on what matters, and reviewed to reduce likelihood of reoccurrence. 	

UTILITIES SERVICES

FORECAST INCOME STATEMENT

DRAINAGE

Stormwater	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	406,760	398,569	303,737	304,324	295,334	311,030	321,480	334,008	366,977	399,453
Other Income										
Interest	6,824	9,008	8,824	8,235	11,786	15,030	18,386	21,917	23,179	24,462
Total Income	413,584	407,577	312,561	312,559	307,120	326,060	339,866	355,925	390,156	423,915
EXPENDITURE										
Vincent	120,876	112,894	111,591	110,026	107,808	108,583	109,696	110,308	111,500	112,684
Cromwell	215,462	214,076	213,365	217,133	226,586	236,275	240,168	253,758	282,785	311,741
Maniototo	51,097	51,716	53,917	54,626	55,344	56,033	56,951	57,656	58,593	59,368
Roxburgh	30,289	31,515	36,793	39,597	39,181	46,968	54,850	56,002	59,077	61,921
Total Expenditure	417,724	410,201	415,666	421,382	428,919	447,859	461,665	477,724	511,955	545,714
Net Surplus/(Deficit)	(4,140)	(2,624)	(103,105)	(108,823)	(121,799)	(121,799)	(121,799)	(121,799)	(121,799)	(121,799)

UTILITIES SERVICES

Wastewater	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Rates	1,982,615	2,157,773	2,306,570	2,520,003	2,893,715	3,040,587	3,159,109	3,211,933	3,365,909	3,844,304
Other Income										
Interest	77,708	77,643	92,382	63,355	36,012	39,836	42,297	43,489	25,726	13,672
User Fees and other income	3,346	3,403	3,443	3,484	3,526	3,569	3,612	3,612	3,612	3,612
Development contributions	0	0	0	0	0	0	0	0	0	0
Other Capital contributions	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Vested Assets	530,000	280,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
Total Income	2,600,669	2,525,819	2,539,395	2,723,842	3,070,253	3,220,992	3,342,018	3,396,034	3,532,247	3,998,588
EXPENDITURE										
Vincent	994,974	1,103,685	1,214,297	1,249,119	1,356,457	1,390,085	1,505,575	1,549,435	1,659,041	2,109,083
Cromwell	770,276	774,106	792,981	935,738	1,160,761	1,260,837	1,262,797	1,260,641	1,262,286	1,275,408
Ranfurly	132,163	133,490	141,976	141,870	144,446	149,548	150,308	153,713	160,545	161,246
Naseby	64,071	64,133	70,590	70,953	72,348	75,414	75,075	76,352	80,319	79,991
Roxburgh	163,913	168,323	187,365	193,867	204,738	215,108	218,263	225,893	240,056	242,860
Total Expenditure	2,125,397	2,243,737	2,407,209	2,591,547	2,938,750	3,090,992	3,212,018	3,266,034	3,402,247	3,868,588
Net Surplus/(Deficit)	475,272	282,082	132,186	132,295	131,503	130,000	130,000	130,000	130,000	130,000

FORECAST DEPRECIATION EXPENSE ON ASSETS BY WARD

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Alexandra	355,856	376,880	396,153	408,504	418,855	428,393	440,765	448,806	455,120	463,966
Cromwell	622,128	640,789	656,379	714,943	816,746	875,409	887,849	907,001	934,125	961,574
Earnsclough/Manuherikia	22,410	22,537	22,643	22,820	23,000	24,863	28,678	30,749	30,875	31,005
Maniototo	110,061	110,714	112,181	113,342	113,974	114,613	115,358	116,578	118,157	119,776
Roxburgh	83,732	90,272	96,923	100,230	102,835	105,092	109,072	111,177	113,350	115,593
Total Depreciation	1,194,187	1,241,192	1,284,279	1,359,839	1,475,410	1,548,370	1,581,722	1,614,311	1,651,627	1,691,914

UTILITIES SERVICES

CAPITAL EXPENDITURE by scheme

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Alexandra										
AlxStormWr - Stormwater extn	0	0	160,331	0	0	58,264	0	0	63,958	0
AlxStormWr - AMPS and contracts	25,000	0	0	0	0	0	0	0	0	0
AlexWW - Machinery & Plant	20,000	0	0	0	0	0	0	0	0	0
AlexWW - Telemetry	10,500	6,745	6,948	7,145	7,336	7,574	7,795	8,064	8,315	8,583
AlexWW - Wastewater retic'n xt	0	135,000	0	138,526	0	0	142,694	0	0	0
AlexWW - Wastew'r retic upsize	40,000	41,506	42,755	43,967	45,142	46,612	47,971	49,624	51,166	52,819
AlexWW - CCTV Inspections	36,500	37,874	39,014	40,120	0	0	0	0	0	0
AlexWW - Lateral Renewals	3,500	3,598	3,698	3,802	3,878	3,986	4,086	4,214	4,318	4,439
AlexWW - Manholes	8,790	9,036	9,289	9,549	9,816	10,091	10,374	10,664	10,963	11,270
AlexWW - Sewer reticn rwnl	200,000	207,530	213,774	219,835	225,712	233,058	239,853	248,118	255,831	264,096
AlexWW - Balance Tank	0	263,448	0	0	303,649	0	371,902	0	0	0
AlexWW - Non Pipe Renewals	155,000	129,706	133,609	82,438	84,642	87,397	89,945	93,044	95,937	99,036
AlexWW - Infiltration Control	10,500	7,264	7,482	7,694	0	0	0	0	0	0
AlexWW - Future Development	0	0	0	131,901	169,284	151,488	0	186,088	0	0
AlexWW - Land based Tmnt Upgra	0	207,530	855,096	0	0	0	239,853	0	639,578	660,239
AlexWW - Resource Consents	25,000	51,882	0	0	0	0	0	0	0	0
AlexWW - Vested assets	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Total Alexandra	564,790	1,131,119	1,501,996	714,977	879,459	628,470	1,184,473	629,816	1,160,066	1,130,482
Cromwell										
CrmStormWr - CCTV Inspections	10,000	10,376	10,689	10,992	11,286	11,653	11,993	12,406	12,792	13,205
CrmStormWr - Stormwater extn	0	0	0	166,500	172,769	177,967	0	0	0	0
CrmStormWr - Stm Wtr Old Cromw	30,000	0	0	0	0	0	0	0	0	0
Crm- AMPS and contracts	1,000	1,038	1,069	1,099	1,129	1,165	1,199	311,388	321,068	331,440
CrmStormWr - Resource Consents	0	0	0	0	0	0	0	12,406	0	0
WWCrm - Telemetry	20,000	12,971	13,361	13,740	14,107	14,566	14,991	15,507	15,989	16,506
WWCrm - Wastewater retic'n xtn	0	155,647	160,331	384,711	394,995	174,793	179,890	186,088	191,873	198,072
WWCrm - Wastewater retic. upsi	50,000	51,882	53,444	0	0	0	0	0	0	0
WWCrm - CCTV Inspections	42,000	43,581	44,893	46,165	0	0	0	0	0	0
WWCrm - Lateral Renewals	6,549	6,732	6,921	7,115	7,314	7,519	7,729	7,946	8,168	8,397
WWCrm - Manholes	9,672	9,943	10,221	10,507	10,802	11,104	11,415	11,735	12,063	12,401
WWCrm - Sewer reticn rwnl	50,000	0	0	54,959	0	0	59,963	0	0	66,024
WWCrm - WW Balance Tank	0	0	296,300	0	0	0	0	0	0	0

UTILITIES SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cromwell continued										
WWCrm - Non Pipe Renewals	50,000	51,882	53,444	54,959	56,428	58,264	59,963	62,029	63,958	66,024
WWCrm - Treatment upgrade	0	0	0	0	0	0	0	0	0	0
WWCrm - Infiltration Control	19,500	13,489	13,895	14,289	0	0	0	0	0	0
WWCrm - Future Development	0	0	0	0	0	279,669	251,846	322,553	306,997	277,300
WWCrm - Land based Tmnt Upgrad	315,000	326,860	0	4,396,694	4,514,233	0	0	0	0	0
WWCrm - Vested assets	500,000	250,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Cromwell	1,103,721	934,401	764,568	5,261,730	5,283,063	836,700	698,989	1,042,058	1,032,908	1,089,369
Earnsclough/Manuherikia										
WWClyde - WW Gnd Wtr Monitorin	10,000	10,376	10,689	10,992	11,286	11,653	11,993	12,406	12,792	13,205
WWClyde - Future Development	0	0	0	0	0	69,917	71,956	0	0	0
WWClyde - Land based Tmnt Upgr	0	77,824	267,218	0	0	0	0	620,294	639,578	5,942,149
WWClyde - Resource Consents	0	0	0	82,438	84,642	0	0	0	0	0
Total Earnsclough Manuherikia	10,000	88,200	277,907	93,430	95,928	81,570	83,949	632,700	652,370	5,955,354
Omakau										
WWOm - Telemetry	1,500	1,038	1,069	1,099	1,129	1,165	1,199	1,241	1,279	1,320
WWOm - CCTV Inspections	4,000	4,151	4,275	4,397	0	0	0	0	0	0
WWOm - Sewer reticn rnl	0	0	0	0	56,428	0	0	62,029	0	0
WWOm - Future Development	0	0	0	10,992	0	0	23,985	0	0	0
WWOm - Land based Tmnt Upgrade	0	0	0	0	0	0	0	0	63,958	66,024
WWOm - Resource Consents	0	0	0	0	0	0	0	31,015	0	0
Total Omakau	5,500	5,189	5,344	16,488	57,557	1,165	25,184	94,285	65,237	67,344
Ranfurly										
StmUrbMto - Land Base Disposal	0	0	0	0	0	0	0	50,000	50,000	50,000
WWRan - Telemetry	2,500	1,556	1,603	1,649	1,693	1,748	1,799	1,861	1,919	1,981
WWRan - CCTV Inspections	9,000	9,339	9,620	9,893	0	0	0	0	0	0
WWRan - Sewer reticn rnl	0	50,000	0	0	56,428	0	0	62,029	0	0
WWClyde - WW Gnd Wtr Monitorin	10,000	10,376	10,689	10,992	11,286	11,653	11,993	12,406	12,792	13,205

UTILITIES SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Ranfurly continued										
WWRan - Emergency Conv	500	0	0	0	0	0	0	0	0	0
WWRan - Future Development	0	0	0	0	0	0	71,956	12,406	76,749	79,229
WWRan - Land based Tmnt Upgrad	0	0	53,444	54,959	56,428	150,000	0	0	0	0
WWRan - Resource Consents	0	25,941	0	0	0	0	0	0	0	0
	12,000	86,836	64,667	66,501	114,549	151,748	73,755	126,296	128,668	131,210
<u>Naseby</u>										
WWNas - Telemetry	1,500	1,038	1,069	1,099	1,129	1,165	1,199	1,241	1,279	1,320
WWNas - Wastewater retic'n xtn	0	0	0	54,959	0	58,264	0	62,029	0	66,024
WWNas - CCTV Inspections	5,600	5,811	5,986	6,155	0	0	0	0	0	0
WWNas - Sewer reticn rnl	0	0	0	0	56,428	0	0	62,029	0	0
WWNas - Future Development	0	0	0	0	0	0	0	0	51,166	0
WWNas - Land based Tmnt Upgrad	0	0	0	0	30,000	30,000	150,000	0	0	0
WWNas - Resource Consents	0	0	26,722	0	0	0	0	0	0	0
Total Naseby	7,100	6,849	33,777	62,213	87,557	89,429	151,199	125,299	52,445	67,344
<u>Roxburgh</u>										
SWRox - Stormwater extn	0	90,000	90,000	0	0	233,058	0	0	0	0
SWRox - Water rights/discharge	0	0	0	0	0	0	0	62,029	63,958	66,024
SWRox - Resource Consents	0	0	0	0	0	0	0	6,203	0	0
RoxSewOps - Telemetry	3,500	2,075	2,138	2,198	2,257	2,331	2,399	2,481	2,558	2,641
RoxSewOps - Wastewater retic'n	0	0	0	0	0	0	239,853	0	0	0
RoxSewOps - CCTV Inspections	11,000	11,414	11,758	12,091	0	0	0	0	0	0
RoxSewOps - Lateral Renewals	2,000	2,075	2,138	2,198	2,257	2,331	2,399	2,481	2,558	2,641
RoxSewOps - Manholes	5,000	5,188	5,344	5,496	5,643	5,826	5,996	6,203	6,396	6,602
W Water - Roxb. Sew. Retic Rnw	50,000	98,577	101,543	104,421	107,213	110,702	113,930	117,856	121,520	125,445
RoxSewOps - Non Pipe Renewals	30,000	20,753	21,377	131,901	22,571	23,306	23,985	24,812	25,583	26,410
RoxSewOpd - Emergency Conv	500	0	0	0	0	0	0	0	0	0
RoxSewOps - Land based Tmnt Up	50,000	200,000	0	0	0	0	0	0	0	0
Total Roxburgh	152,000	430,082	234,298	258,305	139,941	377,554	388,562	222,065	222,573	229,763
Total Drainage	1,855,111	2,682,676	2,882,557	6,473,644	6,658,054	2,166,636	2,606,111	2,872,519	3,314,267	8,670,866

UTILITIES SERVICES

FUNDING OF CAPITAL EXPENDITURE

Alexandra Wastewater

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	57,169	264,056	217,753	192,303	95,049	58,204	258,313	66,316	151,997	155,701
Renewal	389,271	395,471	408,730	430,595	411,036	415,325	365,333	452,557	390,090	402,849
LOS Shift	53,660	421,278	473,870	62,078	343,373	66,676	530,827	80,942	524,020	541,932
Statutory	9,690	20,314	211,312	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Vested Assets	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Total Capital Expenditure	539,790	1,131,119	1,341,665	714,976	879,458	570,205	1,184,473	629,815	1,096,107	1,130,481

Cromwell Wastewater

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	165,553	317,219	267,631	1,878,239	1,906,623	254,447	254,397	275,313	278,519	279,377
Renewal	213,249	167,902	137,928	638,274	545,269	169,779	220,499	190,960	186,790	243,089
LOS Shift	58,681	53,437	247,250	544,531	552,639	121,690	110,902	139,586	133,739	122,257
Statutory	125,239	134,430	0	1,922,094	1,993,349	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Vested Assets	500,000	250,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Capital Expenditure	1,062,721	922,988	752,808	5,083,139	5,097,880	645,916	685,797	705,859	699,049	744,724

Clyde Wastewater

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	979	17,299	52,996	15,924	14,791	15,049	15,428	68,609	59,454	459,805
Renewal	0	0	0	67,633	70,940	27,967	28,782	0	0	0
LOS Shift	9,021	70,901	224,910	9,872	10,196	38,554	39,738	564,091	592,915	5,495,549
Statutory	0	0	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Vested Assets	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	10,000	88,200	277,906	93,430	95,927	81,570	83,949	632,700	652,369	5,955,354

UTILITIES SERVICES

Omakau Wastewater

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	148	95	90	2,284	86	87	4,885	2,309	4,574	4,752
Renewal	4,000	4,151	4,275	8,793	56,428	0	9,594	90,824	29,737	30,682
LOS Shift	1,352	943	978	5,411	1,043	1,078	10,706	1,152	30,926	31,910
Statutory	0	0	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Vested Assets	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	5,500	5,188	5,344	16,488	57,556	1,165	25,185	94,285	65,237	67,344

Ranfurly Wastewater

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	395	3,119	5,068	4,003	3,634	8,245	14,474	2,552	15,407	15,896
Renewal	9,000	59,339	9,620	9,893	56,428	0	28,782	66,992	30,700	31,691
LOS Shift	2,605	12,879	49,978	52,605	54,487	143,503	30,498	6,753	32,561	33,622
Statutory	0	11,499	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Vested Assets	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	12,000	86,836	64,667	66,500	114,549	151,748	73,755	76,296	78,668	81,209

Naseby Wastewater

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	333	225	5,889	55,186	6,231	64,292	28,246	62,253	10,456	66,256
Renewal	5,600	5,811	27,045	6,155	56,428	0	0	62,029	20,466	0
LOS Shift	1,167	813	842	872	24,900	25,138	122,954	1,017	21,523	1,088
Statutory	0	0	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Vested Assets	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	7,100	6,848	33,776	62,213	87,559	89,430	151,199	125,299	52,445	67,344

UTILITIES SERVICES

Roxburgh Wastewater

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	11,742	32,305	3,083	2,839	2,818	2,812	242,647	2,789	2,773	2,869
Renewal	94,820	134,999	139,357	253,526	135,122	139,609	143,770	148,816	153,536	158,490
LOS Shift	45,437	172,778	1,857	1,940	2,001	2,075	2,145	2,228	2,306	2,380
Statutory	0	0	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Vested Assets	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	152,000	340,082	144,298	258,306	139,941	144,496	388,562	153,833	158,615	163,739

Alexandra Stormwater

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	0	0	80,185	0	0	29,132	0	0	31,979	0
Renewal	0	0	40,083	0	0	14,566	0	0	15,990	0
LOS Shift	25,000	0	40,083	0	0	14,566	0	0	15,989	0
Statutory	0	0	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Vested Assets	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	25,000	0	160,351	0	0	58,264	0	0	63,958	0

Cromwell Stormwater

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	360	360	357	83,612	86,752	89,359	382	102,251	100,549	103,035
Renewal	10,000	10,376	10,689	52,617	54,478	56,145	11,993	20,894	12,792	13,205
LOS Shift	30,640	678	712	42,362	43,954	45,282	817	213,055	220,519	228,405
Statutory	0	0	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Vested Assets	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	41,000	11,414	11,758	178,591	185,184	190,785	13,192	336,200	333,860	344,645

UTILITIES SERVICES

Maniototo Stormwater

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	0	0	0	0	0	0	0	0	0	0
Renewal	0	0	0	0	0	0	0	0	0	0
LOS Shift	0	0	0	0	0	0	0	50,000	50,000	50,000
Statutory	0	0	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Vested Assets	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	0	0	0	0	0	0	0	50,000	50,000	50,000

Roxburgh Stormwater

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	0	45,000	45,000	0	0	116,529	0	6,724	6,317	6,538
Renewal	0	22,500	22,500	0	0	58,265	0	5,592	0	0
LOS Shift	0	22,500	22,500	0	0	58,265	0	55,917	57,640	59,485
Statutory	0	0	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Vested Assets	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	0	90,000	90,000	0	0	233,058	0	68,232	63,958	66,024

UTILITIES SERVICES

DEVELOPERS CONTRIBUTIONS TRANSFERRED

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Alexandra	57,169	264,056	217,753	192,303	95,049	58,204	258,313	66,316	151,997	155,701
Cromwell	165,553	317,219	267,631	1,878,239	1,906,623	254,447	254,397	275,313	278,519	279,377
Clyde	979	17,299	52,996	15,924	14,791	15,049	15,428	68,609	59,454	459,805
Omakau/Ophir	148	95	90	2,284	86	87	4,885	2,309	4,574	4,752
Ranfurly	395	3,119	5,068	4,003	3,634	8,245	14,474	2,552	15,407	15,896
Naseby	333	225	5,889	55,186	6,231	64,292	28,246	62,253	10,456	66,256
Roxburgh	11,742	32,305	3,083	2,839	2,818	2,812	242,647	2,789	2,773	2,869
Total contributions transferred	236,319	634,318	552,510	2,150,778	2,029,232	403,136	818,390	480,141	523,180	984,656

FORECAST EXTERNAL LOANS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Alexandra Wastewater	0	1,000,000	1,000,000		1,000,000	0	100,000	0	0	0
Alexandra Stormwater	0	0	1,000,000							
Cromwell Wastewater	0	0	0	1,000,000	1,000,000					
Clyde Wastewater	0	0	0	0	0	0	0	0	1,000,000	6,000,000
Total External Loans	0	1,000,000	2,000,000	1,000,000	2,000,000	0	100,000	0	1,000,000	6,000,000

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Wastewater is funded by user charges for trade waste, plus fixed annual targeted rates set by each ward, with a differential for second and subsequent water closets and urinals in commercial accommodation.</p> <p>Stormwater is funded by a land value rate assessed on urban rating units, on a ward by ward basis.</p>	<p>A wastewater system may be required for Clyde or any other small town in the district.</p> <p>Significant upgrade of the Cromwell Treatment Plant within 2 to 4 years.</p> <p>Alexandra Treatment Plant is anticipated to require addition of ultra violet technology to the discharge.</p> <p>Otago Regional Council has indicated that stormwater discharges to the environment could be required to have discharge consents including monitoring within the 10 year timeframe.</p>	<div data-bbox="1402 478 2063 845" data-label="Figure"> <table border="1"> <caption>Drainage Expenditure (\$,000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$,000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>250</td></tr> <tr><td>2010/11</td><td>260</td></tr> <tr><td>2011/12</td><td>280</td></tr> <tr><td>2012/13</td><td>300</td></tr> <tr><td>2013/14</td><td>330</td></tr> <tr><td>2014/15</td><td>350</td></tr> <tr><td>2015/16</td><td>360</td></tr> <tr><td>2016/17</td><td>370</td></tr> <tr><td>2017/18</td><td>390</td></tr> <tr><td>2018/19</td><td>440</td></tr> </tbody> </table> </div> <div data-bbox="1375 922 2087 1015" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <div data-bbox="1375 1015 2087 1386" data-label="List-Group"> <ul style="list-style-type: none"> • Wastewater Asset Management Plan • Infrastructure Extension Studies (Alexandra and Cromwell) • Stormwater Asset Management Plans </div>	Year	Expenditure (\$,000)	2009/10	250	2010/11	260	2011/12	280	2012/13	300	2013/14	330	2014/15	350	2015/16	360	2016/17	370	2017/18	390	2018/19	440
Year	Expenditure (\$,000)																							
2009/10	250																							
2010/11	260																							
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2014/15	350																							
2015/16	360																							
2016/17	370																							
2017/18	390																							
2018/19	440																							

UTILITIES SERVICES

Officer Contact: Property Manager

PUBLIC TOILETS

Email: mike.kerr@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>Public toilets are provided by Council across the district.</p> <p>In addition Council also provides additional public toilets at recreation facilities and parks and assists local communities to also provide toilets. Assistance includes grants for construction and management.</p> <p>The Council's Public Toilet Strategy lists all public toilets.</p>	<ul style="list-style-type: none"> • Maintain services in local communities • Economic development • Health • Tourism 	<p>Assumptions</p> <ul style="list-style-type: none"> • Toilets will continue to be used by visitors and the local community. • No charges will be introduced for the use of public toilets. <p>Risks</p> <ul style="list-style-type: none"> • Significant changes in compliance requirements (e.g. fire, disabled access) for all public buildings and toilets. • Increased demand requiring significant funds for new facilities. <p>Negative Effects</p> <ul style="list-style-type: none"> • Odour • Littering with drug use paraphernalia etc • Vandalism/loitering
PURPOSE	LEVELS OF SERVICE	
<p>A healthy and hygienic environment in busy and frequently visited recreational areas.</p>	<ul style="list-style-type: none"> • Free public toilets available for the local community and visitors throughout the district at locations set out in the Public Toilet Strategy. • Toilets are kept clean and maintained within time frames set by maintenance contracts and service request system. • Each building will be assessed at a frequency that meets all Building Act and Code of Compliance requirements and maintained to these requirements. 	

UTILITIES SERVICES

FORECAST INCOME STATEMENT

PUBLIC TOILETS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
INCOME	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Rates	203,956	248,521	236,569	234,931	238,234	262,047	257,636	257,136	257,440	278,587
Other Income										
Development contributions	0	0	0	0	0	0	0	0	0	0
Total Income	203,956	248,521	236,569	234,931	238,234	262,047	257,636	257,136	257,440	278,587
EXPENDITURE										
* District	106,826	142,054	137,243	135,492	136,307	142,667	141,338	147,198	144,785	158,225
Vincent	52,480	57,435	49,501	50,675	51,915	68,209	63,724	56,071	57,489	58,624
Cromwell	14,607	15,257	15,577	15,946	16,339	16,740	17,218	17,664	18,105	18,451
Maniototo	7,827	8,811	8,860	8,954	9,050	9,150	9,282	9,385	9,507	15,154
Roxburgh	23,485	26,233	26,657	25,133	25,892	26,550	27,343	28,087	28,823	29,402
Total Expenditure	205,225	249,790	237,838	236,200	239,503	263,316	258,905	258,405	258,709	279,856
Net Surplus/(Deficit)	(1,269)	(1,269)	(1,269)	(1,269)	(1,269)	(1,269)	(1,269)	(1,269)	(1,269)	(1,269)

* Public toilets are now rated to District and wards.

FORECAST DEPRECIATION EXPENSE ON ASSETS BY WARD

District	17,676	23,676	23,676	23,676	23,676	23,676	23,676	23,676	23,676	23,676
Alexandra	4,249	4,249	4,249	4,249	4,249	4,249	4,249	4,249	4,249	4,249
Cromwell	2,035	2,074	2,098	2,120	2,144	2,169	2,195	2,223	2,248	2,270
Earnsclough/Manuherikia	1,049	1,101	1,135	1,165	1,198	1,231	1,267	1,306	1,339	1,370
Roxburgh	884	884	884	884	884	884	884	884	884	884
Total Depreciation	25,893	31,984	32,042	32,094	32,151	32,209	32,271	32,338	32,396	32,449

UTILITIES SERVICES

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
District										
G/R Buildings and improvement	600,000	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	600,000	0	0	0	0	0	0	0	0	0

R Renewals

G Growth

FUNDING OF CAPITAL EXPENDITURE

Reserves and Internal Loan

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Funding of specific facilities is determined by the type of demand and/or benefit related to each specific facility.</p> <p>District funded toilets are funded by a district wide land value rate, whilst ward public toilets are funded as part of the ward services rate, a land value rate.</p>	<p>Central Otago's attraction as a holiday and visitor location and an area to live is resulting in an increasing population and visitor numbers.</p> <p>The Otago Central Rail Trail contributes to this with towns along the Rail Trail experiencing higher visitor numbers and interest. This is particularly the case for those towns that are not located along the State Highways.</p> <p>These trends have a flow on effect to demand for public toilet facilities which will need to be managed in the future.</p> <p>Some facilities are aging with renewal/upgrade likely required to also meet future expectations in levels of service.</p> <p>Given future renewal forecasting often affected by varying users treatment it is not proposed to forecast significant renewals over more than a 3 yearly future period.</p> <p>Also ongoing residential development within Central Otago may increase usage and demand, for which a development contribution may be appropriate.</p>	<div data-bbox="1413 443 2074 807" style="border: 1px solid black; padding: 5px;"> <p style="text-align: center;">Public toilets</p> <table border="1" style="margin-top: 10px;"> <caption>Public Toilets Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>205</td></tr> <tr><td>2010/11</td><td>245</td></tr> <tr><td>2011/12</td><td>235</td></tr> <tr><td>2012/13</td><td>238</td></tr> <tr><td>2013/14</td><td>240</td></tr> <tr><td>2014/15</td><td>255</td></tr> <tr><td>2015/16</td><td>250</td></tr> <tr><td>2016/17</td><td>248</td></tr> <tr><td>2017/18</td><td>245</td></tr> <tr><td>2018/19</td><td>265</td></tr> </tbody> </table> </div> <div data-bbox="1391 879 2103 975" style="background-color: #cccccc; text-align: center; padding: 5px;"> <p>FURTHER INFORMATION</p> </div> <div data-bbox="1391 975 2103 1297" style="text-align: center; padding: 10px;"> <p>www.codc.govt.nz</p> </div>	Year	Expenditure (\$000)	2009/10	205	2010/11	245	2011/12	235	2012/13	238	2013/14	240	2014/15	255	2015/16	250	2016/17	248	2017/18	245	2018/19	265
Year	Expenditure (\$000)																							
2009/10	205																							
2010/11	245																							
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2015/16	250																							
2016/17	248																							
2017/18	245																							
2018/19	265																							

UTILITIES SERVICES

Officer Contact:

Roading Manager

ROADING

Email:

julie.muir@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES (derived from community outcomes)	ASSUMPTIONS AND RISKS
<p>Roading includes management, maintenance, renewals and new work associated with:</p> <ul style="list-style-type: none"> • 499 km sealed roads • 1375 km unsealed roads • 176 bridges • Footpaths • Carparks • Any other work within the road reserve which does not qualify for government subsidy from New Zealand Transport Agency (NZTA). <p>The roading budgets have been brought into line with how NZTA records income and expenditure.</p>	<ul style="list-style-type: none"> • Maintain services in local communities • Economic development • Transport and communications • Low crime • Ease of doing business 	<p>Assumptions</p> <ul style="list-style-type: none"> • No allowance made for flooding/emergency work or higher than average snowfall events. • Bridges on low volume roads, where there is an alternative route, and which require major renewal work will be removed rather than upgraded. <p>Significant Negative Effects</p> <ul style="list-style-type: none"> • Visual amenity • Dust • Safety • Emissions
<p style="text-align: center;">PURPOSE</p> <ul style="list-style-type: none"> • An efficient, fully accessible, safe, roading network • Role of walking and cycling as transport is maximised. • Carparking areas managed to ensure the needs of visitors and workers are provided for. <p>In undertaking this work, what matters is:</p> <ul style="list-style-type: none"> • Do it once, do it right • Do it before it affects me • Keep me informed • Timeliness • Cost effective/value for money <p>Measured by:</p> <ul style="list-style-type: none"> • Comparison of programmed work to work completed • Calls from the public 		

UTILITIES SERVICES

LEVELS OF SERVICE		
Type of Road	Description	Level of Service *
<ul style="list-style-type: none"> Collector urban streets 	Provide through routes through townships or form commercial areas. These streets typically have ADT greater than 1000.	A 10.6m carriageway providing 2-3.0m traffic lanes, parking on both sides and a footpath on one side. Footpaths on both sides in Commercial areas or areas of high pedestrian use such as in the vicinity of schools. Cycle lanes may be provided where the carriageway is wide enough to facilitate this. In areas of low parking demand parking may be provided on one side only to enable cycle lanes to be provided.
<ul style="list-style-type: none"> Local urban streets 	all other urban streets which are not major urban streets	An 8.0m carriageway which provides for two 3m traffic lanes with provision for parking and a footpath on one side only
<ul style="list-style-type: none"> Collector Rural Sealed Roads 	Alternative district routes or connect a series of communities within the District. Have an annual average in excess of 1000 vehicles per day	Provision of two 3.2m wide traffic lanes and 1.5m sealed or unsealed shoulders on both sides. Separate cycle lanes or widening on roads with high cyclist numbers
<ul style="list-style-type: none"> Local Rural Sealed Roads 	all other sealed rural roads; minimum daily average of 200 vehicles to ensure smooth and safe roads	Two 3.0m traffic lanes with 0.5 to 1.0m wide sealed or unsealed shoulder on each side
<ul style="list-style-type: none"> Major Gravel Roads 	identified heavy vehicle routes, and gravel roads with ADT greater than 150	An 8m wide carriageway providing two 3.5m traffic lanes with .5m shoulders both sides.
<ul style="list-style-type: none"> Intermediate Gravel Roads 	an annual average in excess of 50 vehicles per day	A 6m wide carriageway providing a 5m wide traffic lane and .5m shoulders both sides.
<ul style="list-style-type: none"> Minor Gravel Roads 	an annual average of less than 50 vehicles per day, servicing isolated farm buildings or rural residential properties	A 4.5m carriageway with one 3.5m traffic lane and .5m shoulders both sides.
<ul style="list-style-type: none"> Tracks 	back country tracks providing land access beyond dwellings and buildings	A 4.0m wide carriageway. Maintained between mid October and end of March only.

* diagrams of what good roads look like for each type of road are available on Council's website www.codc.govt.nz

UTILITIES SERVICES

FORECAST INCOME STATEMENT

ROADING

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates										
District	3,466,277	3,858,028	3,643,240	3,963,383	3,960,361	3,982,628	4,118,392	4,525,995	4,792,758	5,024,785
Wards	642,633	751,990	852,717	939,338	1,031,956	1,116,723	1,143,562	1,152,066	1,174,601	1,182,809
Other Income										
Govt grants & subsidies	3,914,322	4,030,975	3,907,262	3,795,112	3,782,039	3,667,364	4,178,631	3,941,324	4,055,083	4,056,448
Interest & Dividends	12,435	11,391	13,232	15,083	16,611	19,912	24,808	30,456	37,578	48,059
User fees & other	205,463	191,713	193,057	194,401	185,535	186,711	187,845	189,021	190,281	191,583
Development Contributions	0	0	0	0	0	0	0	0	0	0
Total Income	8,241,130	8,844,097	8,609,508	8,907,317	8,976,502	8,973,338	9,653,238	9,838,862	10,250,301	10,503,684
EXPENDITURE										
District	7,200,737	7,611,710	7,853,863	7,268,793	7,060,014	7,448,391	7,744,620	8,051,578	8,372,351	8,647,636
Vincent	261,986	271,004	281,302	296,337	304,457	310,343	316,544	319,918	325,159	327,841
Cromwell	300,032	379,011	468,941	548,166	638,591	716,139	733,065	734,822	751,982	754,216
Maniototo	35,076	37,246	36,299	39,407	42,415	41,368	43,567	45,526	44,477	46,636
Roxburgh	27,798	29,868	28,956	28,948	29,781	30,638	31,611	32,481	33,509	34,459
Total Expenditure	7,825,629	8,328,839	8,669,361	8,181,651	8,075,258	8,546,879	8,869,407	9,184,325	9,527,478	9,810,788
Net Surplus/(Deficit)	415,501	515,258	(59,853)	725,666	901,244	426,459	783,831	654,537	722,823	692,896

UTILITIES SERVICES

FORECAST DEPRECIATION EXPENSE ON ASSETS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
District Roads	3,822,960	4,023,520	4,196,703	3,754,037	3,573,556	3,775,469	4,011,249	4,242,091	4,455,280	4,679,701
Vincent	128,016	133,401	139,127	147,463	152,356	156,622	159,015	162,792	167,262	170,371
Cromwell	167,463	172,827	180,362	187,895	194,126	200,511	206,016	212,108	218,006	224,046
Maniototo	19,007	394	895	1,458	2,164	2,689	3,264	3,864	4,464	5,064
Roxburgh	18,527	19,462	19,462	19,789	20,454	21,142	21,854	22,590	23,352	24,138
Total Depreciation	4,155,973	4,349,604	4,536,549	4,110,642	3,942,656	4,156,433	4,401,398	4,643,445	4,868,364	5,103,320

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
District										
Renewals	2,830,085	3,422,322	3,059,603	3,828,810	3,818,750	3,448,279	4,346,820	3,852,751	3,967,298	3,904,504
Associated Improvements	1,411,154	972,944	929,016	528,744	526,497	509,730	582,344	548,068	563,886	563,644
Unsubsidised Seal extensions	1,077,310	0	0	1,300,000	0	0	1,300,000	0	0	0
Total Pavement Maintenance	5,318,549	4,395,266	3,988,619	5,657,554	4,345,247	3,958,009	6,229,164	4,400,819	4,531,184	4,468,148
Local Roding										
Alexandra	167,600	208,925	194,827	238,283	96,060	144,225	100,416	102,634	105,010	107,465
Cromwell	193,000	1,160,432	1,212,040	1,159,572	1,231,475	1,167,217	190,650	174,862	179,032	183,341
Omakau/Ophir	3,700	4,011	4,129	4,248	4,348	4,451	4,551	4,655	4,766	4,880
Clyde	14,000	15,176	15,624	16,072	16,450	16,842	17,220	17,612	18,032	18,466
Maniototo	57,600	77,000	0	124,157	0	0	70,848	0	0	75,974
Roxburgh	56,100	5,000	0	19,600	20,300	21,000	21,700	22,500	23,200	24,000
Total Local Roding	492,000	1,470,544	1,426,620	1,561,932	1,368,633	1,353,735	405,385	322,263	330,040	414,126
Total Roding	5,810,549	5,865,810	5,415,239	7,219,486	5,713,880	5,311,744	6,634,549	4,723,082	4,861,224	4,882,274

UTILITIES SERVICES

FUNDING OF CAPITAL EXPENDITURE

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	2,089,116	883,286	787,983	1,827,355	775,344	702,664	1,891,666	746,604	794,523	809,407
Renewal	2,015,381	2,373,438	2,116,216	2,729,747	2,573,602	2,323,600	2,962,259	2,572,560	2,623,084	2,635,813
LOS Shift	1,706,052	2,609,086	2,511,040	2,662,385	2,364,935	2,285,480	1,780,624	1,403,918	1,443,617	1,437,054
Statutory	0	0	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	5,810,549	5,865,810	5,415,239	7,219,486	5,713,880	5,311,744	6,634,549	4,723,082	4,861,224	4,882,274

DEVELOPERS CONTRIBUTIONS TRANSFERRED

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
District	1,376,780	389,358	347,722	1,400,475	363,384	328,296	1,439,090	348,656	371,653	378,954
Alexandra	28,290	1,890	1,862	918	917	916	916	916	916	916
Cromwell	0	0	17,659	0	0	0	0	0	0	0
Maniototo	0	24,251	0	17,757	0	0	0	0	0	0
Total contributions transferred	1,405,070	415,499	367,243	1,419,150	364,301	329,212	1,440,006	349,572	372,569	379,870

FORECAST EXTERNAL LOANS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cromwell Town Centre		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000				

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Roading is funded by:</p> <ul style="list-style-type: none"> New Zealand Transport Agency a uniform annual charge, paid by all ratepayers (set currently at \$60) a district wide land value based general rate <p>A differential is applied in relation to small dams.</p> <p>Footpaths, carparks and street cleaning are funded partly by user charges and partly by rates,</p> <p>Activities are assessed on a land value based rate for each ward, except:</p> <p>Noxious plants</p> <ul style="list-style-type: none"> A district wide land value based rate <p>Village caretakers</p> <ul style="list-style-type: none"> A targeted rate, set by the relevant ward, assessed over the community of interest 	<ul style="list-style-type: none"> The sealed road network will be extended as a result of subdivision development and seal construction on existing gravel roads. Traffic use on gravel roads will be monitored, and hierarchy classifications reviewed where existing use justifies this. Improvements will be undertaken as part of Council's Minor Safety Works programme and during routine retmetalling operations. Widening of Murray Terrace in Cromwell and Royal Terrace in Alexandra may be required as a result of commercial and industrial development. Seal extensions will be prioritised in accordance with Council's Seal Extension Strategy. The length of high country roads maintained by Council may be increased to reflect increased demand. This is as a result of greater interest in heritage sites, tenure review, increased access for recreational activities and tourism value. Demand for carparking in commercial areas will be managed with the use of parking management plans rather than through the construction of additional parking areas. 	<p style="text-align: center;">EXPENDITURE NEXT 10 YEARS (\$000)</p> <div style="text-align: center;"> <table border="1"> <caption>Roading Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>7,800</td></tr> <tr><td>2010/11</td><td>8,300</td></tr> <tr><td>2011/12</td><td>8,700</td></tr> <tr><td>2012/13</td><td>8,300</td></tr> <tr><td>2013/14</td><td>8,100</td></tr> <tr><td>2014/15</td><td>8,500</td></tr> <tr><td>2015/16</td><td>8,800</td></tr> <tr><td>2016/17</td><td>9,100</td></tr> <tr><td>2017/18</td><td>9,400</td></tr> <tr><td>2018/19</td><td>9,700</td></tr> </tbody> </table> </div> <p style="text-align: center;">FURTHER INFORMATION</p> <ul style="list-style-type: none"> Roading Activity Management Plan Roading Policies Roading Strategies New Zealand Transport Strategy Road Safety to 2010 Otago Regional Land Transport Strategy www.codc.govt.nz 	Year	Expenditure (\$000)	2009/10	7,800	2010/11	8,300	2011/12	8,700	2012/13	8,300	2013/14	8,100	2014/15	8,500	2015/16	8,800	2016/17	9,100	2017/18	9,400	2018/19	9,700
Year	Expenditure (\$000)																							
2009/10	7,800																							
2010/11	8,300																							
2011/12	8,700																							
2012/13	8,300																							
2013/14	8,100																							
2014/15	8,500																							
2015/16	8,800																							
2016/17	9,100																							
2017/18	9,400																							
2018/19	9,700																							

UTILITIES SERVICES

Officer Contact: Manager, Assets and Contracts

UTILITIES SERVICES MANAGEMENT

Email: murray.washington@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>This is the residual administrative costs of the utilities operations.</p>	<ul style="list-style-type: none"> • Water • Maintain services in local communities • Economic development • Health • Transport and communications • Ease of doing business • Low crime • Tourism 	<p>No significant negative effects have been identified.</p>
PURPOSE	LEVELS OF SERVICE	
<p>Efficient services.</p>	<p>Timely assistance to utility service managers.</p>	

UTILITIES SERVICES

FORECAST INCOME STATEMENT

UTILITIES SERVICES MANAGEMENT

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	237,936	240,598	247,272	295,705	301,346	308,355	319,312	322,039	329,838	337,040
Other Income										
Other Income	15,000	15,420	15,852	16,296	16,752	17,221	17,703	18,199	18,708	19,232
Total Income	<u>252,936</u>	<u>256,018</u>	<u>263,124</u>	<u>312,001</u>	<u>318,098</u>	<u>325,576</u>	<u>337,015</u>	<u>340,238</u>	<u>348,546</u>	<u>356,272</u>
EXPENDITURE										
Policies and Management	252,936	256,018	263,124	312,001	318,098	325,576	337,015	340,238	348,546	356,272
Total Expenditure	<u>252,936</u>	<u>256,018</u>	<u>263,124</u>	<u>312,001</u>	<u>318,098</u>	<u>325,576</u>	<u>337,015</u>	<u>340,238</u>	<u>348,546</u>	<u>356,272</u>
Net Surplus/(Deficit)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

FORECAST DEPRECIATION EXPENSE ON ASSETS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	LTCCP	LTCCP	LTCCP	LTCCP	LTCCP	LTCCP	LTCCP	LTCCP	LTCCP	LTCCP
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Utilities Management	15,634	15,375	15,315	16,967	16,346	16,907	17,454	17,904	18,366	18,961

UTILITIES SERVICES

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
R Motor cars	35,000	28,784	29,590	38,023	31,270	32,146	41,307	33,971	34,922	44,875
Total Capital Expenditure	35,000	28,784	29,590	38,023	31,270	32,146	41,307	33,971	34,922	44,875

ASSET SALES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Motor cars	10,000	10,280	10,568	13,036	11,168	11,481	14,163	12,133	12,472	15,386
Total Asset Sales	10,000	10,280	10,568	13,036	11,168	11,481	14,163	12,133	12,472	15,386

R Renewals

FUNDING OF CAPITAL EXPENDITURE

Renewals are funded from depreciation and asset sales

UTILITIES SERVICES

UTILITIES SERVICES MANAGEMENT

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>This activity is funded on a land value basis as part of the district general rate.</p>	<p>Potential for more of the residual costs to be identified and reallocated to specific activity codes.</p>	<div data-bbox="1397 475 2056 837" data-label="Figure"> <table border="1"> <caption>Utilities management Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>250</td></tr> <tr><td>2010/11</td><td>255</td></tr> <tr><td>2011/12</td><td>260</td></tr> <tr><td>2012/13</td><td>315</td></tr> <tr><td>2013/14</td><td>318</td></tr> <tr><td>2014/15</td><td>322</td></tr> <tr><td>2015/16</td><td>328</td></tr> <tr><td>2016/17</td><td>332</td></tr> <tr><td>2017/18</td><td>338</td></tr> <tr><td>2018/19</td><td>345</td></tr> </tbody> </table> </div> <div data-bbox="1563 943 1890 970" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <div data-bbox="1621 1070 1839 1098" data-label="Text"> <p>www.codc.govt.nz</p> </div>	Year	Expenditure (\$000)	2009/10	250	2010/11	255	2011/12	260	2012/13	315	2013/14	318	2014/15	322	2015/16	328	2016/17	332	2017/18	338	2018/19	345
Year	Expenditure (\$000)																							
2009/10	250																							
2010/11	255																							
2011/12	260																							
2012/13	315																							
2013/14	318																							
2014/15	322																							
2015/16	328																							
2016/17	332																							
2017/18	338																							
2018/19	345																							

UTILITIES SERVICES

Officer Contact: Utility Services Manager

WATER

Email: peter.greenwood@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>This activity ensures the provision of a reliable, safe, potable drinking water supply with fire fighting capacity.</p> <p>Urban water supplies are provided in Alexandra, Clyde, Cromwell, Lake Roxburgh Village, Naseby, Omakau/Ophir, Patearoa, Ranfurly and Roxburgh.</p> <p>Water is drawn from the environment, treated, and piped under pressure to the consumer.</p>	<ul style="list-style-type: none"> • Water • Maintain essential services in local communities • Economic development • Health • Tourism 	<p>Assumptions</p> <ul style="list-style-type: none"> • Similar number of users continues. • No major infrastructural failures occur. • Contract costs for maintenance continue at similar levels. • It is not believed that current and proposed ground water take has a significant negative effect on the aquifers in the district; however, substantial increases in demand may have a negative impact over time. The effects are being mitigated through education programmes and conservation campaigns. • Water conservation policies will achieve reduction in consumption freeing up capacity.
PURPOSE	LEVELS OF SERVICE	<p>Risks</p> <ul style="list-style-type: none"> • A significant infrastructural failure that requires immediate major funding. • Reactive maintenance exceeds annual funding increases. • Energy market volatility affects pumping costs. • New subdivisional development outstrips current supply and infrastructure. • Existing water sources fail.
<p>The purpose of water activity is to provide good water to users.</p> <p>In undertaking the water works what matters is providing:</p> <ul style="list-style-type: none"> • Safe drinking water • Affordable systems • Reliability and accessibility • Fixing any problems right first time, in a tidy manner • Keeping people informed 	<ul style="list-style-type: none"> • Quality of supply to New Zealand Drinking Water Standards. • Quantity - pressure and flow are adequate for fire fighting capabilities in urban areas. • Service to be available to all connected. • Service request responded to based on what matters, and reviewed to reduce likelihood of reoccurrence. 	

UTILITIES SERVICES

FORECAST INCOME STATEMENT

WATER

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	2,531,142	2,592,397	3,001,001	4,071,573	4,477,159	4,618,190	4,780,126	4,938,289	5,292,368	5,528,874
Other Income										
Govt grants & subsidies	870,310	1,269,390	614,340	499,330	604,907	335,522	254,072	194,190	18,190	18,190
Interest & Dividends	26,799	19,859	28,244	23,539	25,073	23,427	16,273	13,144	21,149	44,668
User fees & other	271,926	272,495	273,309	274,146	275,009	275,897	276,813	276,945	277,081	277,221
Developers Contributions	0	0	0	0	0	0	0	0	0	0
Vested Assets	550,000	300,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Total Income	4,250,177	4,454,141	4,066,894	5,018,588	5,532,148	5,403,036	5,477,284	5,572,568	5,758,788	6,018,953
EXPENDITURE										
Alexandra	911,269	1,048,636	1,139,849	1,828,127	2,102,491	2,131,197	2,200,231	2,365,475	2,388,492	2,572,460
Cromwell	753,818	802,696	837,853	874,377	907,917	932,461	967,641	1,004,743	1,035,802	1,067,290
Pisa Village	67,579	69,111	70,290	71,910	73,561	75,244	77,202	78,884	80,907	82,725
Clyde	221,492	235,601	259,565	264,059	275,989	299,129	314,332	323,687	337,162	346,413
Omakau	123,122	136,770	147,975	154,965	160,866	167,669	175,694	183,013	191,926	203,264
Pateroa	125,735	130,099	143,569	150,714	159,633	171,025	188,698	205,833	216,297	223,738
Ranfurly	282,471	296,130	332,363	354,206	370,357	382,712	392,854	404,106	423,670	434,116
Naseby	165,419	175,501	196,150	273,664	301,235	337,798	353,855	369,279	436,075	433,209
Roxburgh	254,319	291,614	325,265	336,163	347,776	359,837	385,496	409,148	420,057	427,338
Total Expenditure	2,905,224	3,186,158	3,452,879	4,308,185	4,699,825	4,857,072	5,056,003	5,344,168	5,530,388	5,790,553
Net Surplus/(Deficit)	1,344,953	1,267,983	614,015	710,403	832,323	545,964	421,281	228,400	228,400	228,400

UTILITIES SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
FORECAST DEPRECIATION EXPENSE ON ASSETS BY SCHEME										
Alexandra	322,706	391,229	484,782	696,354	888,123	914,681	940,595	970,019	995,117	1,024,210
Cromwell	411,840	446,268	470,920	493,555	513,507	524,471	542,362	564,732	578,250	594,467
Pisa Village	29,757	30,315	30,889	31,478	32,086	32,710	33,351	34,010	34,688	35,385
Clyde	88,017	96,873	106,047	108,555	114,520	125,625	133,259	137,735	141,040	144,701
Omakau	44,001	54,873	61,642	64,265	65,951	68,212	70,901	73,840	76,380	79,804
Pateroa	27,841	29,433	31,724	34,282	36,905	40,217	47,644	54,337	57,077	59,905
Ranfurly	98,853	106,620	118,319	131,572	140,956	144,918	148,449	152,994	157,607	161,378
Naseby	43,797	47,399	51,808	62,506	91,805	114,044	118,818	123,820	128,905	133,954
Roxburgh	89,986	111,918	125,230	132,882	140,729	147,273	156,232	165,357	170,911	176,641
Total depreciation	1,156,798	1,314,928	1,481,361	1,755,449	2,024,582	2,112,151	2,191,611	2,276,844	2,339,975	2,410,445
CAPITAL EXPENDITURE										
	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Alexandra										
Water Alex - Machinery & plant	0	1,141,414	1,068,871	6,595,041	169,284	0	0	0	0	0
Water Alex - Telemetry	5,500	5,707	5,879	6,045	6,207	6,409	6,596	6,823	7,035	7,263
Water Alex - Pump Stn Booster	0	0	0	0	0	0	0	0	0	0
Water Alex - Storage Reservoir	0	0	0	329,752	846,419	0	1,439,118	0	0	0
Water Alex - Valves & Hydrants	10,107	10,390	10,681	10,980	11,287	11,603	11,928	12,262	12,606	12,959
Water Alex - Isolating Valves	5,000	5,188	5,344	5,496	5,643	5,826	5,996	6,203	6,396	6,602
Water Alex - Tobies	70,000	71,960	73,975	76,046	78,175	80,364	82,615	84,928	87,306	89,750
Water Alex - Backflow preventi	20,000	0	0	0	0	0	0	0	0	0
Water Alex - Water reticn mwl	210,000	217,906	224,463	230,826	236,997	244,711	251,846	260,523	268,623	277,300
Water Alex - Water meters	0	1,006,000	155,961	160,724	0	0	0	0	0	0
Water Alex - Non Pipe Renewals	120,000	98,577	21,377	21,983	53,607	23,306	23,985	24,812	25,583	62,723
Water Alex - Water Improvement	50,000	5,188	37,410	8,471	39,500	5,826	5,996	43,421	6,396	6,602
Water Alex - AMPS & Mgmt Costs	25,000	0	0	25,000	0	0	25,000	0	0	25,000
Water Alex - Future Developmen	0	0	0	0	327,282	1,421,653	47,971	1,501,111	1,560,569	1,610,983
Water Alex - Vested assets	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Alexandra	565,607	2,612,330	1,653,961	7,520,364	1,824,401	1,849,698	1,951,051	1,990,083	2,024,514	2,149,182

UTILITIES SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Cromwell</u>										
WtrCrm - Machinery & Plant	30,000	0	0	0	0	0	389,450	389,450	0	0
WtrCrm - Telemetry	7,500	7,782	8,017	8,244	8,464	8,740	8,994	9,304	9,594	9,904
WtrCrm - Redevelop Bore	0	0	200,000	0	0	0	0	0	0	0
WtrCrm - Water reticn extn	400,000	207,530	213,774	219,835	225,712	233,058	719,559	248,118	255,831	263,506
WtrCrm - Water retic'n reservo	0	0	0	1,068,871	0	0	0	0	0	0
Valves & Hydrants	18,078	18,584	19,105	19,639	20,189	20,755	21,336	21,933	22,547	23,179
WtrCrm - Isolating Valves	5,000	5,140	5,284	5,432	5,584	5,740	5,901	6,066	6,236	6,411
WtrCrm - Tobies	63,336	65,109	66,932	68,807	70,733	72,714	74,750	76,843	78,994	81,206
WtrCrm - Backflow prevention	20,000	20,753	0	0	0	0	0	0	0	0
WtrCrm - Water reticn rnwl	50,000	51,882	53,444	54,959	56,428	58,264	59,963	62,029	63,958	66,024
WtrCrm - Water meters	341,250	431,250	0	0	0	0	0	0	0	0
WtrCrm - Non Pipe Renewals	70,000	72,635	74,821	76,942	78,999	81,570	83,949	86,841	89,541	330,119
WtrCrm - Water Investigations	70,000	10,280	10,568	43,967	11,168	11,481	11,802	49,624	12,472	12,821
WtrCrm - AMPS & Mgmt Costs	20,000	0	0	20,000	0	0	20,000	0	0	20,000
WtrCrm - Future Development	0	41,506	0	318,760	327,282	337,934	0	0	255,831	0
WtrCrm - Vested assets	500,000	70,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Cromwell	1,595,164	1,002,451	701,945	1,955,456	854,559	880,256	1,445,704	1,000,208	845,004	863,170
<u>Pisa Village</u>										
WtrPisa - Cap exp Machinery &	7,000	7,196	7,397	7,605	7,818	8,036	8,261	8,493	8,731	8,975
Wtr Pisa - Valves & Hydrants	2,000	2,056	2,114	2,173	2,234	2,296	2,360	2,427	2,494	2,564
WtrPisa - Tobies & Meters	2,500	2,570	2,642	2,716	2,792	2,870	2,951	3,033	3,118	3,205
WtrPisa - Water reticn rnwl	5,000	5,140	5,284	5,432	5,584	5,740	5,901	6,066	6,236	6,411
WtrPisa - Non Pipe Renewals	4,000	4,112	4,227	4,345	4,467	4,592	4,721	4,853	4,989	5,129
Total Pisa Village	20,500	21,074	21,664	22,271	22,895	23,534	24,194	24,872	25,568	26,284
<u>Clyde</u>										
WtrClyd - Cap exp Machinery &	0	0	0	0	435,549	447,800	0	0	0	0
WtrClyd - Telemetry	2,000	2,075	2,138	2,198	2,257	2,331	2,399	2,481	2,558	2,641
WtrClyd - Addnl Bore	0	0	106,887	0	0	0	0	0	0	0
WtrClyd - Water retic'n reserv	0	0	0	0	0	0	0	186,088	0	0
WtrClyd - Valves and Hydrants	8,246	8,477	8,714	8,958	9,209	9,467	9,732	10,004	10,285	10,573
WtrClyd - Isolating Valves	5,000	5,140	5,284	5,432	5,584	5,740	5,901	6,066	6,236	6,411

UTILITIES SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Clyde continued										
WtrClyd - Tobies	18,070	18,576	19,096	19,631	20,180	20,745	21,326	21,924	22,537	23,168
WtrClyd - Water meters	0	265,000	0	0	0	0	0	0	0	0
WtrClyd - Non Pipe Renewals	0	5,188	5,344	5,496	10,721	5,826	5,996	6,203	6,396	12,545
WtrClyd - Water Investigations	0	0	0	0	0	58,264	0	0	19,187	0
WtrClyd - AMPS & Mgmt Costs	6,000	0	0	6,000	0	0	6,000	0	0	6,000
WtrClyd – Future Development	0	0	0	109,917	0	0	119,927	0	115,124	132,048
Total Clyde	39,316	304,456	147,463	157,632	483,500	550,173	171,281	232,766	182,323	193,386
<u>Omakau/Ophir</u>										
WtrOm - Cap exp Machinery & pl	370,000	380,000	0	0	0	0	0	0	0	0
WtrOm - Telemetry	1,000	1,038	1,069	1,099	1,129	1,165	1,199	1,241	1,279	1,320
WtrOm - Water retic'n reservoi	0	0	0	0	0	34,959	0	0	0	0
WtrOm - Water retic'n extrn	0	0	0	0	0	0	0	0	0	132,048
WtrOm - Valves and Hydrants	3,588	3,688	3,792	3,898	4,007	4,119	4,235	4,353	4,475	4,600
WtrOm - Tobies	5,500	5,654	5,812	5,975	6,142	6,314	6,491	6,673	6,860	7,052
WtrOm - Water reticn rrw1	20,000	20,753	21,377	21,983	22,571	23,306	23,985	24,812	121,520	26,410
WtrOm - Water meters	24,000	25,596	0	0	0	0	0	0	0	0
WtrOm - Non Pipe Renewals	0	21,791	22,446	23,083	23,700	24,471	25,185	26,052	26,862	27,730
WtrOm - Water Investigations	0	10,000	5,344	0	0	5,826	0	0	6,396	0
WtrOm - AMPS & Mgmt Costs	3,000	0	0	3,259	0	0	3,541	0	0	3,846
WtrOm - Future Development	0	0	53,444	54,959	56,428	23,306	59,963	62,029	0	0
Total Omakau/Ophir	427,088	468,520	113,284	114,256	113,977	123,466	124,599	125,160	167,392	70,958
<u>Patearoa</u>										
WtrPat - Machinery & plant	0	0	0	0	0	93,223	383,765	0	0	0
WtrPat - Telemetry	3,500	3,632	3,741	3,847	3,950	4,079	4,197	4,342	4,477	4,622
WtrPat - Water retic'n reservo	30,000	31,129	32,066	32,975	33,857	0	0	0	0	0
WtrPat - Intake Weir	0	0	0	20,000	0	0	0	0	0	0
WtrPat - Water reticn rrw1	0	20,753	21,377	21,983	22,571	23,306	23,985	24,812	25,583	26,410
WtrPat - Water meters	4,000	4,151	4,275	4,397	4,514	4,661	4,797	4,962	5,117	5,282
WtrPat - Non Pipe Renewals	0	20,753	21,377	21,983	22,571	23,306	23,985	24,812	25,583	26,410
WtrPat - Condition Assessment	10,000	0	5,344	0	0	5,826	0	0	6,396	0
WtrPat - Future Development	0	0	0	0	0	0	0	37,218	38,375	39,614
Total Patearoa	47,500	80,418	88,180	105,185	87,463	154,401	440,729	96,146	105,531	102,338

UTILITIES SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Ranfurly</u>										
WtrRan - Cap exp Machinery & p	10,000	0	480,992	494,600	0	0	0	0	0	0
WtrRan - Telemetry	3,500	3,632	3,741	3,847	3,950	4,079	4,197	4,342	4,477	4,622
WtrRan - Water reticn rntl	50,000	51,882	53,444	54,959	56,428	58,264	59,963	62,029	63,958	66,024
WtrRan - Water meters	80,000	160,500	0	0	0	0	0	0	0	0
WtrRan - Non Pipe Renewals	0	25,941	26,722	27,479	84,642	29,132	29,982	31,015	31,979	33,012
WtrRan - Water Investigations	10,000	0	5,344	0	0	5,826	0	0	6,396	0
WtrRan - Condition Assessment	11,500	0	0	11,500	0	0	11,500	0	0	11,500
WtrRan - Future Development	0	0	0	0	0	0	143,912	148,871	140,707	0
Total Ranfurly	165,000	241,955	570,243	592,385	145,020	97,301	249,554	246,257	247,517	115,158
<u>Naseby</u>										
WtrNas - Cap exp Machinery & p	0	0	0	137,397	564,279	0	0	0	0	0
WtrNas - Telemetry	500	519	534	550	564	583	600	620	640	660
WtrNas - Water reticn extrn	0	51,882	53,444	604,545	56,428	58,264	59,963	62,029	63,958	66,024
WtrNas - Tank Replacement Prog	30,000	31,129	32,066	32,975	0	0	0	0	0	0
WtrNas - Valves and Hydrants	0	0	0	0	0	0	0	0	0	0
WtrNas - Tobies	0	0	0	0	0	0	0	0	0	0
WtrNas - Water reticn rntl	0	20,753	21,377	21,983	22,571	23,306	23,985	24,812	25,583	26,410
WtrNas - Water meters	9,500	72,142	0	0	0	0	0	0	0	0
WtrNas - Non Pipe Renewals	0	21,791	22,446	23,083	23,700	24,471	25,185	26,052	26,862	27,730
WtrNas - Water Investigations	10,000	0	5,344	0	0	5,826	0	0	6,396	0
WtrNas - Catchment assessment	0	0	0	0	0	0	0	0	0	0
WtrNas - AMPS & Mgmt Costs	3,000	0	0	3,000	0	0	3,000	0	0	3,000
WtrNas - Future Development	0	0	0	0	0	186,446	203,875	210,900	204,665	224,481
Total Naseby	53,000	198,216	135,211	823,533	667,542	298,896	316,608	324,413	328,104	348,305
<u>Roxburgh</u>										
WtrRox - Cap exp Machinery & p	680,698	581,466	0	0	0	0	0	0	0	0
WtrRox - Telemetry	1,500	1,556	1,603	1,649	1,693	1,748	1,799	1,861	1,919	1,981
WtrRox - Switchboard: Wtr Trmt	0	0	0	0	0	0	0	0	0	0
WtrRox - Water retic'n reservo	0	240,000	0	0	0	0	599,633	0	0	0
WtrRox - Valves and Hydrants	8,000	8,301	8,551	8,793	9,028	9,322	9,594	9,925	10,233	10,564
WtrRox - Tobies	20,000	20,753	21,377	21,983	22,571	23,306	23,985	24,812	25,583	26,410

UTILITIES SERVICES

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Roxburgh continued										
WtrRox - Wtr Quality Improvs	0	0	0	0	0	0	0	0	0	0
WtrRox - Water reticn mwl	70,000	72,635	74,821	76,942	78,999	81,570	83,949	86,841	89,541	92,433
WtrRox - Water meters	70,000	41,120	42,721	43,455	44,672	0	0	0	0	0
WtrRox - Non Pipe Renewals	0	46,694	48,099	49,463	50,785	52,438	53,967	55,826	57,562	59,421
WtrRox - Water Investigations	0	0	0	0	15,000	0	8,017	0	0	8,740
WtrRox - AMPS & Mgmt Costs	7,000	0	0	7,000	0	0	7,000	0	0	7,000
Total Roxburgh	857,198	1,012,525	197,172	209,285	222,748	168,384	787,944	179,265	184,838	206,549
Total Capital Expenditure	3,770,373	5,941,945	3,629,123	11,500,367	4,422,105	4,146,109	5,511,664	4,219,170	4,110,791	4,207,378

FUNDING OF CAPITAL EXPENDITURE

Alexandra Water

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	58,697	486,568	308,805	1,450,712	322,302	305,215	312,915	359,049	334,111	346,016
Renewal	365,737	455,859	389,487	1,131,083	428,409	843,797	325,923	893,370	926,266	1,016,117
LOS Shift	75,669	1,062,902	323,660	1,247,625	1,023,690	650,686	1,262,212	687,664	714,137	737,048
Statutory	15,504	557,000	582,008	3,640,944	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
							0	0	0	0
Vested Assets	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Capital Expenditure	565,607	2,612,330	1,653,961	7,520,364	1,824,401	1,849,698	1,951,051	1,990,083	2,024,514	2,149,182

Cromwell Water

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Cromwell Urban										
Growth	148,234	281,056	279,899	466,758	214,908	221,421	113,112	299,160	229,273	207,239
Renewal	89,649	81,467	74,683	159,451	149,935	154,809	97,252	86,815	144,942	303,783
LOS Shift	215,497	247,809	56,609	605,214	132,365	136,833	65,646	67,995	125,686	72,479
Statutory	8,389	8,896	0	0	0	0	176,836	177,696	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Outer Cromwell										
Growth	406,507	102,098	97,890	184,284	67,150	68,483	402,279	93,694	67,021	55,192
Renewal	41,642	22,304	18,898	53,347	51,261	52,936	24,664	21,991	47,118	26,857
LOS Shift	183,143	36,840	8,386	112,440	41,519	43,633	374,802	13,655	39,312	16,480
Statutory	2,104	1,216	0	0	0	0	33,577	35,867	0	0

UTILITIES SERVICES

Cromwell continued	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Deferred	0	0	0	0	0	0	0	0	0	0
Bannockburn		0	0	0	0	0	0	0	0	0
Growth	0	94,377	90,177	172,786	62,266	63,532	42,966	88,047	62,291	51,926
Renewal	0	20,687	17,578	49,130	47,190	48,741	22,961	20,489	43,481	64,595
LOS Shift	0	34,561	7,824	102,047	37,964	39,868	11,341	12,427	35,880	14,619
Statutory	0	1,141	0	0	0	0	30,268	32,373	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0
Vested Assets	500,000	70,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Capital Expenditure	1,595,164	1,002,451	701,945	1,955,456	854,559	880,256	1,445,704	1,000,208	845,004	863,170

Clyde Water

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	10,735	64,274	115,240	30,418	77,605	76,274	30,142	25,171	28,641	30,324
Renewal	15,800	17,031	17,901	68,139	24,830	47,242	75,250	22,877	78,864	89,384
LOS Shift	12,782	223,152	14,322	59,076	16,020	43,431	65,889	184,718	74,818	73,678
Statutory	0	0	0	0	365,044	383,226	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	39,316	304,456	147,463	157,632	483,500	550,173	171,281	232,766	182,323	193,386

Omakau/Ophir Water

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	39,691	38,145	11,401	11,542	11,753	5,254	12,528	12,872	565	9,868
Renewal	27,102	51,748	72,345	74,950	73,706	99,914	81,779	80,978	156,988	186,259
LOS Shift	26,800	33,435	29,538	27,764	28,519	18,298	30,292	31,309	9,839	6,879
Statutory	333,496	345,192	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	427,088	468,520	113,284	114,256	113,977	123,466	124,599	125,160	167,392	203,006

UTILITIES SERVICES

Patearoa Water

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	0	0	0	0	0	0	0	7,444	7,675	7,924
Renewal	35,000	72,635	77,491	96,941	78,999	49,525	47,970	64,511	69,715	68,665
LOS Shift	12,500	7,782	10,689	8,244	8,464	11,653	8,994	24,191	28,141	25,749
Statutory	0	0	0	0	0	93,223	383,765	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	47,500	80,418	88,180	105,185	87,463	154,401	440,729	96,146	105,531	102,338

Ranfurly Water

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	13,593	18,565	44,892	36,029	224	402	29,494	29,932	28,416	409
Renewal	74,524	77,824	82,687	93,125	141,070	90,210	158,479	152,592	155,346	110,245
LOS Shift	76,883	145,566	5,960	3,603	3,726	6,689	61,581	63,732	63,754	4,504
Statutory	0	0	436,704	459,628	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	165,000	241,955	570,243	592,385	145,020	97,301	249,554	246,257	247,517	115,158

Naseby Water

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	3,081	26,955	11,773	153,893	124,296	48,938	52,176	53,434	52,300	56,687
Renewal	37,438	114,304	120,483	124,397	91,404	172,104	182,346	186,066	190,255	201,240
LOS Shift	12,480	56,957	2,954	436,293	507	77,853	82,086	84,913	85,549	90,378
Statutory	0	0	0	108,949	451,335	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	53,000	198,217	135,211	823,533	667,542	298,896	316,608	324,413	328,104	348,305

Roxburgh Water

	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Growth	125,083	129,424	9,662	9,156	9,399	3,686	67,657	3,649	3,624	4,140
Renewal	75,887	119,329	122,919	133,079	136,968	134,008	148,559	142,668	147,103	162,944
LOS Shift	167,850	266,607	64,591	67,050	76,381	30,690	571,728	32,948	34,111	39,465
Statutory	488,378	497,166	0	0	0	0	0	0	0	0
Deferred	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	857,198	1,012,525	197,172	209,285	222,748	168,384	787,944	179,265	184,838	206,549

UTILITIES SERVICES

DEVELOPERS CONTRIBUTIONS TRANSFERRED

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Alexandra	58,697	441,550	264,081	1,450,712	322,302	305,215	312,916	359,049	334,111	346,016
Cromwell	595,296	477,531	467,966	823,826	344,324	353,436	521,166	445,022	358,584	314,357
Clyde	10,735	64,275	115,240	30,418	35,121	37,340	30,141	25,172	28,641	30,324
Omakau	4,765	8,110	11,401	11,542	11,752	5,254	12,528	12,872	565	9,868
Patearoa	0	0	0	0	0	0	0	7,444	7,675	7,923
Ranfurly	13,593	18,565	9,461	8,052	224	402	29,494	29,932	28,416	409
Naseby	973	29,093	11,773	136,825	56,529	48,938	52,176	53,434	52,300	56,687
Roxburgh	38,460	53,553	9,662	9,156	9,399	3,686	67,657	3,649	3,624	4,140
Total contributions transferred	722,519	1,092,677	889,584	2,470,531	779,651	754,271	1,026,078	936,574	813,916	769,724

FORECAST EXTERNAL LOANS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Alexandra Water	0	3,000,000	0	6,000,000	1,000,000	0	0	2,000,000		2,000,000
Naseby Water	0	0	0	1,000,000	0	0	0	0	1,000,000	0
Total external loans	0	3,000,000	0	7,000,000	1,000,000	0	0	2,000,000	1,000,000	2,000,000

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Water is funded by fixed targeted rates, set by each ward, and water metering for extraordinary users.</p>	<ul style="list-style-type: none"> Water will be a significant issue for Central Otago over the next ten years. Drinking Water Standards will necessitate changes in water supplies processes. One of the driest areas in New Zealand, water for irrigation in Central Otago results in summer peak demand equivalent to many cities, ten times the size of our towns. This irrigation water is supplied through the urban water reticulation systems. The need to upgrade these systems because of government water standard requirements will mean total costs will soar if the use of reticulated water is not reduced. A successful water conservation strategy is desirable during the next 10 years. Extension of the use of water meters. 	<div data-bbox="1406 478 2060 837" data-label="Figure"> <table border="1"> <caption>Water Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>2900</td></tr> <tr><td>2010/11</td><td>3200</td></tr> <tr><td>2011/12</td><td>3500</td></tr> <tr><td>2012/13</td><td>4200</td></tr> <tr><td>2013/14</td><td>4700</td></tr> <tr><td>2014/15</td><td>4900</td></tr> <tr><td>2015/16</td><td>5000</td></tr> <tr><td>2016/17</td><td>5200</td></tr> <tr><td>2017/18</td><td>5400</td></tr> <tr><td>2018/19</td><td>5800</td></tr> </tbody> </table> </div> <div data-bbox="1375 906 2087 1015" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <ul style="list-style-type: none"> Water Asset Management Plan Infrastructure Extension Studies (Alexandra and Cromwell) www.codc.govt.nz 	Year	Expenditure (\$000)	2009/10	2900	2010/11	3200	2011/12	3500	2012/13	4200	2013/14	4700	2014/15	4900	2015/16	5000	2016/17	5200	2017/18	5400	2018/19	5800
Year	Expenditure (\$000)																							
2009/10	2900																							
2010/11	3200																							
2011/12	3500																							
2012/13	4200																							
2013/14	4700																							
2014/15	4900																							
2015/16	5000																							
2016/17	5200																							
2017/18	5400																							
2018/19	5800																							

UTILITIES SERVICES

Officer Contact: Waste Minimisation Officer

WASTE MINIMISATION

Email: sophie.mander@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>The way waste is handled is crucial to capacity to live sustainably. Reducing environmental stress means not only reducing the waste generated, but also changing the way people think about use of resources. Central Otago and the rest of the world face the challenge of using resources whilst ensuring that the environment and people's health are not harmed in either the short or long term.</p> <p>The vision of 'Towards Zero Waste and a Sustainable Central Otago' incorporates Council's philosophy of working towards zero waste through effective waste minimisation and encouraging individuals to use all resources more efficiently and at a sustainable rate. The aim of zero waste is to eliminate rather than just 'manage' waste. It is a holistic approach to change the way materials flow through society – to ultimately lead to no waste. Council acknowledges that no system is 100% efficient; hence it is on a journey towards sustainability and continuous improvement.</p> <p>"Towards Zero Waste and a Sustainable Central Otago" requires a new way of thinking at every level of the community. It will require a sense of personal responsibility, with everyone taking responsibility for reducing the waste that is generated.</p>	<ul style="list-style-type: none"> • Maintain services in local communities • Economic development • Health • Tourism • Waste Minimisation <hr/> <p style="text-align: center;">LEVELS OF SERVICE</p> <ul style="list-style-type: none"> • Kerbside collection of recyclables in Cromwell, Clyde and Alexandra – weekly. • Recycling facilities available in Cromwell, Alexandra, Roxburgh, Naseby, Ranfurly, Oturehua, Omakau, Patearoa and Tarras – full time. • Wheelie bin collection from Alexandra, Clyde, Cromwell, Naseby, Ranfurly, Roxburgh, Lake Roxburgh Village, Millers Flat, Ettrick, Omakau, Ophir and Otarehua – weekly. • Compliance with ORC consent conditions for operational and closed landfills. 	<p>Collection</p> <ul style="list-style-type: none"> • Waste minimisation will change use patterns and expectations. • WasteBusters will continue to extend waste minimising services and education. <p>Disposal</p> <ul style="list-style-type: none"> • No environmental pollution will occur at landfills. • Monitoring terms will not change. • The Victoria Flat landfill will continue to be available to accept residual waste. <p>Risks</p> <ul style="list-style-type: none"> • WasteBusters' ability to operate collapses. • Transport costs rise significantly. • Heavy rainfall events change leachate production dynamics. • Regional growth obscures waste minimising efforts. <p>Negative Effects</p> <ul style="list-style-type: none"> • Kerbside collection can impact on traffic flows and roadside litter. • Potential pollution of the air, soil and groundwater from landfills. • Odour and greenhouse gas emission from landfills. • Reduced kerbside collection may lead to increased fly tipping. • Vermin at land fills
PURPOSE		
<ul style="list-style-type: none"> • Encourage more efficient use of resources in order to minimise creation of waste, through education and design of resource use methods • Avoid or remedy adverse environmental impacts of waste, through management of collection and disposal facilities (including closed landfill sites) 		

UTILITIES SERVICES

FORECAST INCOME STATEMENT

WASTE MANAGEMENT

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	2,025,083	2,186,765	2,140,005	2,224,079	2,285,556	2,316,005	2,390,594	2,441,782	2,492,627	2,556,738
Other Income										
Interest	1,102	2,755	4,559	6,218	7,893	9,721	11,327	12,689	14,016	15,321
User Fees	644,010	572,520	628,934	686,902	744,575	814,445	873,957	937,267	1,005,377	1,077,853
Total Income	2,670,195	2,762,040	2,773,498	2,917,199	3,038,024	3,140,171	3,275,878	3,391,738	3,512,020	3,649,912
EXPENDITURE										
Refuse Policy	116,682	155,440	123,244	126,843	143,052	133,340	137,516	154,681	145,630	149,680
Refuse Collection	1,331,852	1,265,723	1,301,996	1,352,380	1,394,956	1,445,830	1,504,669	1,559,835	1,622,714	1,680,802
Litter Bins	52,375	54,363	55,726	57,369	58,352	59,934	62,060	63,770	65,729	66,216
Refuse Disposal	1,169,286	1,286,514	1,292,532	1,380,607	1,441,664	1,501,067	1,571,633	1,613,452	1,677,947	1,753,214
Total Expenditure	2,670,195	2,762,040	2,773,498	2,917,199	3,038,024	3,140,171	3,275,878	3,391,738	3,512,020	3,649,912
Net Surplus/(Deficit)	0	0	0	0	0	0	0	0	0	0

FORECAST DEPRECIATION EXPENSE ON ASSETS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Refuse Collection	469	938	938	1,563	2,188	2,188	2,188	2,938	3,215	2,750
Litter Bins	4,657	5,052	5,385	5,654	5,279	5,440	5,579	5,849	6,094	5,115
Refuse Disposal	44,960	45,157	45,050	45,425	45,800	45,600	42,224	40,834	40,553	39,684
Total Depreciation	50,086	51,147	51,373	52,642	53,267	53,228	49,991	49,621	49,862	47,549

UTILITIES SERVICES

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
G/R Recycling crates	7,500	0	0	10,000	0	0	0	12,000	0	0
G/R Litter Bins	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
G/R Kerbside Bins	7,500	0	0	7,500	0	0	7,500	7,500	7,500	7,500
Total Capital Expenditure	21,000	6,000	6,000	23,500	6,000	6,000	13,500	25,500	13,500	13,500

R Renewals

G Growth

FUNDING OF CAPITAL EXPENDITURE

Renewals are funded from depreciation/reserves

New capital works are funded from reserves

UTILITIES SERVICES

WASTE MINIMISATION

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$'000)																						
<p>Waste minimisation is funded by user charges and a fixed amount district wide targeted rate, with differentials for ratepayers not included in the waste collection service.</p>	<ul style="list-style-type: none"> • Potential for the area covered by wheelie bins to be extended and service to be at two-weekly intervals as volume decreases • Recycling increase is anticipated • Recycling facilities introduced at Transfer Stations • Review of the Solid Waste Minimisation Strategy • Potential to develop recycling protocol for public events 	<div data-bbox="1384 475 2051 847" style="border: 1px solid black; padding: 5px;"> <p style="text-align: center;">Waste management</p> <table border="1"> <caption>Waste management expenditure data</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$'000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>2650</td></tr> <tr><td>2010/11</td><td>2750</td></tr> <tr><td>2011/12</td><td>2800</td></tr> <tr><td>2012/13</td><td>2950</td></tr> <tr><td>2013/14</td><td>3050</td></tr> <tr><td>2014/15</td><td>3150</td></tr> <tr><td>2015/16</td><td>3250</td></tr> <tr><td>2016/17</td><td>3350</td></tr> <tr><td>2017/18</td><td>3450</td></tr> <tr><td>2018/19</td><td>3650</td></tr> </tbody> </table> </div> <div data-bbox="1556 954 1883 979" style="text-align: center; background-color: #cccccc; padding: 5px;">FURTHER INFORMATION</div> <ul style="list-style-type: none"> • NZ Waste Strategy • ORC Regional Plan Waste • Ministry for the Environment <i>A Guide to Management of Closing and Closed Landfills (and other guides)</i> • Zero Waste Trust <i>The Road to Zerowaste</i> • Solid Waste Minimisation Strategy 2007 • www.codc.govt.nz 	Year	Expenditure (\$'000)	2009/10	2650	2010/11	2750	2011/12	2800	2012/13	2950	2013/14	3050	2014/15	3150	2015/16	3250	2016/17	3350	2017/18	3450	2018/19	3650
Year	Expenditure (\$'000)																							
2009/10	2650																							
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2014/15	3150																							
2015/16	3250																							
2016/17	3350																							
2017/18	3450																							
2018/19	3650																							

ENVIRONMENTAL SERVICES

Officer Contact: Manager, Planning and Environment

DOG CONTROL AND REGISTRATION

Email: louise.vandervoort@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>Council is responsible for dealing with complaints about dogs barking, wandering or acting in a dangerous manner.</p> <p>Dog registration is a service that benefits dog owners by allowing legal ownership of dogs and enabling impounded dogs to be traced to their owners.</p>	<ul style="list-style-type: none"> • Health 	<p>Risks</p> <ul style="list-style-type: none"> • The ability of the contractor to maintain current levels of service. • No significant negative effects have been identified.
PURPOSE	LEVELS OF SERVICE	
<p>A safe and healthy environment in which people may live and travel without fear of dangerous dogs.</p>	<ul style="list-style-type: none"> • A register kept of dogs living in the district. • Regular patrols for breaches of the Dog Control Act 1996 undertaken. • Complaints relating to the Dog Control Act 1996 followed up consistent with the terms of the dog control contract. 	

ENVIRONMENTAL SERVICES

DOG CONTROL AND REGISTRATION

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)
<p>This activity is not funded from rates at all, being funded solely by user charges.</p>	<p>None anticipated</p>	<p>See pages 163 – 166 which has financial information for environmental services.</p>
		<p>FURTHER INFORMATION</p>
		<p>www.codc.govt.nz</p>

ENVIRONMENTAL SERVICES

Officer Contact: Manager, Planning and Environment

ENVIRONMENTAL HEALTH AND BUILDINGS

Email: louise.vandervoort@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>This activity assists the provision of health, safety and well-being of the community by ensuring that premises and buildings are safely built and kept hygienic.</p>	<ul style="list-style-type: none"> • Health • Housing • Ease of doing business • Tourism • Air 	<p>Assumptions</p> <ul style="list-style-type: none"> • No significant changes to Legislation which would affect how Council delivers building control services. <p>Risks</p> <ul style="list-style-type: none"> • Unavailability of staff resources to meet changing legislation and stricter controls in the building industry. • No significant negative effects have been identified.
PURPOSE	LEVELS OF SERVICE	
<p>Help people develop land appropriately, through a fast and efficient process.</p>	<ul style="list-style-type: none"> • Consent and inspect building in compliance with the Building Act. • Annual licensing of food premises in compliance with the Health Act. 	

ENVIRONMENTAL SERVICES

FORECAST INCOME STATEMENT

ENVIRONMENTAL SERVICES

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
INCOME	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Rates	567,378	652,858	720,515	747,473	831,370	850,254	934,084	959,445	1,047,945	1,067,478
Other Income										
Interest & Dividends	3,977	5,135	6,330	7,058	7,861	8,626	9,353	9,988	10,537	11,037
Regulatory Fees	1,243,800	1,265,800	1,235,800	1,256,440	1,248,440	1,248,440	1,256,440	1,255,495	1,255,495	1,263,495
User fees & other	316,996	315,275	313,319	311,270	309,178	307,027	304,827	302,585	300,222	297,755
Total Income	2,132,151	2,239,068	2,275,964	2,322,241	2,396,849	2,414,347	2,504,704	2,527,513	2,614,199	2,639,765
EXPENDITURE										
Abandoned Land	10,430	10,908	11,323	11,478	11,768	12,229	12,454	12,949	13,140	13,420
Dog Control and Impounding	127,392	127,320	127,809	135,730	138,156	139,257	141,520	152,427	154,094	156,022
Environmental Health and Building	1,000,049	998,420	1,049,036	1,058,409	1,111,687	1,109,844	1,172,328	1,169,502	1,230,353	1,233,311
Liquor Licensing	66,575	68,472	70,045	72,071	74,009	75,695	78,431	80,117	82,560	84,830
Resource Management	964,434	989,444	1,002,541	1,023,896	1,042,195	1,058,624	1,082,809	1,098,573	1,121,225	1,140,778
Total Expenditure	2,168,880	2,194,564	2,260,754	2,301,584	2,377,815	2,395,649	2,487,542	2,513,568	2,601,372	2,628,361
Net Surplus/(Deficit)	(36,729)	44,504	15,210	20,657	19,034	18,698	17,162	13,945	12,827	11,404

FORECAST DEPRECIATION EXPENSE ON ASSETS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Dog Control	1,099	1,149	1,149	1,149	1,149	1,149	1,149	1,149	1,149	1,149
Environmental and Health	18,847	18,848	18,847	18,644	18,644	18,644	18,644	18,644	18,644	18,644
Liquor Licensing	414	414	414	414	414	414	414	414	414	414
Resource Management	5,524	5,524	5,524	5,518	5,500	5,500	5,500	5,500	5,500	5,500
Total Depreciation	25,884	25,935	25,934	25,725	25,707	25,707	25,707	25,707	25,707	25,707

ENVIRONMENTAL SERVICES

CAPITAL EXPENDITURE		<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Dog Impounding</u>											
N	Buildings	5,000	0	0	0	0	0	0	0	0	0
	Total Dog Impounding	5,000	0	0	0	0	0	0	0	0	0
<u>Environmental Health</u>											
R	Vehicles	28,000	84,000	0	28,000	84,000	0	28,000	84,000	0	28,000
	Total Environmental Health	28,000	84,000	0	28,000	84,000	0	28,000	84,000	0	28,000
<u>Resource Management</u>											
R	Vehicles	33,000	0	0	33,000	0	0	33,000	0	0	33,000
	Total Resource Management	33,000	0	0	33,000	0	0	33,000	0	0	33,000
	Total Capital Expenditure	66,000	84,000	0	61,000	84,000	0	61,000	84,000	0	61,000
ASSET SALES		<u>2006/07</u>	<u>2007/08</u>	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>
	EnvHthBld - Motor cars & utes	10,000	25,000	0	10,000	20,000	0	10,000	20,000	0	10,000
	ResMgt - Motor cars & utes sal	12,000	0	0	12,000	0	0	12,000	0	0	12,000
	Total Asset Sales	22000	25000	0	22000	20000	0	22000	20000	0	22000

- R Renewals
- N New Capital Works

FUNDING OF CAPITAL EXPENDITURE

Renewals are funded from depreciation and asset sales

New capital is funded from reserves

ENVIRONMENTAL SERVICES

ENVIRONMENTAL HEALTH AND BUILDINGS

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$'000)																						
<p>These activities are funded by fees and services and a district wide capital value based rate. There is a differential rate applied to electricity generators.</p>	<p>Review of Health Act 1956 resulting in introduction of new legislation relating to food safety.</p>	<div data-bbox="1397 475 2056 842" style="text-align: center;"> <p>Environmental services</p> <table border="1"> <caption>Environmental services expenditure (\$'000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$'000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>2140</td></tr> <tr><td>2010/11</td><td>2180</td></tr> <tr><td>2011/12</td><td>2250</td></tr> <tr><td>2012/13</td><td>2300</td></tr> <tr><td>2013/14</td><td>2380</td></tr> <tr><td>2014/15</td><td>2420</td></tr> <tr><td>2015/16</td><td>2500</td></tr> <tr><td>2016/17</td><td>2550</td></tr> <tr><td>2017/18</td><td>2620</td></tr> <tr><td>2018/19</td><td>2650</td></tr> </tbody> </table> </div> <div data-bbox="1368 916 2089 1008" style="text-align: center; background-color: #cccccc;"> <p>FURTHER INFORMATION</p> </div> <div data-bbox="1601 1150 1843 1182" style="text-align: center;"> <p>www.codc.govt.nz</p> </div>	Year	Expenditure (\$'000)	2009/10	2140	2010/11	2180	2011/12	2250	2012/13	2300	2013/14	2380	2014/15	2420	2015/16	2500	2016/17	2550	2017/18	2620	2018/19	2650
Year	Expenditure (\$'000)																							
2009/10	2140																							
2010/11	2180																							
2011/12	2250																							
2012/13	2300																							
2013/14	2380																							
2014/15	2420																							
2015/16	2500																							
2016/17	2550																							
2017/18	2620																							
2018/19	2650																							

ENVIRONMENTAL SERVICES

Officer Contact: Manager, Planning and Environment

LIQUOR LICENSING

Email: louise.vandervoort@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>This is concerned with establishing a reasonable system of control over the sale and supply of liquor to the public with the aim of reducing liquor abuse.</p>	<ul style="list-style-type: none"> • Health • Low crime • Tourism 	<p>Assumptions</p> <ul style="list-style-type: none"> • The police continue to meet their responsibilities under the legislation and take enforcement action where necessary, keeping the District Licensing Agency informed of their activities. • No negative effects have been identified other than the overarching impact of availability of liquor.
PURPOSE	LEVELS OF SERVICE	<p>Risk</p>
<ul style="list-style-type: none"> • A safe and healthy environment. • Safe and sensible drinking practices. 	<p>All known liquor outlets are correctly licensed and appropriate management qualifications are held.</p>	<ul style="list-style-type: none"> • Success is dependent on local attitude and the policy of the police.

ENVIRONMENTAL SERVICES

LIQUOR LICENSING

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)						
<p>This activity is funded by fees and services and a district wide capital value based rate. There is a differential rate applied to electricity generators.</p>	<ul style="list-style-type: none"> • Review of Sale of Liquor Policy completed in 2009. • Review of Liquor Ban introduced in Alexandra/Clyde area. 	<p>See pages 163 - 166 which has financial information for environmental services.</p> <tr> <td colspan="3" data-bbox="1375 890 2085 986" style="text-align: center;">FURTHER INFORMATION</td> </tr> <tr> <td colspan="3" data-bbox="1375 986 2085 1428" style="text-align: center;">www.codc.govt.nz</td> </tr>	FURTHER INFORMATION			www.codc.govt.nz		
FURTHER INFORMATION								
www.codc.govt.nz								

ENVIRONMENTAL SERVICES

Officer Contact: Manager, Planning and Environment

RESOURCE MANAGEMENT

Email: louise.vandervoort@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>This is about providing for the controlled development of the district and protection of the natural environment.</p>	<ul style="list-style-type: none"> • Managing development impacts on landscape and natural ecosystems • Heritage • Economic development • Ease of doing business • Maori 	<p>Assumptions</p> <ul style="list-style-type: none"> • No significant changes are made to the legislation (RMA) affecting Council's role in relation to Resource Management. • No significant negative effects have been identified.
PURPOSE	LEVELS OF SERVICE	
<p>People enabled to develop their land in an appropriate way through a quick and cost effective consent process.</p>	<ul style="list-style-type: none"> • A District Plan developed and maintained. • Resource consents processed consistent with the District Plan. 	

ENVIRONMENTAL SERVICES

RESOURCE MANAGEMENT

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)
<p>The activity is funded by fees for services and a district wide capital value based rate. A differential is applied for electricity generators.</p>	<ul style="list-style-type: none"> • Changes to the District Plan resulting from the Rural Study. • Private Plan Changes to the Operative District Plan will be accepted and processed. 	<p>See pages 163 - 166 which has financial information for environmental services.</p>
		<p>FURTHER INFORMATION</p>
		<p>www.codc.govt.nz</p>

GOVERNANCE AND ADMINISTRATION SERVICES

Officer Contact: Property Manager

ADMINISTRATION BUILDINGS

Email: mike.kerr@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>The Council operates and maintains service centres providing Council administration services to local communities.</p> <p>Buildings are located in Alexandra, Cromwell, Roxburgh and Ranfurly.</p>	<ul style="list-style-type: none"> • Maintain services in local communities • Ease of doing business 	<p>Assumptions</p> <ul style="list-style-type: none"> • The service centres will continue to operate. • All buildings will be retained in Council ownership. • All buildings will retain meeting rooms for Community Boards' meetings. • No significant negative effects have been identified.
PURPOSE	LEVELS OF SERVICE	<p>Risks</p> <ul style="list-style-type: none"> • Significant change to service requirements occur at all or individual service centres. • Significant changes in compliance requirements (e.g. fire, disabled access) for all public buildings. • Service levels vary significantly from building to building, depending on the nature of the building and use.
<p>Service Centres that provide Council administration services to the local communities in which they are situated.</p>	<ul style="list-style-type: none"> • Four service centres located at Alexandra, Cromwell, Ranfurly and Roxburgh to provide full local access to local government services. • Each building will be assessed at a frequency required to meet all Building Act and Code of Compliance requirements. • Buildings maintained within time frames set by maintenance contracts and service request system. • Buildings kept open, clean and inviting to all visitors during normal work hours. 	

GOVERNANCE AND ADMINISTRATION SERVICES

FORECAST INCOME STATEMENT

ADMINISTRATION BUILDINGS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	(107,185)	(107,138)	(105,868)	(103,876)	(111,401)	(104,378)	(77,716)	(107,453)	(109,443)	(106,148)
Other Income										
Interest	13,024	14,780	15,937	16,951	18,561	18,880	19,148	21,366	23,812	22,061
User fees and other income	153,155	153,155	153,155	153,155	153,155	153,155	153,155	153,155	153,155	153,155
Total Income	58,994	60,797	63,224	66,230	60,315	67,657	94,587	67,068	67,524	69,068
EXPENDITURE										
William Fraser Building	83,046	84,849	87,276	90,282	84,367	91,709	118,639	91,120	91,576	93,120
Admin Building Cromwell	0	0	0	0	0	0	0	0	0	0
Admin Building Ranfurly	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831
Admin Building Roxburgh	7,979	7,979	7,979	7,979	7,979	7,979	7,979	7,979	7,979	7,979
Total Expenditure	93,856	95,659	98,086	101,092	95,177	102,519	129,449	101,930	102,386	103,930
Net Surplus/(Deficit)	(34,862)	(34,862)	(34,862)	(34,862)	(34,862)	(34,862)	(34,862)	(34,862)	(34,862)	(34,862)

FORECAST DEPRECIATION EXPENSE ON ASSETS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
William Fraser Building	80,223	80,500	80,511	80,687	80,630	83,094	85,988	85,949	85,868	85,881
Admin Building Cromwell	31,961	28,226	28,304	28,353	28,401	28,401	28,401	28,494	28,586	28,586
Admin Building Ranfurly	15,721	15,721	15,721	15,721	15,710	15,707	15,674	12,287	12,235	12,535
Admin Building Roxburgh	16,182	16,137	15,942	15,942	15,942	15,942	15,942	15,942	15,942	15,942
Total Depreciation	144,087	140,584	140,478	140,703	140,683	143,144	146,005	142,672	142,631	142,944

GOVERNANCE AND ADMINISTRATION SERVICES

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
William Fraser Building										
R Buildings improvements	0	0	13,733	6,111	0	0	11,993	0	1,405	0
R Furniture and fittings	0	15,750	16,230	16,665	0	0	0	0	0	209,784
R Plant and machinery	4,400	4,620	4,761	4,888	5,025	94,671	930	0	0	0
Total William Fraser Building	4,400	20,370	34,724	27,664	5,025	94,671	12,923	0	1,405	209,784
Administration Bldg Cromwell										
R Buildings improvements	0	0	0	4,840	0	0	0	0	0	0
R Furniture and fittings	18,533	0	0	0	0	0	0	0	0	0
R Plant and machinery	0	2,339	0	0	0	0	0	2,774	0	0
Total Admin Bldg Cromwell	18,533	2,339	0	4,840	0	0	0	2,774	0	0
Administration Bldg Ranfurly										
R Buildings improvements	0	0	0	0	0	0	0	0	29,998	0
Total Admin Bldg Ranfurly	0	0	0	0	0	0	0	0	29,998	0
Administration Bldg Roxburgh										
R Buildings improvements	0	0	1,650	0	0	0	0	1,899	0	10,297
R Furniture and fittings	0	0	0	0	0	0	0	0	0	5,672
R Plant and machinery	0	0	1,095	0	0	0	0	0	2,809	0
Total Admin Bldg Roxburgh	0	0	2,745	0	0	0	0	1,899	2,809	15,969
Total Capital Expenditure	22,933	22,709	37,469	32,504	5,025	94,671	12,923	4,673	34,212	225,753

R Renewals

FUNDING OF CAPITAL EXPENDITURE

Renewals are funded from depreciation/reserves

GOVERNANCE AND ADMINISTRATION SERVICES

ADMINISTRATION BUILDINGS

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Administration buildings are part of overheads and are therefore funded by allocation of costs to functions based on expenditure or staff time.</p>	<p>None anticipated other than possible small scale refurbishment or reconfiguration depending on future service level demands.</p>	<div data-bbox="1384 475 2047 842" data-label="Figure"> <table border="1"> <caption>Administration buildings Expenditure (\$,000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$,000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>95</td></tr> <tr><td>2010/11</td><td>98</td></tr> <tr><td>2011/12</td><td>98</td></tr> <tr><td>2012/13</td><td>100</td></tr> <tr><td>2013/14</td><td>95</td></tr> <tr><td>2014/15</td><td>102</td></tr> <tr><td>2015/16</td><td>128</td></tr> <tr><td>2016/17</td><td>102</td></tr> <tr><td>2017/18</td><td>102</td></tr> <tr><td>2018/19</td><td>105</td></tr> </tbody> </table> </div> <div data-bbox="1350 916 2089 1008" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <div data-bbox="1592 1038 1834 1074" data-label="Text"> <p>www.codc.govt.nz</p> </div>	Year	Expenditure (\$,000)	2009/10	95	2010/11	98	2011/12	98	2012/13	100	2013/14	95	2014/15	102	2015/16	128	2016/17	102	2017/18	102	2018/19	105
Year	Expenditure (\$,000)																							
2009/10	95																							
2010/11	98																							
2011/12	98																							
2012/13	100																							
2013/14	95																							
2014/15	102																							
2015/16	128																							
2016/17	102																							
2017/18	102																							
2018/19	105																							

GOVERNANCE AND ADMINISTRATION SERVICES

Officer Contact: Chief Executive Officer

DEMOCRACY

Email: phil.melhopt@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>Central Otago District Council is committed to democratic local decision-making. Local decision-making is encouraged at a community level through a system of community planning that enables communities to influence their own future. As well Council delegates significant powers to the four local community boards.</p>	<ul style="list-style-type: none"> • Water • Managing development impacts on landscape and natural ecosystems • Skills development • Maintain services in local communities • Heritage • Recreation • Economic development • Health • Housing • Transport and communications • Education • Ease of doing business • Low crime • Tourism • Maori • Arts and culture • Air • Waste minimisation 	<p>Assumptions</p> <ul style="list-style-type: none"> • The level of service required of central government by Council will not significantly change. <p>Risks</p> <ul style="list-style-type: none"> • Representation Review in 2012 may result in involvement of Local Government Commission. This may affect community satisfaction concerning makeup of Community Boards and Council.
PURPOSE	LEVELS OF SERVICE	
<ul style="list-style-type: none"> • Engagement of community in decision-making actions. • Decisions are made that are well informed, open and transparent. • Council leadership promotes Central Otago as a great place to live, work and play. 	<ul style="list-style-type: none"> • Council will engage in community planning processes as requested by communities. • Council and Community Board decision-making will be consistent with the requirements of the Local Government Act 2002. • Adherence to the Central Otago District Council Communication Strategy to ensure communities are well informed of opportunities available to be involved in decision making and action to achieve desired outcomes. 	

GOVERNANCE AND ADMINISTRATION SERVICES

FORECAST INCOME STATEMENT

DEMOCRACY

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Rates	915,498	941,089	969,050	989,608	1,006,926	1,048,544	1,076,213	1,087,629	1,134,973	1,144,786
Other Income										
Interest & Dividends	3,553	3,396	3,394	4,307	4,047	3,951	4,847	4,485	4,305	5,189
User fees & other	0	39,064	0	0	42,438	0	0	46,104	0	0
Total Income	919,051	983,549	972,444	993,915	1,053,411	1,052,495	1,081,060	1,138,218	1,139,278	1,149,975
EXPENDITURE										
District	476,315	574,019	502,480	516,367	617,182	545,641	568,961	667,903	589,556	602,131
Vincent	151,734	158,585	159,577	165,823	169,021	174,895	177,224	182,510	185,615	192,746
Cromwell	128,056	130,195	132,903	137,697	140,574	143,836	147,142	152,385	157,167	159,576
Maniototo	88,661	90,810	92,935	95,478	98,111	100,043	105,013	105,299	110,047	111,371
Roxburgh	69,123	71,769	73,105	76,069	77,343	79,011	83,664	85,592	90,337	88,418
Total Expenditure	913,889	1,025,378	961,000	991,434	1,102,231	1,043,426	1,082,004	1,193,689	1,132,722	1,154,242
Net Surplus/(Deficit)	5,162	(41,829)	11,444	2,481	(48,820)	9,069	(944)	(55,471)	6,556	(4,267)

GOVERNANCE AND ADMINISTRATION SERVICES

FORECAST DEPRECIATION EXPENSE ON ASSETS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
District	4,905	6,743	6,743	6,738	6,738	6,738	6,738	6,540	6,500	6,500
Maniototo	557	557	557	557	557	149	0	0	0	0
Total Depreciation	5,462	7,300	7,300	7,295	7,295	6,887	6,738	6,540	6,500	6,500

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
R Motor cars	0	39,000	0	0	39,000	0	0	39,000	0	0
Total Capital Expenditure	0	39,000	0	0	39,000	0	0	39,000	0	0

R Renewals

Asset Sales	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Motor cars	0	12,000	0	0	12,000	0	0	12,000	0	0
Total Asset Sales	0	12,000	0	0	12,000	0	0	12,000	0	0

FUNDING OF CAPITAL EXPENDITURE

Renewals are funded from depreciation and asset sales

GOVERNANCE AND ADMINISTRATION SERVICES

DEMOCRACY

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$'000)																						
<p>Council governance is funded by a uniform annual charge across the district; ward governance is funded by a fixed amount targeted rate, set by each ward.</p>	<ul style="list-style-type: none"> • Triennial elections will be held in 2010, 2013 and 2016. It may be that those elections are conducted via Single Transferable Vote (STV) rather than First Past the Post (FPP). • Council will undertake a review of its electoral structure in 2012 and must do so again before 2018. • Over the next 10 years Council will develop and update community plans for each locale that desires to do this and, through this process, will better understand community views and aspirations when making decisions. 	<div data-bbox="1384 472 2049 831" style="text-align: center;"> <p>Democracy</p> <table border="1"> <caption>Democracy Expenditure (\$'000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$'000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>900</td></tr> <tr><td>2010/11</td><td>1020</td></tr> <tr><td>2011/12</td><td>950</td></tr> <tr><td>2012/13</td><td>980</td></tr> <tr><td>2013/14</td><td>1100</td></tr> <tr><td>2014/15</td><td>1040</td></tr> <tr><td>2015/16</td><td>1080</td></tr> <tr><td>2016/17</td><td>1190</td></tr> <tr><td>2017/18</td><td>1130</td></tr> <tr><td>2018/19</td><td>1150</td></tr> </tbody> </table> </div> <div data-bbox="1554 938 1883 963" style="text-align: center;"> <p>FURTHER INFORMATION</p> </div> <p data-bbox="1368 1034 1585 1059">www.codc.govt.nz</p> <p data-bbox="1368 1094 2024 1152">Council's Governance Statement (available at Council's service centres and libraries).</p> <p data-bbox="1368 1187 2063 1244">The Governance Statement is also included in Volume 2 of the LTCCP 2009/19.</p>	Year	Expenditure (\$'000)	2009/10	900	2010/11	1020	2011/12	950	2012/13	980	2013/14	1100	2014/15	1040	2015/16	1080	2016/17	1190	2017/18	1130	2018/19	1150
Year	Expenditure (\$'000)																							
2009/10	900																							
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2018/19	1150																							

GOVERNANCE AND ADMINISTRATION SERVICES

Officer Contact: Corporate Services Manager

OVERHEADS

Email: susan.finlay@codc.govt.nz

INTRODUCTION	COMMUNITY PRIORITIES CONTRIBUTED TO (derived from Community Outcomes)	ASSUMPTIONS AND RISKS
<p>This activity supports the rest of the Council in the provision of services. It comprises support services such as customer services, computing, finance, word processing, Service Centres and administrative support to Council, its committees and Community Boards.</p>	<ul style="list-style-type: none"> • Water • Managing development impacts on landscape and natural ecosystems • Skills development • Maintain services in local communities • Heritage • Recreation • Economic development • Health • Housing • Transport and communications • Education • Ease of doing business • Low crime • Tourism • Maori • Arts and culture • Air • Waste minimisation 	<p>Assumptions</p> <ul style="list-style-type: none"> • Overheads will be fully allocated to activities of the Council. • There will be no significant changes in the way overhead services are provided. • No significant negative effects have been identified.
PURPOSE	LEVELS OF SERVICE	
<p>Efficient and effective support to the rest of the Council to ensure community outcomes are achieved.</p>	<p>Timely and accurate response to requests for information from Council by members of the public.</p>	

GOVERNANCE AND ADMINISTRATION SERVICES

FORECAST INCOME STATEMENT

OVERHEADS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
INCOME										
Total income	68,926	69,482	70,207	72,376	73,143	73,931	76,241	77,075	77,930	80,385
Total Income	68,926	69,482	70,207	72,376	73,143	73,931	76,241	77,075	77,930	80,385

EXPENDITURE

Administration Alexandra	368,171	421,409	432,811	453,055	466,026	473,219	513,580	507,448	519,493	529,473
Chief Executive Officer	298,628	306,357	314,953	324,377	333,486	340,417	350,604	360,461	370,601	381,720
Corporate Services Manager	817,693	814,864	830,965	848,991	871,586	891,474	923,997	951,555	973,350	1,009,295
Information Technology	267,615	305,452	163,797	162,533	162,565	164,388	175,967	181,944	191,624	198,644
Service Centres	261,803	253,192	259,701	265,425	270,979	277,689	309,229	287,233	332,950	300,678
Total Expenditure	2,013,910	2,101,274	2,002,227	2,054,381	2,104,642	2,147,187	2,273,377	2,288,641	2,388,018	2,419,810
Overheads Allocated	(1,928,145)	(2,014,926)	(1,915,645)	(1,964,253)	(2,012,468)	(2,054,377)	(2,177,586)	(2,191,867)	(2,290,015)	(2,319,647)
Net Surplus/(Deficit)	(16,839)	(16,866)	(16,375)	(17,752)	(19,031)	(18,879)	(19,550)	(19,699)	(20,073)	(19,778)

FORECAST DEPRECIATION EXPENSE ON ASSETS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Administration Alexandra	48,720	55,951	56,616	65,394	73,950	67,534	76,046	82,267	83,422	81,310
Chief Executive Officer	6,672	6,673	6,673	7,250	7,250	7,250	7,866	7,866	7,866	8,550
Corporate Services Manager	29,505	11,430	11,122	3,250	781	4,721	4,398	4,400	4,400	4,398
Information Technology	394,594	372,956	247,127	295,626	294,955	294,957	295,108	295,108	295,108	295,108
Service Centres	2,111	1,888	1,829	1,477	1,299	1,299	1,299	297	0	0
Total Depreciation	481,602	448,898	323,367	372,997	378,235	375,761	384,717	389,938	390,796	389,366

GOVERNANCE AND ADMINISTRATION SERVICES

CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Administration Alexandra</u>										
R/N Furniture and fittings	51,800	62,500	47,500	40,000	35,000	55,000	62,500	47,500	40,000	35,000
R/N Vehicles	30,000	0	30,000	60,000	30,000	30,000	60,000	0	30,000	30,000
R/N Office equipment	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Total Administration Alexandra	84,800	65,500	80,500	103,000	68,000	88,000	125,500	50,500	73,000	68,000
<u>Chief Executive Officer</u>										
R Vehicles	40,000	0	0	43,500	0	0	47,200	0	0	51,300
Total Chief Executive Officer	40,000	0	0	43,500	0	0	47,200	0	0	51,300
<u>Corporate Services Manager</u>										
R Vehicles	25,000	0	0	25,000	0	0	25,000	0	0	25,000
Total Corporate Services Manager	25,000	0	0	25,000	0	0	25,000	0	0	25,000
<u>Information Technology</u>										
R Computing Hardware	139,000	125,000	145,000	138,000	138,000	138,000	138,000	138,000	138,000	138,000
R Computing Software	90,000	120,000	95,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
R Computing Implementation	67,000	53,000	52,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000
Total Information Technology	296,000	298,000	292,000	295,000	295,000	295,000	295,000	295,000	295,000	295,000
Total Capital Expenditure	445,800	363,500	372,500	466,500	363,000	383,000	492,700	345,500	368,000	439,300

R Renewals

FUNDING OF CAPITAL EXPENDITURE

Renewals are funded from depreciation and asset sales

New funded from reserves

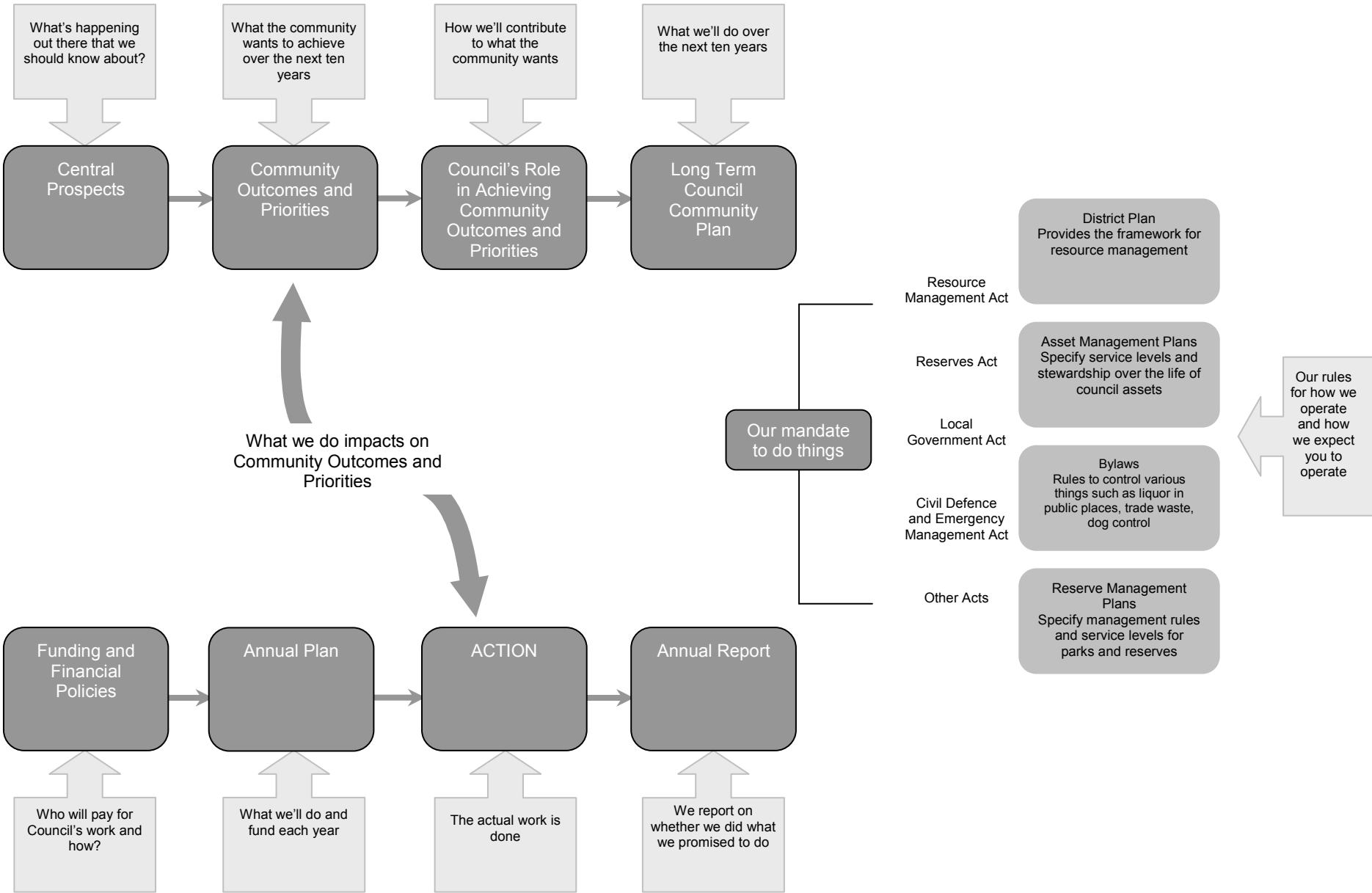
	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Asset Sales										
Vehicle sales	21,000	0	6,000	27,900	6,000	6,000	28,800	0	6,000	23,800

GOVERNANCE AND ADMINISTRATION SERVICES

OVERHEADS

HOW THE ACTIVITY IS FUNDED	CHANGES IN THE NEXT 10 YEARS	EXPENDITURE NEXT 10 YEARS (\$000)																						
<p>Overheads are funded by allocation of costs to functions based on expenditure or staff time.</p>	<p>Rising community expectations around the nature and scope of the Council's activities will inevitably generate challenges for Council, staff, processes and resources.</p>	<div data-bbox="1406 478 2047 855" data-label="Figure"> <table border="1"> <caption>Overheads Expenditure (\$000)</caption> <thead> <tr> <th>Year</th> <th>Expenditure (\$000)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>0</td></tr> <tr><td>2010/11</td><td>20</td></tr> <tr><td>2011/12</td><td>30</td></tr> <tr><td>2012/13</td><td>100</td></tr> <tr><td>2013/14</td><td>280</td></tr> <tr><td>2014/15</td><td>350</td></tr> <tr><td>2015/16</td><td>400</td></tr> <tr><td>2016/17</td><td>480</td></tr> <tr><td>2017/18</td><td>520</td></tr> <tr><td>2018/19</td><td>580</td></tr> </tbody> </table> </div> <div data-bbox="1368 930 2083 1026" data-label="Section-Header"> <h3>FURTHER INFORMATION</h3> </div> <div data-bbox="1601 1061 1848 1093" data-label="Text"> <p>www.codc.govt.nz</p> </div>	Year	Expenditure (\$000)	2009/10	0	2010/11	20	2011/12	30	2012/13	100	2013/14	280	2014/15	350	2015/16	400	2016/17	480	2017/18	520	2018/19	580
Year	Expenditure (\$000)																							
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HOW DOES THE LTCCP RELATE TO OTHER KEY STRATEGIC PLANNING DOCUMENTS AND PROCESSES?



The long term plan cannot be considered in isolation from other aspects of Council's operations.

To enable it to operate effectively and efficiently Council has various strategies, plans and policies. Some are required by statute (for example the District Plan) others are prepared to enable councillors and staff to make good decisions.

But Council does not act alone; it must make its decisions within a national (for example energy efficiency) and international (for example the Kyoto Protocol) framework.

Some strategies, plans and policies are set out below, with brief information on how these are reflected in the long term plan. If they are not in the plan, a short explanation is included. The more important strategies, plans and policies are explained in more detail elsewhere in this document.

KEY: AMP = Activity Management Plan, which underscores the figures etc in this long term plan for relevant services
 SMP = Service Management Plan, which underscores the figures etc in this long term plan for other services

Type of Strategy	Strategy or Policy	How included in LTCCP?	Reasons not in the LTCCP
INTERNATIONAL	Kyoto Protocol		<i>Awaiting confirmation of how this may impact Council operations. Introduction of the Emissions Trading Scheme may help to determine impacts.</i>

Type of Strategy	Strategy or Policy	How included in LTCCP?	Reasons not in the LTCCP
NATIONAL	Civil Defence and Emergency Management	In the SMP	
	Conservation	Regular discussions with DoC, LINZ etc, and built in to AMPs where appropriate.	
	Biodiversity	Important part of the District Plan and hence flows through to many AMPs and SMPs.	
	Dog Control Amendment Act – microchipping and national dogs database	A requirement of government as a response to the issue of dangerous dogs. In the relevant SMP (dog control and registration)	
	Earthquake Prone Building Policy	Prepared as a requirement of the Building Act 2004 to detail the method Council will adopt for upgrading of earthquake prone buildings. In the relevant SMP (Environmental Health and Building)	
	E-Government	The IT budget includes costs for the website, and takes note of the wish of Council to continue to be fully compliant with this strategy.	
	Energy efficiency and conservation	Is considered in several AMPs, particularly property.	
	Environmental standards re air and water.	In District Plan plus relevant AMPs	
	Hazardous Substances and New Organisms Amendment Act	Replaces legislation under the Dangerous Goods Act and reduces Council's required functions. In the relevant SMP (Environmental Health and Building)	

Type of Strategy	Strategy or Policy	How included in LTCCP?	Reasons not in the LTCCP
NATIONAL	National Energy Strategy		<i>Currently out for consultation by government. Will assess impacts once legislation is finalised.</i>
	Nuclear Free	The District Plan forbids the building of nuclear plant in Central Otago.	
	NZ Tourism Strategy 2015	Included in the SMP, but also considered as part of Council's "Destination Management" strategy.	
	Proposed National Policy Statement for Freshwater Management		<i>Currently out for submission by Government until 2009. May create process requirements for local authorities. Await the final legislation to assess implications.</i>
	Prostitution Reform Act 2003		<i>Council has no active policy in relation to this piece of legislation.</i>
	Rugby World Cup 2011	A possible tourism and community impact from this event. In the relevant SMPs (District Development and Tourism)	
	Sustainable Cities and Sustainable Development Action Programme	Council has been undertaking significant work in sustainability through activities such as community planning. Specific issues are reflected in appropriate SMPs and AMPs	
	Transport	Built in to the roading AMP	
	Waste Minimisation	In the waste AMP, plus specific strategies are in place.	

Type of Strategy	Strategy or Policy	How included in LTCCP?	Reasons not in the LTCCP
NATIONAL	Waste Minimisation Act		<i>This was enacted in September 2008 and puts in place provisions to enable households and businesses to decrease their waste disposal. It includes provision for a levy on industrial waste, sets targets for reducing waste in landfills and cleanfills. Full assessment of the impacts on local government still needs to occur.</i>
	Weathertight Homes Resolution Service Act	Put in place for the resolution of leaky buildings. Minimal exposure to this problem in Central Otago. As part of this, and changes to the Building Act, building consent accreditation authority has been obtained. Now forms part of the relevant SMP (Environmental Health and Building)	

Type of Strategy	Strategy or Policy	How included in LTCCP?	Reasons not in the LTCCP
REGIONAL	Pest Strategy	The Regional Pest Strategy identifies pest plants for Otago. Where appropriate these are recognised in AMP's, SMP's and various workplans.	
	Policy Statements	In District Plan and relevant AMPs and SMPs	
	Regional Land Transport Strategy	Relevant parts included in roading activities. Relevant to the AMP (roading)	
	Water and Air Plans	Recognise the various regional plans and, where appropriate, the District Plan.	

Type of Strategy	Strategy or Policy	How included in LTCCP?	Reasons not in the LTCCP
COMMUNITY/DISTRICT	Arts Strategy	Outlines a strategic direction for the arts to maximise benefits for Central Otago.	
	Cemetery Strategy		<i>To be developed</i>
	Community Plans	Community plans have been completed for 10 areas of the district and now form a key part of programming work to meet the needs of local communities. They are a key driver for the long term plan.	
	District Plan	Underpins a lot of the long term plan.	
	Economic and Business Development Strategy.	Underpins the Business Development work and is due for review in 2009.	
	Heritage		<i>Under development</i>
	Outdoor Recreation Strategy		<i>Currently under development. Will identify outdoor recreation opportunities in the district.</i>
	Physical Activity Strategy	Guides decision making for recreation activities and therefore is in the relevant SMPs.	
	Regional Identity	A vision for the way the District wants to work, live and play. A set of principles which outlines the District's stance to meet the vision.	
	Tourism Strategy	The district now has a Tourism Strategy which guides work flows. Also reflects the aims of the national Tourism Strategy 2015.	

Type of Strategy	Strategy or Policy	How included in LTCCP?	Reasons not in the LTCCP
IMPLEMENTATION		This would be, for example, Asset Management Plans, Reserve Management Plans etc. These form an important part of the process of compiling the long term plan.	

Additionally Council has many internal policies and plans which regulate how it delivers services to the community. These also have to be considered in the context of the long term plan. The more important ones are set out on the next page.

Strategy, Plan or Policy	Comments on Relevance to LTCCP	Other Comments
Civil Defence Emergency Management Local Plan	A legal requirement to produce. Effects are reflected in the CDEM AMP	
Cycling and Walking Strategy	Promotes the sustainable activity of cycling and walking along with associated facilities. Relevant to the AMP (roading)	
Dog Control Bylaw	Prepared under the Dog Control Act to assist Council in exercising its functions under the Act. In the relevant SMP (dog control and registration).	
Drinking Water Strategy	Allows implementation of the drinking water upgrades as required by the Health (drinking water) Amendment Act 2007. Relevant in the AMP (water)	
Fingerboard Signs Policy	Provides a consistent approach to the provision of fingerboard signs. Relevant to the AMP (roading)	
Fluoridation of Water	Decision on treatment of water was made by each respective Community Board. These decisions then form part of the AMP (water supplies)	<i>Only Maniototo Community Board is introducing fluoridation to its water</i>
Gambling Policy	Legislative requirement to introduce. Effect considered as part of the estimates process	
Gates and Cattlestops Policy	Outlines where Council will accept cattle stops in lieu of gates on public roads. Relevant to the AMP (roading)	
General Bylaws	Were adopted in 2008 and cover a range of nuisance issues such as trading in public places, keeping of animals, poultry and bees, fires in the open air, cemeteries and crematoria. In the relevant SMP (Environmental Health and Building)	
Grants Policy	Relevant when preparing estimates for the Council and Community Boards	<i>Is included in volume 2 of the long term plan</i>
LGA 2002 Policies	Legislative requirement for inclusion in the long term plan	<i>Forms the bulk of volume 2 of the long term plan</i>
Liquor Policy	Legislative requirement to introduce. Effect considered as part of the estimates process	
Minor Safety Works Policy	Process to prioritise minor safety works projects. Relevant to the AMP (roading)	

Strategy, Plan or Policy	Comments on Relevance to LTCCP	Other Comments
Molyneux Aquatic Centre Business Plan	Business and marketing plan for the Molyneux Aquatic centre. Forms part of the relevant AMP (swim centres)	
Public Toilet Policy	Determines future provision of toilets by Community Boards and Council. Affects funding of public toilets	<i>Is reflected in the Revenue and Financing Policy</i>
Road Oiling Policy	Permits the use of waste oil as dust suppression on unsealed roads. Relevant to the AMP (roading)	
Road Safety Strategy	Promotes the provision of safer roads. Relevant to the AMP (roading)	
Rural Study	The Rural Study has been completed and resulted in plan changes. These form an integral part of decision making for Council.	
Seal Extension Strategy	Helps define the sealing extension programme. Relevant to the AMP (roading)	
Sewer Lateral Policy	Identifies the demarcation and responsibility between Council owned services and private laterals. Relevant to the AMP (wastewater).	
Speed limit bylaw	This sets the speed limits in respective communities and towns. Relevant to the AMP (roading)	
Strategic Property Review	Places Council's properties in to different categories. Affects policies and possibly costs.	
Tradewaste bylaw	Provides a framework whereby those who produce special wastes can be identified and pay costs of disposal. Will be reflected in wastewater operations.	<i>Under development.</i>
Various Reserve Management Plans	Set out how various reserves are to be run, therefore fundamental to preparation of the estimates for the LTCCP	
Vehicle Crossing Policy	Outlines requirements for vehicle crossings. Relevant to the AMP (roading)	
Wastewater Bylaw	Will form an integral part of the framework to allow disposal of wastewater.	<i>Under development.</i>
Waste Minimisation	Has been a part of Council's long term thinking for some time, is integral to waste management and reducing the amount of waste generated in the district	
Water Bylaw	An integral part of framework for supplying water to customers	

There are many other policies and plans to which Council works, but they are generally purely procedural, such as library and Information Systems policies.

HOW COUNCIL REPRESENTS YOU

COUNCIL GOVERNANCE ISSUES – COMMUNITY BOARDS AND COMMITTEES

Council has completed a governance statement (included in Volume 2 of this Plan) that sets out the key principles of how Council conducts its business. Essential governance elements have also been incorporated in the District Plan to give certitude to developers and other parties requiring guidance on how Council works.

This Council is one of the few in the country that maintains a comprehensive community board structure with significant delegated powers. While the network of four community boards for a total population of about 15,000 poses a financial burden on ratepayers, the social and democracy benefits gained are seen to outweigh the costs.

The principal rationale for maintaining a community board network arises from the dispersion of Central Otago's population and the need to provide relatively isolated, small communities with their own democratic forum and direct involvement in Council and community affairs. While Central Otago ratepayers are as keen as others to keep rates at manageable levels, they are prepared to meet the costs of community boards. Every six years the communities of Central Otago have the opportunity to review the community board structure and ward boundaries. The next comprehensive review of the representation arrangements takes place in 2012. This review provides opportunities for the community to give its views on the preferred electoral arrangement for Council at the triennial elections in 2013.

Similarly, the present structure of standing and special purpose committees will continue to be reviewed and restructured as need arises. The "Register of

Delegations to Community Boards, Committees and Chief Executive" was updated in February 2008. This, together with the number and purpose of the various committees, will be reviewed every three years.

The Council last reviewed the electoral system in July 2008 and resolved to retain the first-past-the-post (FPP) system for the 2010 elections. If the system were to change for the 2013 elections, Council must make the decision in 2011 to either change the system or conduct a poll, or electors could demand a poll.

DEVELOPMENT OF MAORI CAPACITY TO PARTICIPATE IN COUNCIL DECISION MAKING

Council endeavours to foster the development of Maori capacity to contribute to Council's decision making.

So far Council has:

- identified and contacted key stakeholders
- representation at the Te Roopu Awhina network as a means of being informed about local Maori needs and aspirations and to contribute to meeting these where it is possible
- undertaken to work with runanga with an interest in Central Otago to ascertain their needs, explore the ways in which Council can contribute to local Maori aspirations and establish a productive working relationship between Council and Kai Tahu

Council also intends to:

- work with iwi and local Maori to establish a relationship-building process
- build on the relationship with Kai Tahu ki Otago that was established in 1997 and continue to inform Kai Tahu of decisions of significance that relate to land or bodies of water
- develop ongoing processes to deal with future issues; these could be in the form of formal relationship agreements with Kai Tahu
- establish communication processes that are appropriate to both Maori and Council



SIGNIFICANT RISKS AND FORECASTING ASSUMPTIONS THROUGHOUT THE LTCCP

To make a document such as the long term plan meaningful, assumptions must be made, and risks assessed and addressed where significant.

EXTERNAL RISKS

These are the factors over which Central Otago residents have no control but which have a fundamental influence on the Central Otago business environment. These include the following:

- **Collapse in international economies.** This issue overshadows all others currently. It is impossible to know at this stage how deep the recession will be or how high inflation might go, or how deeply New Zealand will be affected.
- **Adverse movements in interest and exchange rates.** These are unavoidable business costs that have to be managed in a normal business context. However, the current speed and magnitude of changes in these variables will create real difficulties for local producers. Inflation, which is now running ahead of the Reserve Bank's trigger level of 3% on an annual basis, is a significant threat to both local and national economies.
- **Adverse international trading conditions.** It is an unavoidable fact that because the Central Otago economy is primary-based it will continue to be subject to international commodity cycles. The problem is not so much in the fact that the cycles exist, and will continue to do so, but in the amplitude of the cycles and the difficulties that are generated for farms and other businesses in managing stock levels, borrowing commitments and investment decisions. The consequences of the swings in farm spending have long been a feature of the national economy, especially in the rural towns. The cycles, and downstream consequences, are that much more pronounced in rural economies such as Central Otago's.
- **Tourism effects are uncertain during periods of economic and financial uncertainty.** While international visitor numbers have decreased significantly, the Central Otago tourism market is largely aimed at the domestic visitor. Therefore, there is the possibility that while international travel may become increasingly discretionary as people change their spending habits, more New Zealanders will choose a domestic destination for their holidays. However, a prolonged recession will impact on all forms of leisure spending. In the short term, a recession may actually see more people coming to Central Otago for holidays as a cheaper option.
- **Reliance on international energy supplies.** Peak oil is likely to see a significant medium term increase in the cost of energy. This will be affected by short term swings such as experienced in 2007 and 2008. The result of this is likely to see the overall cost of energy increase; however, new and alternative sources will become imperative. Locally this means that wind and hydro will continue to be investigated. In addition, serious exploration of marginal sites, such as the Great Southern Basin off the coast of Southland, means that new sources of energy will continue to come on stream. This does not change the basic premise that New Zealand is relatively disadvantaged by its location, and that Central Otago is among the most disadvantaged by location in New Zealand. Energy prices tend to be determined internationally. The distance from international shipping and air services puts local fruit, cut flower and wine industries at a disadvantage with their counterparts elsewhere in the country.

INTERNAL RISKS

These are the risk factors that are largely specific to the Central Otago economy. This is not to say that these factors are not common to other regions, only that the effects of these factors and consequential risk mitigating strategies need to be developed with local conditions in mind.

- **There is a strong national and international market for the skills that Central Otago needs.** While there may be some trade-off for lifestyle or other reasons, generally speaking, the gap between national and Central Otago wages must be diminished if the necessary skills are to be attracted and retained.
- **The Central Otago housing market is maturing and is subject to similar trends being experienced at a national level.** Strong population growth combined with the general move towards housing as the major investment for New Zealanders means that increasing house prices act as a deterrent to new arrivals. Home ownership costs also affect existing residents. While the economy is in a state of flux it is hard to foresee whether housing will become more or less affordable. However, it is still likely that, combined with the below national average wage rates, the affordability of housing will affect the development of the community to some degree.
- **Central Otago has a higher than average proportion of retired people and a lower than average proportion of younger people.** This is essentially a consequence of Central Otago's continued popularity as a retirement destination and the fact that many young people leave the district for further education and employment opportunities. The economic risks implicit in this situation are that health services and other social infrastructure may be hard pressed to keep up with demand over time, and also that the people who leave for educational or employment reasons tend not to return.
- **The rate of formation of social and economic infrastructure will continue to be constrained by central government population based funding models.** While the population growth experienced and forecast for Central Otago is impressive at a national level, the district remains sparsely populated and potentially does not attract central spending at a level to satisfy residents.
- **Changing land use patterns in Central Otago disturb the traditional land value structure and increase the demand for essential inputs such as skilled labour, water and relevant technology.** Generally speaking, the transition from pastoral farming to grape-growing, for example, drives up the value of land through more intensive production techniques and the higher value of the end product. Some social dislocation can also be assumed as old skills and technology become redundant and decision-making and economic power moves to a new set of entrepreneurs. The popularity of rural lifestyle blocks can also lead to tensions between farmers and rural residents over issues such as noise, sprays and smells emanating from farming enterprises. Risk levels are manageable.
- **Low population means a limited investment capital pool.** This is as true at the national level as it is at the regional level. New Zealand's (and Otago's) economic history is characterised by the large inflows of foreign capital to finance port, railway and roading infrastructure, and the meat, wool and other key industries. Central Otago is reliant on increasing levels of external capital for the development of key industries such as winegrowing and tourism. Moreover, supplies of investment capital may well become more volatile and uncertain over time as interest rates fluctuate relative to rates of return on new projects and other investment destinations become more or less attractive to investors. The continued availability of capital represents a risk for sustained growth of the local economy.

- **Social Infrastructure development has become increasingly dependent on charitable trusts for major funding.** Allied with the limited investment capital pool, there is a real risk that economic and financial crises will adversely affect the ongoing ability of major charitable trusts to contribute in a significant way to the development and improvement of community facilities and other social infrastructure.
- **Rapid change can create community unease especially if accompanied by rising prices and diminished lifestyle attributes.** While most people benefit from economic growth, very rapid growth can lead to community discomfort over some of the effects of growth. The consequences of growth can range from economic hardship incurred by people on fixed incomes (rising rents, rates, and other living costs), to varying levels of community dismay at growing population, rising traffic volumes, loss of rural character, environmental degradation and possible compromise of the landscape. Symptoms of this unease include political activism and intervention by single-issue lobby groups, demands for more restrictions on 'developers', and resistance to new arrivals. While the risk to continued regional economic development is modest, this issue highlights the need for close and continued community consultation and the need for the district council and community boards to assume a strong leadership role.
- **Central Otago's proximity to the Queenstown/Wanaka powerhouse generates advantages as well as disadvantages.** The principal advantage is the economic stimulus provided by the faster growing, more populous and wealthy region to the west. This has sustained many Central Otago businesses – particularly those associated with contracting and construction – in the years when little work was available locally. However, Central Otago imports inflationary pressures from Queenstown and Wanaka and this is obvious in, for example, hourly rates for carpenters and associated trades as building activity hits high gear over the whole region. In addition, Queenstown and Wanaka, being more

dependent on tourism, tend to have more pronounced economic cycles than Central Otago. There is always the risk that a downturn in Queenstown/Wanaka could adversely affect the Central Otago businesses that are dependent on continued high levels of building activity and tourism infrastructure development. Overall, however, the Central Otago economy derives gains from Queenstown and Wanaka.

NATURAL RISKS

The main natural risks for Central Otago are climatic events, floods, earthquakes and plant diseases.

- **Climatic events.** Central Otago's reliance on fruit and grapes gives it a particular vulnerability to climatic aberrations. In particular, late and early frosts and rain/hail at harvest time. While this is a fact of life for Central Otago producers, and a variety of weather mitigation measures are employed, it means that receipts from these industries can vary widely from year to year. This has an effect on the suppliers to these industries, and to the economy as a whole.

This point does not address the issue of possible long-term climate change. Currently, the models suggest that Central Otago would be a probable winner inasmuch as the most likely effects would be to make the region warmer and wetter.

- **Floods.** Serious flood risk to economic infrastructure and urban areas would be confined mainly to Alexandra. Depending on what is done to remove accumulated riverbed silt from the Clutha River between the Roxburgh and Clyde dams, the risk of further serious flood damage to the town and environs has been practically eliminated with the erection of the Alexandra flood barriers. Another major flood could cause local damage

to roads and bridges but would be unlikely to have the same catastrophic physical, social and economic consequences as the 1999 flood.

- **Earthquakes.** Central Otago lies within the southern alpine fault zone and would be affected by a major seismic event along this fault. Major movements (about force eight on the Richter scale) occur with a periodicity of about 300 years. Given that the last major event was in the early 1700s, it can be inferred that there is a high likelihood of another one within the next 50 years.

Investigations carried out by the Institute of Geological and Nuclear Sciences and other experts suggest that a force eight event would result in a two metre lateral displacement and a vertical displacement of about one metre along the fault. Immediate local damage (landslides, river blockages, destruction of roads and bridges) would be severe. Queenstown could expect major damage to buildings, roads, bridges and power/water/sewage reticulation. Tsunami effects on the lake would be likely. Damage would be less severe east of the quake zone but structural damage would be likely as far away as Invercargill and Dunedin. Cromwell, and to a lesser extent, Alexandra, would suffer significant road, bridge and building damage and a disruption of essential services. In addition, severe damage would be incurred by irrigation infrastructure, particularly the Manorburn, Butchers, Conroys, Poolburn and Fraser dams. The Clyde and Roxburgh dams would survive but secondary damage could result from landslips into Lake Dunstan. Depending on the time of the year it occurred, a major earthquake could result in total loss of a growing season and tourism season, and severe disruption to the economy for up to three years until the roading and bridge network was repaired.

Earthquake risk constitutes the single most serious natural risk to the Central Otago economy.

- **Plant Diseases.** The Central Otago horticulture and viticulture industries are increasingly moving towards organic or low residue production. This is possible due to the extreme Central Otago climate that means that many insect and fungal pests are less of a problem here than elsewhere in New Zealand. This move has the inherent risk that any major outbreak may be more severe than under a non-organic regime and may result in severe damages to the industry.

Another and imminent risk to the local horticulture and viticulture industries is the arrival of the Varroa mite and its impact on the local bee industry. Not only will this affect the production and viability of honey operations. The horticulture industry that relies on bees for pollination will also be impacted. At the very least costs will directly increase.

Didymo is now established in Central Otago. Its effects are now being managed by irrigators. This comes at a cost. There is little evidence that it has had a major impact on Central Otago fisheries and any tourism derived from fishing.

All of this is not to say that some new pest doesn't have the potential to have a significant impact on Central Otago and its primary industries.

OTHER RISKS TO BE BORNE IN MIND INCLUDE:

- **Premature Asset Failure**
Council does its best to ensure that assets such as pipes, bridges and roads are maintained to achieve the service levels described in the Service Management Plan. Staff have estimated the time when renewal work, as distinct from any day to day maintenance, is required. However, if some infrastructural assets fail earlier than expected, this could place additional financial pressure on the Council.

- **Natural Disasters**
Council has a Disaster Relief Fund of just over \$1 million in case of a natural disaster. There is no other allowance in this plan for funding the repair of infrastructure and riverbanks damaged by any future natural disasters such as fires, storms, floods and earthquakes. Equally, the occurrence of drought has a major impact by reducing the incomes of primary sector businesses; this will influence decisions on the affordability of Council's programme.
- **Biological Disasters**
Major outbreaks of diseases affecting livestock (such as foot and mouth disease) would devastate the local economy and reduce ratepayers' ability to afford the actions outlined in this plan. An outbreak of human disease, such as avian flu, smallpox or influenza could also cause economic hardship and create major disruptions to the community.
- **Response to Major Controversial Issues Affecting Community Life**
Council cannot always foresee what these controversies will be so they sometimes result in an unplanned cost to the Council.
- **Failure to Achieve Projected Investment and Forestry Revenues**
Investment income offsets the general rate. Therefore, changes in the performance of the Council's investment portfolio will influence the Council's general rate and/or debt requirements.

Currently the Council does not pay tax on profits from its forestry investment. If the taxation policy is changed and the venture becomes subject to tax, it would likely reduce revenues available to the Council.

- **Changes in Legislation or Government Policy**
Changes in legislation or Government policy may have an impact on the implementation of this plan.

Any emissions trading scheme might also adversely affect Council's forestry revenue stream.
- **Change in Council Direction Following Triennial Elections**
Following each election, the newly elected Council may change its approach on how it believes it should best respond to meet the needs of the community. This plan will be reconsidered so that it reflects any different responses. The next election will be in October 2010.
- **Major Projects**
Expenditure amounts for major projects have been estimated; this includes the timing and amounts for capital expenditure and operating costs. The outcome of tendering and negotiation processes may impact the Forecast Financial Statements.
- **Resource Consent Renewal**
Council has several resource consents relating to water, wastewater and landfills expiring over the course of the long term plan. To ensure renewal of consents for water, Council will demonstrate that efficient water use management is in place. For wastewater, Council has completed a study of land based disposal for all schemes, as required for new consents. With regard to land fills, it is considered unlikely that these open landfills will be consented, and so Council will review other solid waste collection and disposal methods for Patearoa and Tarras from 2009. There will be a range of options available and it is assumed that costs will not increase significantly.

ASSUMPTIONS

- Interest on internal borrowing is 5% throughout the long term plan, based on advice from financial advisors. Current Government economic policy is aimed at stability in interest rates, but the current international economic uncertainty makes long term estimating difficult.
- Interest on external borrowing is 7% throughout the long term plan, based on advice from financial advisors. Current Government economic policy is aimed at stability in interest rates, but the current international economic uncertainty makes long term estimating difficult.
- Interest on investments is 4% throughout the long term plan, based on advice from financial advisors. Current Government economic policy is aimed at stability in interest rates, but the current international economic uncertainty makes long term estimating difficult.
- Inflation is assumed to be 2.8% for each of years 2 to 10, based on averaging the indices in BERL. The exception is roading, where inflation is as per BERL, and other items where a more accurate, specific prediction is available.
- Facilities to borrow externally will be available when required.
- Capital expenditure included in Activity Management Plans is stated in the dollars of the relevant year.
- Council and organisational structures continue and remain similar with no significant increase in staffing levels and no change in the number of Community Boards.
- The Joint Library Service operated with Queenstown Lakes District Council will continue.

Assumptions and risks relating to a specific service have been included in the appropriate Service Management Plan.



FORECAST FINANCIAL STATEMENTS AND OTHER FINANCIAL INFORMATION

- Introduction..... 201
- Overview..... 202
- Statement of Accounting Policies..... 204
- Forecast Statement of Financial Performance..... 213
- Forecast Statement of Comprehensive Income..... 214
- Forecast Statement of Changes in Equity..... 214
- Forecast Statement of Financial Position..... 215
- Forecast Statement of Cashflows 216
- Forecast Cost of Services Statement..... 217
- Forecast Income by Activity Statement..... 218
- Forecast Statement of Capital Expenditure 219
- Balanced Budget Statement..... 220
- Funding Impact Statement for 2009/10 221
- Rating Examples by Property Type..... 232
- Funding Impact Statement for 10 Years 234
- Fees and Charges..... 237

INTRODUCTION

This section sets out prospective financial information for the next ten (10) years.

The financial information contained within this document is prospective financial information in terms of FRS 42. The purpose for which it has been prepared is to enable ratepayers, residents and any other interested parties to obtain information about the expected future financial performance, position and cashflow of Central Otago Council.

The actual results achieved for any particular financial year are likely to vary from the information presented, and may vary materially depending on the circumstances that arise during the period.

Cautionary Note

The forecast financial statements are prepared on the basis of best estimates available at the time of preparing the accounts. Actual results are likely to vary from the information presented and the variations may be material. The statements have been prepared in accordance with Council's current accounting policies as set out below.

Partial Non-compliance with GAAP

These forecast statements comply with FRS 42 except for revaluation of assets. This will be undertaken as per the policy each year, but, for this long term plan, Council has not attempted to conjecture what percentages might be effective for each group of assets each year, as the level of uncertainty would be so high as to potentially be misleading to users of these forecast accounts.

Comparative Information

The 2008/09 comparative information is based on the 2008/09 Annual Plan.

Authorisation for Issue

This document was authorised by Council on, and is dated, 24 June 2009.

Apparent Surpluses

The accounts that follow indicate that Council will be making a surplus each year. This is not strictly correct, but arises because of the way income and expenditure are accounted for.

Income for capital purposes – such as government roading grants and development contributions - appears in the forecast income statement, but the expenditure the income is used on does not. Similarly rates raised to pay off loans appear in the forecast income statement, but the paying off of the loan does not.

This is confusing, but is standard local government accounting practice.

Development Contributions

Previously these were included in the relevant cost centre and shown as revenue. They are now all held in one fund with the growth part only of the capital being transferred to the cost centre.

OVERVIEW

This long term plan has been prepared under difficult global circumstances which continue to worsen. Nevertheless the Local Government Act 2002 requires local authorities to produce a long term plan.

Because of mandatory government requirements such as the Drinking Water Standards, and regulatory impositions by the Otago Regional Council, Council will unfortunately move from having cash reserves to being a borrower during the life of this plan.

If the capital programme set out in the plan happens, by 2019 Council will have borrowed \$34m. The plan currently shows no debt repayment, only payment of interest on the loans.

The effects of the increasing capital and operating expenditure will be mitigated if the growth predictions used in the long term plan eventuate.

They are:

	Annual Growth Rate %	Total Growth Rate to 2019 %
Roxburgh	0.14	1.5
Ranfurlly	-0.06	-0.6
Maniototo	0	0
Naseby	2.04	24.8
Dunstan	1.73	20.8
Clyde	0.37	4.1
Alexandra	0.87	10.0
Teviot	-0.01	-0.1
Cromwell	3.41	44.5
Overall	1.54	18.3

Population 2006 17,100

Predicted 2031 23,943

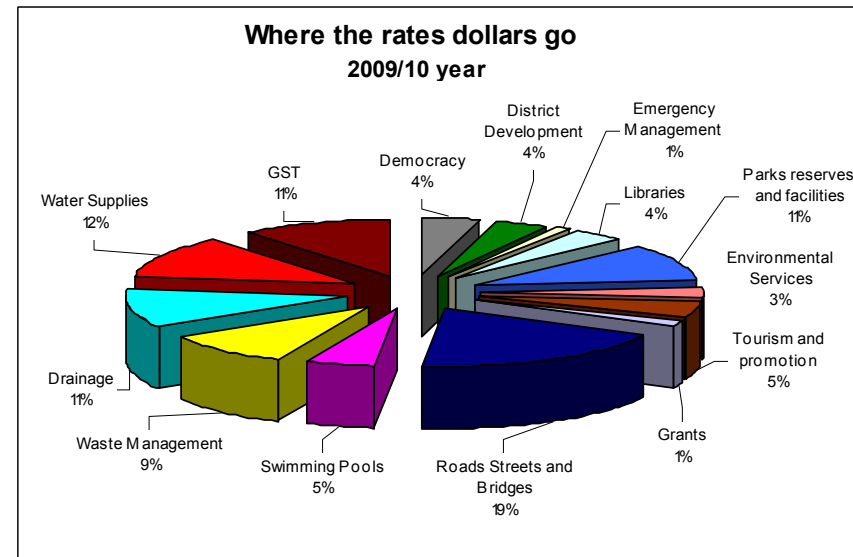
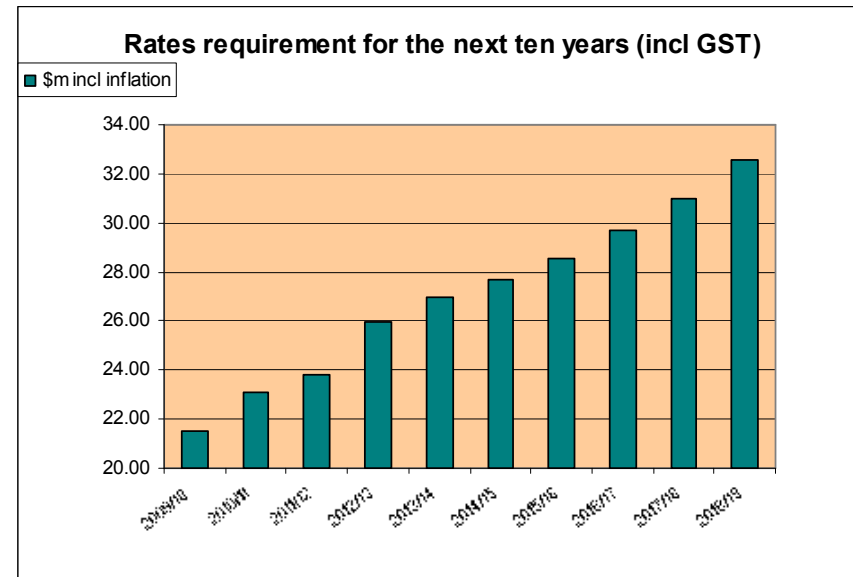
THE BOTTOM LINE

How will the long term plan affect rates?

The overall rates funding required for 2009/10 is \$19,084,637. The rates required for the next 10 years are shown below:

SUMMARY OF RATE REQUIREMENTS 2009/10

	2009/10	2008/09	<u>Increase</u>	<u>Percentage</u>
	\$	\$	\$	
Vincent	4,329,813	4,198,534	131,279	3.1%
Cromwell C.B.	2,767,205	2,377,762	389,443	16.4%
Maniototo C.B.	1,362,397	1,224,631	137,766	11.2%
Roxburgh C.B.	749,382	675,203	74,179	11.0%
District	9,875,840	9,039,119	836,721	9.3%
TOTALS	19,084,637	17,515,249	1,569,388	8.96%



STATEMENT OF ACCOUNTING POLICIES

1. Reporting Entity

The Central Otago District Council (the Council) is a territorial local authority governed by the Local Government Act 2002 and is domiciled within New Zealand.

The primary objective of the Council is to provide goods or services for the community or social benefit rather than making a financial return. Accordingly, the Central Otago District Council has designated itself as a public benefit entity for the purposes of the application of New Zealand equivalents to International Financial Reporting Standards (NZ IFRS).

The financial statements comprise the activities of the Council. The Council does not have a significant interest in any other entities.

The financial statements were authorised for issue by the Council on 24 June 2009.

2. Basis of Financial Statement Preparation

The financial statements of the Council have been prepared in accordance with the requirements of the Local Government Act 2002. The financial statements have been prepared in accordance with New Zealand generally accepted accounting practice (NZ GAAP). They comply with NZ IFRS, and other applicable Financial Reporting Standards, as appropriate for public benefit entities.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

The financial statements are prepared on a historical cost basis, as modified by the revaluation of:

- available-for-sale financial assets,
- forestry assets,
- certain classes of property, plant and equipment,
- investment property.

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$000).

3. Joint Ventures

A joint venture is a contractual arrangement whereby two parties undertake an economic activity that is subject to joint control. For jointly controlled operations Council recognises in its financial statements the assets it controls, the liabilities and expenses it incurs, and the share of income that it earns from the joint venture, Council currently has jointly controlled operations with Queenstown Lakes District Council in respect to forestry.

4. Revenue

(i) Rates

Rates are set annually by resolution of Council and relate to a financial year. All ratepayers are invoiced within the financial year to which the rates have been set. Rates revenue is recognised when payable.

(ii) Goods sold and Services Rendered

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership have been transferred to the buyer.

- (iii) Interest Income**
Interest income is recognised as it accrues, using the effective interest method.
- (iv) Rental Income**
Rental income from investment property is recognised on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income.
- (v) Government Grants**
Grants from the government are recognised at their fair value when the grant has been received, and Council has complied with all attached conditions.
- (vi) Dividend Income**
Dividends are recognised when the right to receive payment has been established.
- (vii) Water Billing Revenue**
Water billing revenue is recognised on an accrual basis. Unbilled usage, as a result of unread meters at year end, is accrued on an average usage basis.
- (viii) Vested Assets**
Where a physical asset is acquired for nil or nominal consideration the fair value of the asset received is recognised as income. Vested assets are recognised at the point when Council has issued the certificate prescribed under the Resource Management Act 1991 S224(c), relating to the respective subdivisions.

- (ix) Development Contributions**
Development and financial contributions revenue is recognised at the point where Council has issued an invoice in respect of the development demand notice.

Development contributions are classified as part of “Contributions for capital purposes”.

5. Operating Leases

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Payments made under operating leases are recognised as an expense on a straight-line basis over the term of the lease.

6. Grant Expenditure

Non-discretionary grants are those grants that are awarded if the grant application meets the specified criteria and are recognised as expenditure when an application that meets the specified criteria for the grant has been received.

Discretionary grants are those grants where Council has no obligation to award on receipt of the grant application and are recognised as expenditure when a successful applicant has been notified of Council’s decision.

7. Equity

Equity is the community's interest in Council, and is measured as the difference between total assets and total liabilities. Public equity is disaggregated and classified to the extent that the use of trust funds is legally restricted, and to reflect unrealised revaluations.

8. Restricted and Council Created Reserves

Restricted reserves are a component of equity generally representing a particular use to which various parts of equity have been assigned. Reserves may be legally restricted or created by Council.

Restricted reserves are those subject to specific conditions accepted as binding by Council, and which may not be revised by Council without reference to the Courts or a third party. Transfers from these reserves may be made for certain specified purposes or when certain specified conditions are met.

Also included in restricted reserves are reserves created by Council decision. Council may alter them without reference to any third party or the Courts. Transfers to and from these reserves are at Council's discretion.

9. Cash and Cash Equivalents

Cash and cash equivalents comprise cash balances and call deposits, and other short-term highly liquid investments with maturities of three months or less.

10. Debtors and other Receivables

Debtors and other receivables are stated at their cost less any provision for impairment (see Impairment policy 18).

11. Inventories

Land being developed for resale - Inventories are stated at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

12. Financial Assets

Council classifies its financial assets as available-for-sale financial assets, and loans and receivables.

Available for sale financial assets - Available for sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.

Other financial instruments held by Council are classified as being available-for-sale and are stated at fair value, with any resultant gain or loss flowing through the equity statement.

Financial instruments classified as available for sale investments are recognised / derecognised by Council on the date it commits to purchase / sell the investments.

Loans and receivables - Loans and receivables are non-derivative financial assets. They are measured at initial recognition at fair value, and subsequently carried at amortised cost using the effective interest method, subject to a test for

impairment. Gains or losses when the asset is impaired or derecognised are recognised in the Statement of Financial Performance.

Loans, including loans to community organisations made by Council at nil or below-market interest rates are initially recognised at the present value of their expected future cash flows, discounted at the current market rate of return for a similar asset/investment. They are subsequently measured at amortised cost using the effective interest method. The difference between the face value and present value of expected future cash flows of the loan is recognised in the statement of financial performance.

13. Property, Plant and Equipment

The following infrastructural assets are shown at fair value, based on annual valuations by external independent valuers:

- Stormwater
- Water
- Wastewater

Revaluations of roads, buildings, parks and reserves are completed on a periodic basis by external independent valuers.

Revaluations will be undertaken by independent valuers, suitably qualified in the category and location of the assets. The valuation process shall include verification of asset registers, application of rates representing current replacement cost or market value (if any), asset optimisation and adjustments for asset condition and performance.

Valuations are performed with sufficient regularity to ensure revalued assets are carried at a value that is not materially different from fair value.

Where Council has elected to account for revaluations of property, plant and equipment on a class of asset basis, increases in the carrying amounts arising on revaluation of a class of assets are credited directly to equity under the heading "Revaluation Reserve". However, the net revaluation increase is recognised in profit or loss to the extent it reverses a net revaluation decrease of the same class of assets previously recognised in profit or loss.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

All other property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of financial performance during the financial period in which they are incurred.

Land is not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost or revalued amounts, net of their residual values, over their estimated useful lives.

Assets to be depreciated include:

Operational Assets:

Buildings	50 yrs
Office equipment, furniture and fittings	3-10 yrs
Motor vehicles and plant	4-12 yrs
Library books	10 yrs
Recreation equipment	2-25 yrs

Infrastructure Assets:

Bridges	30-125 yrs
Footpaths and cycle ways	50-100 yrs
Kerb and channel	70-100 yrs
Roads – sealed	3-70 yrs
Roads – unsealed	8-17 yrs
Roads – land and formation	Not depreciated
Sewerage plant and equipment	30-35 yrs
Sewerage reticulation networks	60-70 yrs
Stormwater networks	70 yrs
Water plant and equipment	30-35 yrs
Water reticulation networks	60-100 yrs

Restricted Assets are included in the asset register in the same categories as other assets of a similar nature.

An asset's carrying amount is written down to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the statement of financial performance. When revalued assets are sold, the amounts included in other reserves in respect of those assets are transferred to retained earnings.

Assets under construction are not depreciated. The total cost of the project is transferred to the relevant asset when it is available for use, and then depreciated.

14. Non-current Assets (or disposal groups) Held for Sale

Non-current assets (or disposal groups) are classified as held for sale and stated at the lower of their carrying amount and fair value less costs to sell if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

An impairment loss is recognised for any initial or subsequent write down of the asset (or disposal group) to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset (or disposal group) is recognised at the date of de-recognition.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

Non-current assets classified as held for sale and the assets of a disposal group classified as held for sale are presented separately from the other assets in the statement of financial position. Further, the liabilities of a disposal group classified as held for sale are presented separately from other liabilities in the statement of financial position. Those assets and liabilities shall not be offset and presented as a single amount.

15. Intangible Assets

(i) Computer Software

Acquired computer software licenses are capitalised on the basis of costs incurred to acquire and bring to use the specific software. These costs are

amortised over their estimated useful lives of 3 years using the straight line method.

Costs associated with developing or maintaining computer software programmes are recognised as an expense as incurred.

(ii) Other intangible assets

Other intangible assets that are acquired by Council are stated at cost less accumulated amortisation (see below) and impairment losses (see Impairment policy 18).

Easements are not amortised. Branding assets are amortised over their estimated useful lives of 10 years using the straight line method.

(iii) Subsequent Expenditure

Subsequent expenditure on capitalised intangible assets is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates, and it meets the definition of, and recognition criteria for, an intangible asset. All other expenditure is expensed as incurred.

(iv) Amortisation

An intangible asset with a finite useful life is amortised over the period of that life. The asset is reviewed annually for indicators of impairment, and tested for impairment if these indicators exist. The asset is carried at cost less accumulated amortisation and accumulated impairment losses.

An intangible asset with an indefinite useful life is not amortised, but is tested for impairment annually, and is carried at cost less accumulated impairment losses.

16. Forestry Assets

Forestry assets are predominantly standing trees which are managed on a sustainable yield basis. These are shown in the statement of financial position at fair value less estimated point of sale costs at harvest. The costs to establish and maintain the forest assets are included in the statement of financial performance together with the change in fair value for each accounting period.

The valuation of forests is based on discounted cash flow models where the fair value is calculated using cash flows from continued operations; that is, based on sustainable forest management plans taking into account growth potential. The yearly harvest from forecast tree growth is multiplied by expected wood prices and the costs associated with forest management, harvesting and distribution are then deducted to derive annual cash flows.

The fair value of the forest assets is measured as the present value of cash flows from one growth cycle based on the productive forest land, taking into consideration environmental, operational and market restrictions. Forest assets are valued separately from the underlying freehold land.

The forestry assets are revalued annually by D W Guild MNZIF of Guild Forestry as at 30 June.

17. Investment Property

Investment properties are properties which are held either to earn rental income or for capital appreciation or for both. Investment properties generate cash flow largely independent of other assets held by the entity. Investment properties are stated at fair value. An external, independent valuer, having an appropriate recognised professional qualification and recent experience in the location and category of property being valued, values the portfolio annually. The fair values are based on market values, being the estimated amount for which a property could be

exchanged on the date of valuation between a willing buyer and a willing seller in an arm's length transaction.

Any gain or loss arising from a change in fair value is recognised in the statement of financial performance.

Rental income from investment property is accounted for as described in the Revenue policy (4), above.

18. Impairment of Non-financial Assets

The carrying amounts of Council's assets, other than inventories (see Inventories policy 11), forestry assets (see Forestry assets policy 16), and investment property (see Investment property policy 17)) are reviewed at each balance date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

Non-financial assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is depreciated replacement cost for an asset where the future economic benefits or service potential of the asset are not primarily dependent on the assets ability to generate net cash inflows and where the entity would, if deprived of the asset, replace it's remaining future economic benefits or service potential.

The value in use for cash-generating assets is the present value of expected future cash flows.

If an asset's carrying amount exceeds its recoverable amount the asset is impaired and the carrying amount is written down to the recoverable amount. For revalued assets the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the statement of financial performance.

For assets not carried at a revalued amount, the total impairment loss is recognised in the statement of financial performance.

The reversal of an impairment loss on a revalued asset is credited to the revaluation reserve. However, to the extent that an impairment loss for that class of asset was previously recognised in statement of financial performance, a reversal of the impairment loss is also recognised in the statement of financial performance.

For assets not carried at a revalued amount (other than goodwill) the reversal of an impairment loss is recognised in the statement of financial performance.

19. Third Party Transfer Payment Agencies

Council collects and distributes monies for other organisations. Where collections are processed through Council's books, any monies held are shown as accounts payable in the statement of financial position. Amounts collected on behalf of third parties are not recognised as revenue, but commissions earned from acting as agent are recognised in revenue.

20 Creditors and Other Payables

Creditors and other payables are recognised at cost.

21. Employee Entitlements

Provision is made in respect of Council's liability for the following short and long-term employee entitlements.

(i) Short Term Entitlements

Employee benefits that Council expects to be settled within 12 months of balance date are measured at nominal values based on accrued entitlements at current rates of pay.

These include salaries and wages accrued up to balance date, annual leave earned to, but not yet taken, at balance date, retiring and long service leave entitlements expected to be settled within 12 months, and sick leave.

Liabilities for annual leave are accrued at the full amount owing at the pay period ending immediately prior to the statement of financial position date.

Liabilities for accumulating short-term compensated absences (e.g., sick leave), where material, are measured as the amount of unused entitlement accumulated at the pay period ending immediately prior to the statement of financial position date, that Council anticipates employees will use in future periods, in excess of the days that they will be entitled to in each of those periods.

(ii) Long Term Entitlements

Where (for historical reasons) a retirement gratuity entitlement exists, where material, liability is assessed on an actual entitlement basis using current rates of pay taking into account years of service. All remaining staff with this provision in their contracts have completed the qualifying conditions.

Where (for historical reasons) a long service leave entitlement exists in an individual's employment agreement, the value of the entitlement will be recognised on an actual basis for staff who have completed the service entitlement, but not yet taken the leave, and on a discounted basis for the staff members who have not yet completed the qualifying service.

(iii) Superannuation schemes

Defined contribution schemes. Obligations for contributions to defined contribution superannuation schemes are recognised as an expense in the statement of financial performance as incurred.

22. Borrowings

Borrowings are recognised at their fair value. After initial recognition, all borrowings are measured at amortised cost using the effective interest method.

The cost of borrowing is recognised as an expense in the period in which it is incurred.

Council has not capitalised borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset, which represents a departure from the treatment required under NZ IAS 23 Borrowing Costs. However this is in line with the decision of the Accounting Standards Review Board to indefinitely defer the adoption of NZ IAS 23, Borrowing Costs, for public benefit entities.

23. Provisions

A provision is recognised in the statement of financial position when Council has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits, the amount of which can be reliably estimated, will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

24. Landfill Post Closure Costs

Council has a number of closed landfills. The resource consents for these include a legal obligation to provide ongoing maintenance and monitoring services throughout the life of the consent. The provision is measured on the present value of future cash flows expected, taking into account future events, including new legal requirements and known improvements in technology. The provision includes all costs associated with landfill post closure.

The discount rate used is a rate that reflects the current market assessments of the time value of money and the risks specific to Council.

The estimated future costs of meeting this obligation have been accrued and charged. The calculations assume no change in the legislative requirements for post-closure treatment.

25. Goods and Services Tax

The financial statements are prepared exclusive of GST with the exception of receivables and payables that are shown inclusive of GST. Where GST is not

recoverable as an input tax it is recognised as part of the related asset or expense.

26. Cost Allocations

The costs of all internal service activities are allocated or charged directly to external service type activities. External service activities refer to activities which provide a service direct to the public. Internal service activities provide support for the external service activities.

Where the user of a service can be identified, the cost recovery is made by way of a direct charge. Where this has not been possible, the costs are allocated by way of general overhead, on the basis of expenditure incurred within the activity.

27. Estimate Figures

The estimate figures are those adopted at the beginning of the financial year in the Annual Plan or Long Term Council Community Plan. The estimate figures have been prepared in accordance with NZ GAAP, using accounting policies that are consistent with those adopted by Council for the preparation of financial statements.

28. Critical Judgements

Significant assumptions and risks (critical judgements) related to the Long Term Council Community Plan (LTCCP) are identified at various points within the LTCCP. Estimates and underlying assumptions are regularly reviewed. Any change to estimates is recognised in the period if the change affects only that period, or into future periods if it also affects future periods.

FORECAST STATEMENT OF FINANCIAL PERFORMANCE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
REVENUE										
Rates	19,104	20,518	21,147	23,092	23,942	24,632	25,342	26,362	27,520	28,934
Government grants and subsidies	4,342	4,513	3,949	3,938	4,073	3,981	4,222	3,985	4,099	4,101
Interest	163	162	161	159	195	194	194	190	189	186
Dividends	4	4	4	4	4	4	4	4	4	4
Regulatory fees	1,244	1,266	1,236	1,256	1,248	1,248	1,256	1,255	1,255	1,263
User fees and other income	4,203	4,598	4,392	4,358	4,325	4,100	4,372	4,461	4,348	4,449
Contributions for capital purposes	2,137	2,143	2,962	1,561	1,590	1,639	1,748	1,754	1,780	1,843
Profit on sale of assets	-	-	-	-	-	-	-	-	-	-
Vested assets	1,080	580	280	280	280	280	280	280	280	280
Valuation gains	-	-	-	-	-	-	-	-	-	-
Total Revenue	32,277	33,784	34,131	34,648	35,657	36,078	37,418	38,291	39,475	41,060
EXPENDITURE										
Employee benefit expenses	5,538	5,808	5,958	6,147	6,357	6,463	6,659	6,884	7,051	7,276
Depreciation and amortisation	8,802	9,234	9,551	9,563	9,796	10,173	10,537	10,897	11,201	11,538
Finance costs	22	370	510	1,139	1,419	1,487	1,557	1,698	1,836	2,396
Valuation losses	-	-	-	-	-	-	-	-	-	-
Other expenses	14,978	14,540	14,972	15,184	15,475	16,060	16,461	17,051	17,431	17,859
Total Expenditure	29,340	29,952	30,991	32,033	33,047	34,183	35,214	36,530	37,519	39,069
Net Surplus	2,937	3,832	3,140	2,615	2,610	1,895	2,204	1,761	1,956	1,991

FORECAST STATEMENT OF COMPREHENSIVE INCOME

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Net Surplus	2,937	3,832	3,140	2,615	2,610	1,895	2,204	1,761	1,956	1,991
OTHER COMPREHENSIVE INCOME										
Gains/(Loss) on infrastructure asset revaluation	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	2,937	3,832	3,140	2,615	2,610	1,895	2,204	1,761	1,956	1,991

FORECAST STATEMENT OF CHANGES IN EQUITY

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Accumulated Funds at start of year	332,490	335,425	339,255	342,393	345,005	347,612	349,504	351,705	353,463	355,416
Plus Net Surplus for the year	2,937	3,832	3,140	2,615	2,610	1,895	2,204	1,761	1,956	1,991
Transferred to Funds	(2)	(2)	(2)	(3)	(3)	(3)	(3)	(3)	(3)	(3)
Accumulated Funds at end of year	335,425	339,255	342,393	345,005	347,612	349,504	351,705	353,463	355,416	357,404
Revaluation Reserves at start of year	257,380	257,380	257,380	257,380	257,380	257,380	257,380	257,380	257,380	257,380
Revaluation Gain/(Loss)	-	-	-	-	-	-	-	-	-	-
Revaluation Reserves at end of year	257,380	257,380	257,380	257,380	257,380	257,380	257,380	257,380	257,380	257,380
Trust & Bequest Funds at start of year	54	56	58	60	63	66	69	72	75	78
Transferred from Net Surplus	2	2	2	3	3	3	3	3	3	3
Trust & Bequest Funds at end of year	56	58	60	63	66	69	72	75	78	81
TOTAL EQUITY	592,861	596,693	599,833	602,448	605,058	606,953	609,157	610,918	612,874	614,865

FORECAST STATEMENT OF FINANCIAL POSITION

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EQUITY										
Accumulated Funds	335,425	339,255	342,393	345,005	347,612	349,504	351,705	353,463	355,416	357,404
Revaluation Reserves	257,380	257,380	257,380	257,380	257,380	257,380	257,380	257,380	257,380	257,380
Trust and Bequest Funds	56	58	60	63	66	69	72	75	78	81
	<u>592,861</u>	<u>596,693</u>	<u>599,833</u>	<u>602,448</u>	<u>605,058</u>	<u>606,953</u>	<u>609,157</u>	<u>610,918</u>	<u>612,874</u>	<u>614,865</u>
REPRESENTED BY:										
CURRENT ASSETS										
Cash and Cash Equivalents	5,157	6,891	7,471	4,294	3,411	3,830	2,714	4,634	6,661	4,859
Available for Sale Financial Assets	1,893	1,893	1,893	1,893	2,893	2,893	2,893	2,893	2,893	2,893
Debtors and Other Receivables	2,749	2,826	2,905	2,986	3,070	3,156	3,244	3,335	3,429	3,525
Inventories	23	23	23	23	23	23	23	23	23	23
	<u>9,822</u>	<u>11,633</u>	<u>12,292</u>	<u>9,196</u>	<u>9,397</u>	<u>9,902</u>	<u>8,874</u>	<u>10,886</u>	<u>13,005</u>	<u>11,300</u>
LESS CURRENT LIABILITIES										
Agency and Deposits	151	151	151	151	151	151	151	151	151	151
Creditors and Other Payables	4,369	4,491	4,617	4,746	4,879	5,016	5,156	5,301	5,449	5,602
	<u>4,520</u>	<u>4,642</u>	<u>4,768</u>	<u>4,897</u>	<u>5,030</u>	<u>5,167</u>	<u>5,307</u>	<u>5,452</u>	<u>5,600</u>	<u>5,753</u>
WORKING CAPITAL	<u>5,302</u>	<u>6,991</u>	<u>7,524</u>	<u>4,299</u>	<u>4,367</u>	<u>4,735</u>	<u>3,567</u>	<u>5,434</u>	<u>7,405</u>	<u>5,547</u>
NON-CURRENT ASSETS										
Available for Sale Financial Assets	2,099	2,099	2,099	2,099	2,099	2,099	2,099	2,099	2,099	2,099
Loans and Receivables	849	802	752	702	656	610	561	509	453	394
Intangible Assets	273	273	273	273	273	273	273	273	273	273
Forestry Assets	815	822	878	878	878	878	878	878	878	878
Investment Property	1,660	1,660	1,660	1,660	1,660	1,660	1,660	1,660	1,660	1,660
Property, Plant and Equipment	582,213	589,384	593,972	611,162	619,311	621,872	627,303	629,234	631,259	638,151
	<u>587,909</u>	<u>595,040</u>	<u>599,634</u>	<u>616,774</u>	<u>624,877</u>	<u>627,392</u>	<u>632,774</u>	<u>634,653</u>	<u>636,</u>	<u>643,455</u>
LESS NON-CURRENT LIABILITIES										
Provisions	57	53	48	45	42	40	37	34	31	28
Borrowings	293	5,285	7,277	18,580	24,144	25,134	27,147	29,135	31,122	34,109
	<u>350</u>	<u>5,338</u>	<u>7,325</u>	<u>18,625</u>	<u>24,186</u>	<u>25,174</u>	<u>27,184</u>	<u>29,169</u>	<u>31,153</u>	<u>34,137</u>
NET ASSETS	<u>592,861</u>	<u>596,693</u>	<u>599,833</u>	<u>602,448</u>	<u>605,058</u>	<u>606,953</u>	<u>609,157</u>	<u>610,918</u>	<u>612,874</u>	<u>614,865</u>

FORECAST STATEMENT OF CASHFLOWS

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Cash flows from operating activities										
Cash was provided from:										
Receipts from rates, fees and other revenue	31,030	32,961	33,607	34,124	35,094	35,514	36,852	37,726	38,909	40,494
Interest received	163	162	161	159	195	194	194	190	189	186
Dividends received	4	4	4	4	4	4	4	4	4	4
	31,197	33,127	33,772	34,287	35,293	35,712	37,050	37,920	39,102	40,684
Cash was applied to:										
Payments to suppliers and employees	20,542	20,600	21,319	22,344	23,121	23,875	24,540	25,492	26,173	27,381
Net cash inflow (outflow) from operating activities	10,655	12,527	12,453	11,943	12,172	11,837	12,510	12,429	12,929	13,303
Cash flows from investing activities										
Cash was provided from:										
Sale of property, plant and equipment	4,254	2,325	27	63	59	27	65	54	28	688
Withdrawal of investments	2,000	-	-	-	-	-	-	-	-	-
Repayment of loans and receivables	36	47	50	50	46	46	49	52	56	59
	6,290	2,372	77	113	105	73	114	106	84	747
Cash was applied to:										
Purchase of property, plant and equipment	17,376	18,157	13,942	26,536	17,724	12,481	15,753	12,602	12,974	18,838
Purchase of investments	-	-	-	-	1,000	-	-	-	-	-
	17,376	18,157	13,942	26,536	18,724	12,481	15,753	12,602	12,974	18,838
Net cash inflow (outflow) from investing activities	(11,086)	(15,785)	(13,865)	(26,423)	(18,619)	(12,408)	(15,639)	(12,496)	(12,890)	(18,091)
Cash flows from financing activities										
Cash was provided from:										
Loans raised	-	5,000	2,000	11,312	5,574	1,000	2,024	2,000	2,000	3,000
Cash was applied to:										
Loans repaid	7	8	8	9	10	10	11	12	13	13
Net cash inflow (outflow) from financing activities	(7)	4,992	1,992	11,303	5,564	990	2,013	1,988	1,987	2,987
Net cash increase (decrease) in cash held	(438)	1,734	580	(3,177)	(883)	419	(1,116)	1,921	2,026	(1,801)
Opening cash held	5,595	5,157	6,891	7,471	4,294	3,411	3,830	2,714	4,634	6,661
Closing cash held	5,157	6,891	7,471	4,294	3,411	3,830	2,714	4,634	6,661	4,859

FORECAST COST OF SERVICES STATEMENT

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
COSTS OF SERVICES										
Community Services										
Cemeteries	103	88	88	88	90	95	99	97	100	107
Community buildings	907	932	950	898	940	928	922	1,049	994	1,101
Elderly persons housing	530	540	535	520	506	517	522	531	530	534
Emergency management	296	292	302	316	324	319	330	335	341	346
Grants	1,070	310	313	308	312	316	320	325	331	333
Clutha management	85	92	103	103	92	95	96	91	88	88
Libraries	892	896	935	966	985	1,017	1,054	1,101	1,132	1,109
Parks and reserves	1,793	1,816	1,863	1,905	1,950	1,987	2,038	2,074	2,106	2,141
Swim centres	1,766	1,824	1,898	2,091	2,001	2,127	2,083	2,135	2,182	2,233
District Development										
Airports	31	26	27	27	27	32	32	34	33	33
Commercial and other property	378	399	445	391	396	430	414	511	431	438
Community	645	658	669	688	723	721	737	755	767	779
Business development	181	169	173	177	182	187	192	197	203	209
Tourism - promotion groups	169	172	174	177	180	182	185	188	191	195
Tourism and visitor information centres	1,866	1,938	1,966	2,032	2,084	2,137	2,204	2,250	2,346	2,392
Utility Services										
Roading	7,826	8,329	8,669	8,182	8,075	8,547	8,869	9,184	9,527	9,811
Public toilets	205	250	238	236	240	263	259	258	259	280
Drainage	2,543	2,654	2,823	3,013	3,368	3,539	3,674	3,744	3,914	4,414
Water	2,905	3,186	3,453	4,308	4,700	4,857	5,056	5,344	5,530	5,791
Utilities management	253	256	263	312	318	326	337	340	349	356
Waste management	2,670	2,762	2,773	2,917	3,038	3,140	3,276	3,392	3,512	3,650
Environmental services	2,169	2,195	2,261	2,302	2,378	2,396	2,488	2,514	2,601	2,628
Governance and Administration										
Administration buildings	94	96	98	101	95	103	129	102	102	104
Democracy	914	1,025	961	991	1,102	1,043	1,082	1,194	1,133	1,154
Overheads	1	28	22	115	291	342	404	493	537	584
Total Expenditure	30,292	30,933	32,002	33,164	34,397	35,646	36,802	38,238	39,239	40,810
Less reconciling items in Cost of Services:										
internal interest	(321)	(331)	(345)	(446)	(646)	(739)	(844)	(945)	(934)	(933)
VIN bookings	(631)	(650)	(666)	(685)	(704)	(724)	(744)	(765)	(786)	(808)
Total Expenditure per Forecast Statement of Financial Performance	29,340	29,952	30,991	32,033	33,047	34,183	35,214	36,530	37,519	39,069

FORECAST INCOME BY ACTIVITY STATEMENT

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
INCOME BY ACTIVITY										
Community Services										
Cemeteries	102	88	87	87	89	94	98	97	100	106
Community buildings	748	905	728	658	682	672	663	778	718	825
Elderly persons housing	464	474	469	455	440	451	456	465	465	469
Emergency management	316	382	302	416	324	319	330	335	341	346
Grants	330	300	303	308	312	316	320	325	331	333
Clutha management	85	92	103	103	92	95	96	91	88	88
Libraries	892	896	935	966	985	1,017	1,054	1,101	1,132	1,109
Parks and reserves	1,933	1,827	1,878	1,930	1,982	2,025	2,086	2,133	2,176	2,223
Swim centres	1,596	1,649	2,723	1,917	1,826	1,953	1,968	1,961	2,007	2,058
District Development										
Airports	44	39	40	40	40	46	46	47	44	43
Commercial and other property	219	234	264	223	228	242	238	305	239	249
Community	645	658	669	688	723	721	737	755	767	779
Business development	181	169	173	177	182	187	192	197	203	209
Tourism - promotion groups	169	172	174	177	180	182	185	188	191	195
Tourism and visitor information centres	1,866	1,938	1,966	2,032	2,084	2,137	2,204	2,250	2,346	2,392
Utility Services										
Roading	8,241	8,844	8,610	8,907	8,977	8,973	9,653	9,839	10,250	10,504
Public toilets	204	249	237	235	238	262	258	257	257	279
Drainage	3,014	2,933	2,852	3,036	3,377	3,547	3,682	3,752	3,922	4,423
Water	4,250	4,454	4,067	5,019	5,532	5,403	5,477	5,573	5,759	6,019
Utilities management	253	256	263	312	318	326	337	340	349	356
Waste management	2,670	2,762	2,773	2,917	3,038	3,140	3,276	3,392	3,512	3,650
Environmental services	2,132	2,239	2,276	2,322	2,397	2,414	2,505	2,528	2,614	2,640
Governance and Administration										
Administration buildings	59	61	63	66	60	68	95	67	68	69
Democracy	919	984	972	994	1,053	1,052	1,081	1,138	1,139	1,150
Overheads	1,894	2,158	2,214	1,792	1,846	1,900	1,969	2,067	2,130	2,220
Total Revenue	33,226	34,763	35,141	35,777	37,005	37,542	39,006	39,981	41,148	42,734
Less reconciling items in Income by Activity:										
internal interest	(318)	(329)	(344)	(444)	(644)	(740)	(844)	(927)	(887)	(866)
VIN bookings	(631)	(650)	(666)	(685)	(704)	(724)	(744)	(765)	(786)	(808)
Total Revenue per Forecast Statement of Financial Performance	32,277	33,784	34,131	34,648	35,657	36,078	37,418	38,291	39,475	41,060

FORECAST STATEMENT OF CAPITAL EXPENDITURE

	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
ACTIVITY										
Community Services										
Cemeteries	69	65	59	26	16	9	32	6	150	102
Community buildings	460	342	80	82	40	17	35	27	14	16
Elderly persons housing	71	47	32	41	34	43	25	25	15	26
Emergency management	172	187	162	156	71	117	14	124	15	15
Clutha management	-	30	-	30	-	30	-	30	-	30
Libraries	155	229	146	254	355	209	364	171	171	180
Parks and reserves	650	487	150	277	92	123	99	112	95	100
Swim centres	22	39	1,130	134	40	40	88	6	24	83
District Development										
Commercial and other property	4,213	2,107	56	-	-	-	-	-	-	-
Community	-	32	32	-	32	32	-	32	32	-
Tourism and visitor information centres	17	137	3	-	3	-	3	3	3	21
Utility Services										
Roading	5,811	5,866	5,415	7,219	5,714	5,312	6,635	4,723	4,861	4,882
Public toilets	600	-	-	-	-	-	-	-	-	-
Drainage	1,855	2,683	2,883	6,474	6,658	2,167	2,606	2,873	3,314	8,671
Water	3,770	5,942	3,629	11,500	4,422	4,146	5,512	4,219	4,111	4,207
Utilities management	35	29	30	38	31	32	41	34	35	45
Waste management	21	6	6	24	6	6	14	26	14	14
Environmental services	66	84	-	61	84	-	61	84	-	61
Governance and Administration										
Administration buildings	23	23	37	33	5	95	13	5	34	226
Democracy	-	39	-	-	39	-	-	39	-	-
Overheads	446	364	373	467	363	383	493	346	368	439
Total Capital Expenditure	18,456	18,738	14,223	26,816	18,005	12,761	16,035	12,885	13,256	19,118

BALANCED BUDGET STATEMENT

The Forecast Income Statement indicates there will be a surplus in each of the next ten years.

The main reasons for the surpluses are:

- Interest earned on Council's funds is shown in the forecast income statement but goes to the individual funds, not the general account.
- Rates are raised to repay loans; the income appears in the forecast income statement but the repayment does not, it goes straight to the loan accounts.
- Capital income, such as development contributions, is shown in the forecast income statement but the capital expenditure is not.
- Government grants relating to roading are largely used to fund capital expenditure.

Surpluses are reduced by the following factors, however:

- Council's policy to not fully fund depreciation of all its assets – details are contained in the Revenue and Financing Policy and in "Key Issues" in the long term plan.
- Some Community Boards have chosen to fund some property management charges from surplus on sale of land.

Council is aware that its current investment programme may lead to reduced balances over the next ten years. However, it believes it will still have significant balances in 2018/19; it has taken a very prudent approach towards potential income from sale of land etc, and may therefore be understating revenue from such sources.

Section 100 of the Local Government Act 2002 sets out four areas that a Council must consider when choosing not to set a balanced budget. These are:

- **Level of service**
Council believes that the desired levels of services will be obtained and maintained over the ten years.
- **Funding**
Council is satisfied it is funding its services with the appropriate mix of available finances, including use of reserves.
- **Intergenerational equity**
Council believes intergenerational equity is achieved. Only reserves used to fund projects were built up by the existing generation. This project investment whilst not capitalised, will benefit future generations. Therefore to fund from rates would not create intergenerational equity.
- **Consistency with revenue and financing policies**
All Council's funding decisions are consistent with its Revenue and Financing Policies.

Consequently, Council resolved at its meeting on 11 March 2009 that it would not produce a balanced budget in each of the ten years of the LTCCP.

FUNDING IMPACT STATEMENT

For the financial year 1 July 2009 to 30 June 2010

Rates

The system of rating for the Central Otago District is the land value system. The general rate is set on this basis. Some rates are levied on capital value, as specified. Unless otherwise specified, references to "defined areas" mean sub-divisions of wards as described in the Council resolutions which established the differential rating.

Important

At various points throughout this document a level of rate or charge is specified. These are indicative figures only included to give an estimate of what rates are likely to be in the financial year. These figures are not final and will be subject to possible change as a result of submissions and until the rating information database is finalised. Any movements in the rating base, e.g. as a result of subdivision activity will change the figures until the rates are set by the Council.

Water Rates and Charges

The Council has set a targeted rate for water supply on the basis of a targeted rate per separately used or inhabited part of a rating unit within the district which are either connected to one of the following schemes, or for which a connection is available. This charge will be based on availability of service (the categories are "connected" and "serviceable"). Rating units which are not connected to a scheme, and which are not serviceable will not be liable for this rate. The rates for the respective schemes are shown in the table below:

<u>Location</u>	Connected Per Part	Serviceable Per Part
	\$	\$
Alexandra	345.20	172.60
Cromwell	174.00	87.00
Clyde	270.90	135.45
Naseby	586.00	293.00
Omakau	600.80	300.40
Pisa Village	384.60	76.92
Ranfurly	573.60	286.80
Roxburgh	585.00	292.50

The Council has set a targeted rate for water supply that is based on volume of water supplied to all consumers connected to the Patearoa Rural water scheme.

	Per Unit
	\$
Patearoa Water Supply	381.50

The Council has set a targeted rate for water supply that is based on volume of water supplied to all extraordinary users of water (category 2, as defined in NZS9201 Section 2.2 (b)) who are connected to the Alexandra, Clyde, Cromwell, Omakau, Patearoa, Naseby, Ranfurly and Roxburgh (including Lake Roxburgh Village) water schemes, and to all consumers in the Bannockburn extension of the Cromwell water scheme, where there is metering of both ordinary (Category 1 as defined in NZS9201 Section 2.2 (a)) and extraordinary (category 2) use.

		Cents per m ³
Alexandra	Category 2	56.05
Clyde	Category 2	36.18
Cromwell	Category 1 (Bannockburn extension)	54.16
Cromwell	Category 2	54.16
Omakau	Category 2	107.70
Patearoa	Category 1 (Township)	124.32
Patearoa	Category 2	124.32
Naseby	Category 2	347.90
Ranfurly	Category 2	122.03
Roxburgh	Category 2	83.57

In respect of rating units upon which the rating assessment includes a targeted rate as a fixed charge for water and to which all water supplied is fully metered, there will be an adjustment or adjustments in the water billing system so that the meter charges will not apply until the value of water used in any one financial year exceeds the targeted rate on the rating assessment of the unit.

Water supply charges will be applied to the operations and maintenance of the individual water supplies.

Waste Management and Collection Charges

The Council has set an annual waste collection charge per property as a fixed charge per separately used or inhabited part of a rating unit within the district, based on the level of service provided. Where a Council provided collection service is available the charge is set on the basis of the number of containers of waste which the Council is prepared to collect as part of its normal waste collection service, that is one wheelie bin per property per week. Additional bins provided to a rating unit will be subjected to an additional annual charge on a per bin basis. The provision of additional bins is at the discretion of the Council.

		\$
Waste Management with Collection	Per Part	267.50
Waste Management no Collection	Per Part	75.30
Waste Management 2nd and Subsequent Bin	Per Bin	200.63

All waste management charges will be applied to the costs of waste collection and its disposal including monitoring of waste sites.

Wastewater Charges

The Council has set a targeted rate for wastewater as a fixed charge on the basis of a targeted rate per separately used or inhabited part of a rating unit within the district which are either connected to one of the following schemes, or for which a connection is available. This charge will be based on availability of service (the categories are "connected" and "serviceable"). Rating units which are not connected to a scheme, and which are not serviceable will not be liable for this rate. The Council has set a targeted rate as a fixed charge for each additional pan or urinal in excess of one for those rating units providing commercial accommodation. The rates for the respective schemes are shown in the table below:

<u>Location</u>	Connected Per part	Serviceable Per part	Second and Subsequent WC Accommodation
	\$	\$	\$
Alexandra	366.20	183.10	91.55
Cromwell	233.94	116.97	58.49
Omakau	269.90	134.95	67.50
Naseby	201.80	100.90	50.45
Ranfurly	262.20	131.10	65.55
Roxburgh	378.60	189.30	94.65

The wastewater charges will be applied for operations and maintenance of the individual schemes.

The Council has set a targeted rate for wastewater management as a fixed charge on the basis of a targeted rate per separately used or inhabited part of a rating unit within Clyde (identified by Valuation Roll 28461).

Clyde Wastewater Management	Per Part	\$ 14.37
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The wastewater management charges will be applied for ground water monitoring and preliminary costs for a Clyde wastewater scheme.

Works and Services

The Council has set a targeted rate for each ward for ward services calculated on the basis of land value for each rating unit for non-subsidised roading, housing and property, grants, recreation reserve committees, public toilets (ward funded) and other works.

<u>WARD:</u>	Cents in \$
Alexandra	0.055
Cromwell	0.017
Former Earnsclough	0.015
Former Manuherikia	0.006
Maniototo	0.027
Roxburgh	0.032

The Council has set targeted rates based on location for village caretakers (calculated on land value) within Earnsclough/Manuherikia ward for each rating unit within Clyde, as follows:

	Cents in \$
Clyde	0.024
Omakau	0.014

The Council has set a targeted rate based on location on those rating units within the defined area for the Alexandra town centre upgrading (calculated on land value of all rateable properties) for servicing the loan raised for the 1991 upgrade works.

	Cents in \$
Alexandra Town Centre Upgrading 1991	0.125

The Council has set a targeted rate based on location on those rating units within the defined area for the Alexandra town centre upgrading 2008 set on a differential basis, (calculated on land value of all rateable properties) for servicing the loan raised for the 2008 upgrade works as follows:

	Cents in \$
Alexandra Town Centre Upgrade 2008 Commercial	0.066
Alexandra Town Centre Upgrade 2008 Residential	0.003

The Council has set a targeted rate for stormwater in the Alexandra Ward calculated on land value on rating units within the Alexandra Ward. This rate will be set on a differential basis based on area (with the categories being rating units up to 2 hectares in area and rating units greater than 2 hectares). This rate will not be applicable to those rating units which are greater than 2 hectares in area as they are outside the area of benefit.

	Cents in \$
Alexandra Stormwater	0.060

The stormwater rate is applied to Alexandra stormwater operations, maintenance and loan charges.

The Council has set targeted rates for ward services within each ward on the basis of a fixed charge for each separately used or inhabited part of a rating unit.

The rates are shown in the table below:

<u>WARD:</u>	Per Part
	\$
Alexandra	29.00
Cromwell	37.16
Earnsclough/Manuherikia	40.30
Maniototo	82.80
Roxburgh	71.50

Ward services charges are used to fund Community Board elected members costs and other works for each respective ward.

Recreation and Culture

The Council has set a targeted rate for recreation and culture within each ward. The targeted rates will be based on a fixed charge per separately used or inhabited part of a rating unit as shown in the table below:

<u>WARD:</u>	Per Part
	\$
Alexandra	159.40
Cromwell	294.46
Earnsclough/Manuherikia	52.30
Maniototo	300.80
Roxburgh	194.60

Recreation and cultural charges fund the operations and maintenance of parks and reserves, museums, sports club loan assistance, community halls (other than Earnsclough/Manuherikia) and other recreation facilities and amenities.

The Council has set a targeted rate for certain Vincent recreation and culture activities within Vincent Community Board area. This will be on a differential basis based on location (with the categories being "Band 1 - Alexandra Ward", " Band 2 - Alexandra Ward boundary to Chatto Creek 17km" and "Band 3 - Chatto Creek 17km and Beyond"). The targeted rates will be based on a fixed charge per separately used or inhabited part of a rating unit as shown in the table below:

	Per Part
	\$
Band 1- Alexandra Ward	188.63
Band 2 - Alexandra Ward Boundary to Chatto Creek 17km	113.18
Band 3 - Chatto Creek 17km and beyond	18.86

Vincent recreation and cultural charges fund the operations and maintenance of Molyneux Aquatic Centre, Clyde Pool, Molyneux Stadium and Molyneux Park.

The Council has set targeted rates based on location for community pools within Earnsclough/Manuherikia Ward based on a fixed charge for each separately used or inhabited part of a rating unit, within Ophir township, as follows:

	Per Part
	\$
Ophir	11.00

The Council has set a targeted rate for community halls within Earnsclough/Manuherikia ward based on a fixed charge for each separately used or inhabited part of a rating unit.

	Per Part
	\$
Community Halls	35.90

The Council has set a targeted rate for library services as a fixed charge per rating unit, on a differential basis based on location, (with the categories being "Maniototo Ward" and "District excluding Maniototo"). The targeted rates will be based on a fixed charge for each separately used or inhabited part of a rating unit, as shown in the table below:

<u>Category</u>	Per Part
	\$
District excluding Maniototo	81.36
Maniototo	48.82

Library charges are applied to operations and maintenance of libraries.

The Council has set a targeted rate for Clutha Management as a fixed charge per rating unit, on a differential basis based on location, within Alexandra, Cromwell, Earnsclough/Manuherikia and Roxburgh Wards. The targeted rate will be based on a fixed charge for each separately used or inhabited part of a rating unit, as follows:

	Per Part
	\$
Clutha Management	8.00

Clutha Management charges are applied to operations and maintenance of facilities associated with Lake Dunstan and the Clutha River.

Promotion

The Council has set a targeted rate for promotion within each ward. For each ward, other than Maniototo, the rate will be on a differential basis, based on the use to which the rating unit is put (with the categories for Cromwell ward being "Rural", "Urban Commercial and Industrial" and "Urban Residential", the categories for Alexandra Ward being "Commercial and Industrial" and "Residential", the categories for Earnsclough/Manuherikia ward being "Clyde Dam", "Commercial and Industrial", "Residential" and "Rural" and the categories for Roxburgh ward being "Roxburgh Dam", "Teviot Power Scheme", and "Ward except Hydro Dams"). The targeted rates will be based on the capital value of all rating units as shown in the table below:

	Cents in \$
Alexandra Ward:	
Commercial and Industrial	0.02526
Residential	0.00137
Cromwell Ward:	
Rural	0.00173
Urban Commercial and Industrial	0.02631
Urban Residential	0.00245
Earnsclough/Manuherikia	
Commercial and Industrial	0.01256
Clyde Dam	0.00010
Residential	0.00100
Rural	0.00042
Maniototo Ward	0.00305

Roxburgh Ward	
Ward except Hydro Dams	0.00089
Roxburgh Dam	0.00009
Teviot Power Scheme - Roxburgh	0.00097

The rate revenue is used to promote local areas within the District.

Loan Rates

The Council has set targeted rates to service loans on each unit within the historical area benefiting from the works relating to each loan on all properties which have not elected to pay a lump sum contribution. The targeted rates will be based on the land value of all rating units as shown in the table below:

	Cents in \$
Alexandra Capital Works 1991	0.004
Alexandra Capital Works 1993	0.010
Alexandra Wastewater Renewal	0.002
Roxburgh Water Supply	0.023

The Council has set a targeted rate for each rating unit within the historical area benefiting from the works relating to each loan on all properties which have not elected to pay a lump sum contribution. The targeted rates will be based on a fixed charge for each separately used or inhabited part of a rating unit as shown in the table below:

	Per Part \$
Roxburgh Wastewater Extension 1993	15.00

The loan rates and charges are levied to fund the debt servicing cost of capital work as defined.

Planning and Environment

The Council has set a planning and environment rate on a differential basis based on use (with the differential categories being "Clyde Dam - Earnsclough, Roxburgh Dam - Roxburgh" and "All areas excluding Clyde Dam - Earnsclough and Roxburgh Dam - Roxburgh") on all rating units. The rate will be charged on the capital value of all rating units in the District according to the table below:

	Cents in \$
All areas excluding Clyde Dam - Earnsclough and Roxburgh Dam - Roxburgh	0.01297
Clyde Dam - Earnsclough , Roxburgh Dam - Roxburgh	0.02624

Planning and Environment rates are used to fund functions including Resource Management, Environmental Health and Building, Civil Defence and Rural Fire.

Economic Development

The Council has set an economic development rate on a differential basis based on use (with the differential categories being "Clyde Dam Earnsclough, Roxburgh Dam Roxburgh" and "All areas excluding Clyde Dam Earnsclough and Roxburgh Dam Roxburgh") on all rating units. The rate will be charged on the capital value of all rating units in the District according to the table below:

Cents in \$

All areas excluding Clyde Dam - Earnsclough and Roxburgh Dam - Roxburgh	0.01049
Clyde Dam - Earnsclough , Roxburgh Dam - Roxburgh	0.02121

The Economic Development rate is used to fund District development and economic development activity.

Tourism

The Council has set a tourism rate on a differential basis based on use (with the differential categories being "Residential", "Rural", "Commercial and Industrial", "Contact Energy Dams", "Small Dams", "Utilities", "Accommodation" and "Sport and Recreation") on all rating units. The rate will be charged on the capital value of all rating units in the District except "Sport and Recreation" in accordance with the table below:

Cents in \$

Residential	0.01169
Rural	0.00939
Commercial and Industrial	0.07145
Accommodation	0.08967
Contact Energy Dams	0.01785
Small Dams	0.04331
Utilities	0.01150

The tourism rate will be used to fund visitor information centres and tourism development within the district.

General Rate

The Council has set a general rate on a differential basis based on use (with the differential categories being "Clyde Dam - Earnsclough, Roxburgh Dam - Roxburgh" , "Paerau Dam - Maniototo" , "Teviot Power Scheme - Roxburgh" and "All areas excluding Clyde Dam - Earnsclough, Paerau Dam - Maniototo, Roxburgh and Teviot Dams - Roxburgh" on all rating units. The rate will be charged on the land value of all rating units in the District according to the table below:

Cents in \$

All areas excluding Clyde Dam - Earnsclough, Paerau Dam Maniototo, Roxburgh and Teviot Dams - Roxburgh	0.104
Clyde Dam - Earnsclough , Roxburgh Dam - Roxburgh	5.502
Paerau Dam - Maniototo	5.424
Teviot Power Scheme - Roxburgh	9.491

Note: The roading content of the 'all areas' general rate equates to a rate of 0.064 cents in the dollar.

General rates are used to fund the costs of functions not delegated to a Community Board and not covered by any other rate or charge. Included are housing, district grants, regional identity, roading (other than the uniform charge contribution), noxious plant control, public toilets (district funded), airports (excluding the Alexandra Airport loans) and other.

Uniform Annual Charge

The Council has set a uniform annual charge on every rating unit.

	Per Property
	\$
All areas	111.60

The uniform annual charge is used to fund democracy, roading (\$60 of the charge), and other amenities controlled by the Council and recreation and cultural policy activities not delegated to Community Boards.

Differential Matters and Categories

Differentials based on land use - the Council proposes to use this matter to differentiate the general rate, tourism rate, economic development rate, planning and environment rate, promotion rate (all wards except Maniototo), and the Alexandra Town Centre 08 loan.

The differential categories are:

General Rate

Clyde Dam - Earnsclough and Roxburgh Dam - Roxburgh

Paerau Dam - Maniototo

Teviot Dams - Roxburgh

All other properties.

Economic Development rate and Planning and Environment rate

Clyde Dam - Earnsclough and Roxburgh Dam - Roxburgh

All other properties.

Tourism

Residential - all rating units that are primarily used for residential purposes

Rural - all rating units used primarily for the purpose of agriculture, viticulture, horticulture or silviculture

Commercial and industrial - all rating units which are primarily used for commercial or industrial purposes, other than commercial accommodation, hydro-electric dams, and utilities

Accommodation - all rating units which are primarily used for commercial accommodation purposes

Contact Energy dams - Clyde Dam - Earnsclough and Roxburgh Dam - Roxburgh

Small dams - Paerau Dam - Maniototo, and Teviot Dams - Roxburgh

Utilities - distribution networks of utility companies, including Council owned utilities

Sport and recreation - all rating units used primarily for recreation or reserve purposes.

Promotion

- Alexandra

Commercial and industrial - all rating units used primarily for commercial and industrial purposes within the Alexandra ward

Residential - all other rating units in the Alexandra ward which are not included within the commercial and industrial category.

- Cromwell

Urban commercial and industrial - all rating units used primarily for commercial and industrial purposes within the town of Cromwell and included on valuation roll numbers 28504, 28505, 28506, 28507

Urban residential - all rating units that are primarily used for residential or recreational purposes within the town of Cromwell and included on valuation roll numbers 28504, 28505, 28506, 28507 and properties located in Scott Tce, valuation roll 28421

Rural - all other rating units within the Cromwell ward.

- Earnsclough/Manuherikia
Contact Energy dam - Clyde Dam - Earnsclough
Commercial and Industrial- all rating units used primarily for commercial and industrial purposes within the Earnsclough/ Manuherikia ward except Clyde Dam
Residential - all rating units that are primarily used for residential or recreational purposes within Earnsclough/Manuherikia ward
Rural - all other rating units within Earnsclough/Manuherikia ward.
- Roxburgh
Contact Energy dam - Roxburgh Dam - Roxburgh
Teviot Dam
All other rating units within Roxburgh ward.

Alexandra Town Centre 08 Loan

Commercial - all commercial properties within the boundaries of the area defined by the resolution determining the area of benefit. Residential - all other properties within Alexandra Ward.

Properties which have more than one use (or where there is doubt as to the primary use) will be placed in a category with the highest differential factor. Note that, subject to the rights of objection to the rating information database set out in section 28 of the Local Government (Rating) Act 2002, the Council is the sole determiner of the categories.

Differentials Based on Location

The Council proposes to use this matter to assess rates for the library services rate, the Vincent recreation and culture rate for the Vincent Community Board, the Clutha Management rate, and the Earnsclough/Manuherikia Ward Services rate.

Library Services

Maniototo Ward - all rating units located within the Maniototo ward District excluding Maniototo - all rating units within the district apart from those units within the Maniototo ward.

Vincent Recreation and Culture (Alexandra Ward and Earnsclough/Manuherikia Ward)

Band 1 - all rating units within Alexandra ward,

Band 2 - all rating units within a 17km circle centred on the Soldiers' Memorial in Alexandra (to Chatto Creek), and excluding rating units within Alexandra Ward

Band 3 - all other rating units within Earnsclough/Manuherikia Ward

Clutha Management

Alexandra, Cromwell, Earnsclough/Manuherikia and Roxburgh wards - all rating units within these wards

Earnsclough/Manuherikia Ward Services

Earnsclough and Manuherikia Wards were combined following the Local Government Commission's Representation Determination in 2007. The Vincent Board has continued to apply the local roading content within the works and services rate in accordance with the former wards. In this statement reference to "Former" wards refers to the area covered by the valuation rolls included in those wards.

Former Earnsclough represents Valuation Roll Numbers 28451, 28461, 28462, and 28476.

Former Manuherikia represents Valuation Roll Numbers 28241, 28250, 28431, and 28471.

Where a rating unit is situated in more than one ward, the Council will assign the rating unit to a ward based on whichever part of the rating unit has the "home" block.

Differentials Based on Area

The Council proposes to use this measure to differentiate the Alexandra stormwater rate within the Alexandra ward. The following categories apply:

- Rating units up to 2 hectares in area
- Rating units over 2 hectares

Differentials Based on Availability of Service

- Water Supply

The categories for the water supply rates are:

Connected - any rating unit that is connected to a council operated water supply

Serviceable - any rating unit that is not connected to a council operated water supply but is within 100 metres of a water supply reticulation system, and to which the Council is willing and able to provide the service.

- Wastewater

The categories for the wastewater rates are:

Connected - any rating unit that is connected to a council operated wastewater system

Serviceable - any rating unit that is not connected to a council operated wastewater system but is within 30 metres of a wastewater drain, and to which the Council is willing and able to provide the service.

- Waste Management

The categories for the waste management rates are:

Waste management with collection - a wheelie bin is provided by the Council and a weekly collection service is available to the rating unit

Waste management without collection - no wheelie bin is provided and no weekly collection service is available to the rating unit.

General

Uneconomic rates:

Rates levied on any one rating unit of less than \$10 for the year are deemed by the Council to be uneconomic to collect.

Where a payment made by a ratepayer is less than the amount now payable, the Council will apply the payment firstly to any arrears from previous years, and then proportionately across all current year rates due.

All rates and charges referred to in this policy are inclusive of goods and services tax.

Definition of Separate Use or Habitation

Council has elected to use Factor 7 of Schedule 3 of the Local Government (Rating) Act 2002 “the number of separately used or inhabited parts of the rating unit” in its Revenue and Financing Policy for calculating the liability of certain rates.

These are defined by Council as those properties meeting the following conditions and criteria:

Conditions and Criteria

1.1 In situations where a rating unit contains both a commercial operation and residential accommodation, they will be treated as two separate uses and be assessed two sets of uniform charges, except where the owner of the commercial operation resides on the same rating unit.

1.2 For those rating units where the owner of the rating unit resides on the rating unit and operates a business or businesses from the same rating unit, they will be assessed only one uniform charge, provided that, in relation to

uniform charges for water and sewer targeted rates there is only one connection to each of the water supply and sewer networks.

1.3 Where a number of different businesses are located in one rating unit, then each separate business will be assessed uniform charges. An exception is made for motels, hotels, etc, which will be treated as one business use even if each accommodation unit may be capable of separate habitation.

1.4 Where rating units contain separate habitable dwellings that are capable of independent habitation (i.e. have all the facilities such as bathroom, toilets, kitchens, reticulated power, separate entrance ways, etc) then each separate dwelling will be assessed uniform charges.

1.5 Where rating units under paragraph 1.4 are farm properties greater than 100ha in area, and the additional dwelling units are inhabited by persons who work on that farm, they will, for the purposes of separate habitation, be treated as a single use.

1.6 Owners of farm properties greater than 100ha in area with multiple dwellings will be asked to make a declaration that the additional dwellings are in use by persons working on the farm. This declaration will continue in force until there is a change in ownership or reduction in area of that rating unit.

RATING EXAMPLES BY PROPERTY TYPE

Location	LV	CV	Rates 2009/10	Rates 2008/09	\$ Change
Alexandra Commercial	118,000	425,000	2,559.93	3,054.11	-494.18
Alexandra Hotel	380,000	2,100,000	5,155.46	5,095.97	59.49
Alexandra Lifestyle Block	335,000	650,000	1,457.32	1,421.26	36.06
Alexandra Major Motel	580,000	3,000,000	10,672.59	10,512.50	160.09
Alexandra Motel	185,000	510,000	3,141.63	3,170.71	-29.08
Alexandra Residential	134,000	270,000	1,958.37	1,944.48	13.90
Bannockburn Vineyard	1,300,000	3,000,000	3,210.28	2,798.94	411.34
Clyde Commercial	205,000	485,000	1,801.79	1,671.44	130.35
Clyde Commercial	133,000	560,000	1,841.90	1,714.58	127.32
Clyde Motel	240,000	620,000	2,109.89	1,983.75	126.14
Clyde Residence	101,000	305,000	1,242.10	1,093.89	148.21
Cromwell Orchard	730,000	930,000	1,978.77	1,693.30	285.47
Cromwell Commercial	230,000	470,000	2,048.05	2,016.07	31.98
Cromwell Farm	2,450,000	2,950,000	4,584.49	3,897.20	687.29
Cromwell Large Farm	5,150,000	6,600,000	8,513.78	7,271.18	1,242.60
Cromwell Lifestyle Block	365,000	880,000	1,345.83	1,161.01	184.82
Cromwell Major Hotel	1,525,000	6,900,000	17,723.99	17,328.54	395.45
Cromwell Motel	670,000	1,650,000	5,130.34	4,975.23	155.12
Cromwell Residence	194,000	380,000	1,577.64	1,526.06	51.58
Cromwell Storage	1,175,000	2,500,000	5,652.27	5,513.46	138.81
Earnsclough Farm	390,000	580,000	1,053.83	1,031.71	22.12
Earnsclough Lifestyle Block	210,000	415,000	897.91	777.34	120.57
Earnsclough Orchard	295,000	630,000	1,070.59	942.79	127.80
Maniototo Farm	720,000	1,025,000	1,930.50	1,780.90	149.59
Maniototo Large Farm	3,700,000	7,650,000	8,212.67	7,702.82	509.86
Maniototo Lifestyle Block	120,000	266,000	872.01	792.14	79.87
Maniototo Rural - Hotel	75,000	1,050,000	1,937.46	1,894.29	43.17
Manuherikia Farm	980,000	1,225,000	1,901.08	1,794.41	106.67
Manuherikia Large Farm	3,700,000	4,550,000	5,999.31	5,722.79	276.52
Manuherikia Lifestyle Block	140,000	265,000	659.22	604.93	54.30
Naseby Residence	101,000	240,000	1,823.31	1,738.18	85.13
Omakau Residence	47,000	275,000	1,636.11	1,500.81	135.31
Patearoa Residence	55,000	180,000	1,141.63	996.72	144.91
Ranfurlly - Hotel	129,000	390,000	2,662.71	2,505.54	157.17
Ranfurlly Commercial Property	18,000	117,000	1,785.51	1,672.08	113.43
Ranfurlly Residence	65,000	205,000	1,810.78	1,687.78	123.00

Location	LV	CV	Rates 2009/10	Rates 2008/09	\$ Change
Roxburgh - Commercial	56,000	103,000	1,892.87	1,798.43	94.44
Roxburgh - Hotel	67,000	325,000	3,034.11	2,954.62	79.48
Roxburgh Orchard	120,000	232,000	968.04	910.49	57.55
Roxburgh Farm	960,000	1,480,000	2,339.31	2,081.54	257.77
Roxburgh Large Farm	6,700,000	7,650,000	12,227.47	10,579.15	1,648.33
Roxburgh Residence	51,000	250,000	1,864.62	1,766.26	98.36
Roxburgh Rural Industry	150,000	1,400,000	2,271.76	2,252.30	19.46

These examples are indicative only.

The examples presented are not necessarily based on average information or statistical sampling techniques. They may vary from other examples with similar characteristics/locality due to lump sum payments on loan rates and other factors.

FUNDING IMPACT STATEMENT FOR TEN YEARS

The revenue and financing mechanisms to be used by the Council, including the amount to be produced by each mechanism, are as follows:

	<u>2008/09</u> \$000's	<u>2009/10</u> \$000's	<u>2010/11</u> \$000's	<u>2011/12</u> \$000's	<u>2012/13</u> \$000's	<u>2013/14</u> \$000's	<u>2014/15</u> \$000's	<u>2015/16</u> \$000's	<u>2016/17</u> \$000's	<u>2017/18</u> \$000's	<u>2018/19</u> \$000's
Revenue and Financing Mechanisms											
General Rate	2,825	3,374	3,785	3,610	3,835	3,601	3,600	3,704	4,084	4,449	4,794
Uniform Annual Charge	1,135	1,171	1,191	1,202	1,208	1,229	1,247	1,262	1,275	1,294	1,297
Targeted Rates											
Clutha Management	0	74	82	93	93	82	85	86	82	78	79
Planning & Environment	805	819	927	1,014	1,055	1,146	1,159	1,254	1,284	1,379	1,403
Economic Development	604	662	659	677	702	720	736	762	774	795	814
Tourism	907	912	955	959	997	1,020	1,043	1,080	1,095	1,158	1,171
Refuse	1,926	2,025	2,187	2,140	2,224	2,286	2,316	2,391	2,442	2,493	2,557
Library	807	837	840	878	907	924	955	990	1,035	1,065	1,040
Ward Targeted Rates											
Vincent Community Board											
Alexandra Ward Services Rate	225	254	259	273	290	303	327	319	381	329	334
Alexandra Ward Services Charge	126	81	85	86	88	89	93	96	97	100	103
Ward Services E/M Charge	60	81	77	78	80	82	84	85	88	89	92
Ward Services Earnscleugh	72	51	56	49	50	51	52	58	54	56	57
Ward Services Manuherikia	38	16	20	16	17	17	18	22	19	19	19
Village Caretaker Clyde	20	20	20	20	20	20	20	20	20	20	20
Village Caretaker Omakau	2	2	2	2	2	2	2	2	2	2	2
Alexandra Recreation Uniform Charge	1,022	444	413	421	431	441	451	459	454	547	488
Manuherikia Recreation Charge	29	30	30	32	32	34	35	36	38	38	39
Earnscleugh Recreation Charge	125	75	75	81	82	86	87	90	96	96	98
Community pools - Ophir	1	1	1	1	1	1	1	1	1	1	1
Community Halls E/M	41	72	63	54	54	65	66	50	62	57	64
Vincent Recreation & Cultural	0	699	763	822	830	834	919	834	988	856	977
Promotion - Alexandra Ward	61	45	45	45	45	45	45	45	45	45	45
Promotion - E/M Ward	10	10	10	10	10	10	10	10	10	10	10
Alexandra Wastewater [Operating]	907	916	1,044	1,134	1,161	1,256	1,274	1,377	1,396	1,439	1,489
Omakau Wastewater	37	38	39	40	40	41	44	43	46	51	52
Clyde Wastewater Management	0	10	13	20	28	33	38	46	64	143	565
Alexandra Water Supply	848	877	810	895	1,793	2,057	2,091	2,163	2,328	2,350	2,523
Omakau Water Supply	105	120	137	148	155	161	168	176	183	192	203
Clyde Water Supply	181	196	213	237	242	270	276	291	301	314	323
Alexandra Stormwater	211	214	214	112	107	95	94	93	90	89	88
Alexandra Town Centre Upgrading 1991	78	17	25	25	25	25	25	25	25	25	25

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
Vincent Community Board continued											
Alex Capital Works Loan 1993	225	254	259	273	290	303	327	319	381	329	334
Alex Capital Works Loan 1991	126	81	85	86	88	89	93	96	97	100	103
Alexandra Wastewater Renewal	60	81	77	78	80	82	84	85	88	89	92
Alexandra Town Centre Upgrading 2008	72	51	56	49	50	51	52	58	54	56	57
Cromwell Community Board											
Cromwell Ward Services Rate	85	206	483	553	637	740	830	852	867	913	944
Crom Ward Services Charge	133	139	135	138	143	147	151	155	160	166	169
Recreation & Cultural	1,016	1,102	1,131	1,162	1,290	1,216	1,227	1,272	1,303	1,317	1,385
Cromwell Promotions	90	90	93	95	98	101	103	106	109	112	115
Cromwell Water Supply	423	485	556	581	622	664	684	679	588	789	814
Pisa Village Water Supply	53	62	67	68	69	70	72	73	75	76	78
Cromwell Wastewater	578	684	707	722	895	1,152	1,252	1,254	1,252	1,253	1,255
Maniototo Community Board											
Maniototo Ward Services Rate	143	123	128	135	134	138	141	141	148	144	154
Maniototo Ward Services Charge	75	108	105	105	105	108	113	118	116	121	128
Recreation & Cultural	330	392	449	442	406	423	428	456	435	435	501
Promotion	18	20	20	20	20	20	20	20	20	20	20
Ranfurly Wastewater	107	120	128	137	136	140	148	150	154	160	161
Naseby Wastewater	46	56	58	64	64	66	70	71	75	80	80
Ranfurly Water Supply	256	266	296	332	354	370	383	393	404	424	434
Naseby Water Supply	167	163	176	196	274	301	338	354	369	436	427
Patearoa Water Supply	98	114	127	143	151	160	171	189	206	216	224
Roxburgh Community Board											
Roxburgh Ward Services Charge	61	69	72	73	76	77	79	84	86	90	88
Roxburgh Ward Services Rate	60	84	91	99	99	100	112	120	126	129	134
Recreation & Cultural Uniform Charge	172	188	194	243	251	257	262	268	264	290	270
Promotion	4	4	4	4	4	4	4	4	4	4	4
Roxburgh Water Supply	218	246	210	400	411	423	435	461	485	495	503
Roxburgh Wastewater	156	154	168	187	193	204	215	218	226	240	243
Roxburgh Wastewater Extension 1993	3	3	3	3	3	2	0	0	0	0	0
Roxburgh Water Supply Loan	1	1	1	1	1	1	1	1	0	0	0
	17,580	19,085	20,504	21,139	23,089	23,939	24,629	25,338	26,360	27,518	28,932

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
Revenue*	9,984	13,192	13,280	12,992	11,559	11,718	11,449	12,080	11,931	11,957	12,128
Loan Raised	0	0	5,000	2,000	11,312	5,574	1,000	2,024	2,000	2,000	3,000
Sale of Assets	4,215	4,254	2,325	27	63	59	27	65	54	28	688
Decrease in Cash	1,463	438	0	0	3,177	883	0	1,116	0	0	1,801
	33,242	36,969	41,109	36,158	49,200	42,173	37,105	40,623	40,345	41,503	46,549

*Note that revenue includes fees and charges, subsidies, revenue for capital purposes, dividends and interest, but excludes rates.

FEES AND CHARGES SCHEDULE

All fees and charges include Goods and Services Tax

Community Services

- Cemeteries	238
- Community Facilities	239
- Alexandra Community Centre	239
- Cromwell Memorial Hall	240
- Naseby Hall	242
- Wallace Memorial Hall	242
- Ranfurly Hall	242
- Roxburgh Entertainment Centre	243
- Roxburgh Memorial Hall	244
- Council Office Hire	244
- Cromwell Museum	245
- Libraries	245

Recreational Facilities

- Molyneux Park	248
- Pioneer Park	249
- Anderson Park	249
- Alpha Street Reserve	249
- Maniototo Park	249

Swim Centres

- Molyneux Aquatic Centre	251
- Clyde Pool	252
- Cromwell Swim Centre	253
- Ranfurly Swim Centre	255
- Roxburgh Swim Centre	255

District Development

- Aerodromes	256
- Information Centres	256
- Tourism Central Otago	257

Environmental Services

- Building Control Charges	259
- Licencing and Environmental Health	259
- Licence Fees	262
- Animal Control Charges	263
- Planning and Infrastructural Assets Services	264
- Subdivision Charges	264
- Land Use Consent	265
- Application Deposit for District Plan Change	265
- Land Information Memorandum	266
- Road Stopping	267

Administration Services

Utilities Services

- Roading Charges	269
- Waste Management	270
- Water, Wastewater and Stormwater	272
- Capital Contributions	273
- Development Contributions	274

All fees and charges include Goods and Services Tax

Note: While Council has aimed to provide an exhaustive and accurate schedule of charges, if any errors or omissions are identified, charges will be calculated by reference to the appropriate underlying authority/resolution. Council reserves the right to vary and introduce fees and charges at its discretion.

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
COMMUNITY SERVICES											
<u>Cemeteries</u>											
Alexandra Cemetery											
Plot Fees											
Standard plot	585.00	640.00	650.00	670.00	685.00	700.00	720.00	740.00	760.00	780.00	800.00
Ashes plot	245.00	320.00	325.00	335.00	340.00	350.00	360.00	370.00	380.00	395.00	400.00
Burial Fees											
Standard re-opening and burial	510.00	560.00	570.00	585.00	600.00	620.00	635.00	655.00	675.00	690.00	700.00
Burial of ashes	235.00	260.00	265.00	290.00	300.00	310.00	315.00	325.00	335.00	345.00	350.00
Burial of infants / reopening (up to 2 years old)	235.00	320.00	325.00	335.00	345.00	355.00	365.00	375.00	395.00	395.00	400.00
Extraordinary costs	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Clyde Cemetery											
Plot Fees											
Standard plot	465.00	510.00	520.00	534.56	549.53	564.91	580.00	600.00	615.00	630.00	650.00
Ashes plot	125.00	255.00	260.00	265.00	275.00	280.00	290.00	300.00	305.00	315.00	325.00
Burial Fees											
Standard re-opening and burial	455.00	495.00	505.00	520.00	535.00	550.00	565.00	580.00	595.00	615.00	630.00
Burial of ashes	230.00	250.00	255.00	260.00	270.00	275.00	285.00	295.00	300.00	310.00	315.00
Burial of infants / reopening (up to 2 years old)	230.00	250.00	255.00	260.00	270.00	275.00	285.00	295.00	300.00	310.00	320.00
Extraordinary costs	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Cromwell Cemetery											
Plot Fees											
Standard plot	450.00	495.00	505.00	520.00	535.00	550.00	565.00	580.00	595.00	615.00	630.00
Ashes plot	225.00	250.00	255.00	260.00	270.00	275.00	285.00	295.00	300.00	310.00	320.00
Memorial structures plot	450.00	495.00	505.00	520.00	535.00	550.00	565.00	580.00	595.00	615.00	630.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Burial Fees											
Standard re-opening and burial	470.00	520.00	530.00	545.00	560.00	575.00	590.00	610.00	625.00	645.00	660.00
Burial of ashes	225.00	260.00	265.00	270.00	280.00	290.00	295.00	305.00	315.00	320.00	330.00
Burial of infants / reopening (up to 2 years old)	225.00	260.00	265.00	270.00	280.00	290.00	295.00	305.00	315.00	320.00	330.00
Memorial structures burials	505.00	515.00	515.00	530.00	545.00	560.00	575.00	590.00	610.00	625.00	640.00
Memorial structures burials stillborn and infants	280.00	290.00	290.00	230.00	305.00	315.00	325.00	330.00	340.00	350.00	360.00
Extraordinary costs	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Naseby Cemetery											
Plot Fees											
Standard plot	235.00	240.00	245.00	250.00	255.00	260.00	265.00	270.00	275.00	280.00	285.00
Ranfurlly Cemetery											
Plot Fees											
Standard plot	235.00	240.00	245.00	250.00	255.00	260.00	265.00	270.00	275.00	280.00	285.00
Ashes plot	115.00	120.00	125.00	130.00	135.00	140.00	145.00	150.00	155.00	160.00	165.00
<u>Community Facilities</u>											
Alexandra Community Centre											
<i>Note: \$200 bond is required if a social function</i>											
<i>Whole day more than 6 hours, half day less than 6 hours</i>											
Hall and Bar											
Commercial – Half Day	-	150.00	150.00	150.00	155.00	155.00	160.00	160.00	170.00	170.00	175.00
Commercial – Whole Day	220.00	225.00	235.00	240.00	240.00	245.00	250.00	255.00	260.00	265.00	270.00
Commercial – Hourly rate	29.00	30.00	30.00	30.00	35.00	35.00	35.00	35.00	35.00	35.00	35.00
Non-commercial – Half Day	-	90.00	90.00	90.00	95.00	95.00	95.00	95.00	100.00	100.00	100.00
Non-commercial – Whole Day	-	135.00	140.00	145.00	145.00	150.00	150.00	155.00	160.00	160.00	160.00
Non-commercial Hourly rate	-	18.00	18.00	18.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Hall + Kitchen and Bar (see note above)											
Commercial – Half Day	-	170.00	175.00	180.00	185.00	190.00	195.00	200.00	205.00	210.00	215.00
Commercial – whole Day	245.00	255.00	260.00	265.00	275.00	280.00	285.00	290.00	300.00	305.00	310.00
Non-commercial – Half Day	-	100.00	105.00	110.00	110.00	115.00	115.00	120.00	125.00	125.00	130.00
Non-commercial – Whole Day	-	150.00	150.00	150.00	155.00	155.00	160.00	160.00	170.00	170.00	175.00
Hall + Reading Room + Kitchen and Bar											
Commercial – Half Day	140.00	190.00	195.00	195.00	200.00	205.00	210.00	210.00	215.00	220.00	225.00
Commercial – Whole Day	280.00	290.00	300.00	305.00	310.00	315.00	325.00	330.00	335.00	340.00	345.00
Non-commercial – Half Day	-	115.00	120.00	120.00	120.00	125.00	125.00	125.00	130.00	132.00	135.00
Non-commercial – Whole Day	-	175.00	180.00	185.00	185.00	190.00	195.00	200.00	200.00	205.00	210.00
Whole Complex											
Commercial – Half Day	-	250.00	255.00	260.00	260.00	270.00	270.00	280.00	280.00	290.00	290.00
Commercial – Whole Day	370.00	380.00	395.00	400.00	410.00	420.00	425.00	435.00	440.00	450.00	460.00
Non-commercial – Half Day	-	150.00	150.00	155.00	155.00	160.00	160.00	170.00	170.00	175.00	175.00
Non-commercial – Whole Day	-	230.00	240.00	240.00	250.00	250.00	255.00	260.00	265.00	270.00	280.00
Theatre											
Commercial Evening	315.00	325.00	335.00	340.00	345.00	355.00	360.00	370.00	380.00	385.00	390.00
Commercial Matinee	235.00	240.00	250.00	255.00	260.00	265.00	270.00	275.00	280.00	285.00	290.00
Commercial Rehearsal	80.00	80.00	85.00	85.00	85.00	90.00	90.00	90.00	95.00	95.00	95.00
Non-Commercial Evening	-	190.00	200.00	200.00	210.00	210.00	215.00	220.00	230.00	230.00	235.00
Non-Commercial Matinee	-	140.00	150.00	150.00	160.00	160.00	160.00	165.00	170.00	170.00	175.00
Non-Commercial Rehearsal	-	50.00	50.00	50.00	50.00	55.00	55.00	55.00	60.00	60.00	60.00
Cromwell Memorial Hall											
Whole Hall (Auditorium, Supper Room, West Wing and Kitchen)											
Commercial – whole day	410.00	410.00	420.00	435.00	445.00	460.00	470.00	485.00	490.00	510.00	525.00
Commercial – half day	270.00	270.00	280.00	285.00	295.00	300.00	310.00	320.00	325.00	335.00	345.00
Non-commercial – whole day	150.00	150.00	155.00	160.00	165.00	170.00	170.00	175.00	180.00	185.00	190.00
Non-commercial – half day	120.00	120.00	125.00	125.00	130.00	135.00	140.00	140.00	145.00	150.00	155.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Sporting events – tournaments	125.00	125.00	130.00	130.00	135.00	140.00	145.00	150.00	150.00	155.00	160.00
Sporting events – club nights	95.00	95.00	100.00	100.00	105.00	105.00	110.00	110.00	115.00	120.00	120.00
Sporting events – schools	95.00	95.00	100.00	100.00	105.00	105.00	110.00	110.00	115.00	120.00	120.00
Hourly rate (only available on application to the Community Board)	25.00	25.00	25.00	25.00	25.00	25.00	30.00	30.00	30.00	30.00	30.00
After 1am charge (per hour)	15.00	15.00	15.00	15.00	15.00	15.00	20.00	20.00	20.00	20.00	20.00
Auditorium											
Commercial – whole day	260.00	260.00	265.00	275.00	280.00	290.00	300.00	305.00	315.00	325.00	335.00
Commercial – half day	165.00	165.00	170.00	175.00	180.00	185.00	190.00	195.00	200.00	205.00	210.00
Non-commercial – whole day	110.00	110.00	115.00	115.00	120.00	120.00	125.00	130.00	135.00	135.00	140.00
Non-commercial – half day	90.00	90.00	95.00	95.00	100.00	100.00	105.00	105.00	110.00	110.00	115.00
Sporting events – tournaments	95.00	95.00	100.00	100.00	105.00	105.00	110.00	110.00	115.00	120.00	120.00
Sporting events – club nights	70.00	70.00	70.00	75.00	75.00	80.00	80.00	85.00	85.00	90.00	90.00
Sporting events – schools	70.00	70.00	70.00	75.00	75.00	80.00	80.00	85.00	85.00	90.00	90.00
Hourly rate (only available on application to the Community Board)	15.00	15.00	15.00	15.00	15.00	15.00	20.00	20.00	20.00	20.00	20.00
After 1am charge (per hour)	15.00	15.00	15.00	15.00	15.00	15.00	20.00	20.00	20.00	20.00	20.00
Supper Room or West Wing (does not include kitchen)											
Commercial – whole day	135.00	135.00	140.00	145.00	150.00	150.00	155.00	160.00	165.00	170.00	175.00
Commercial – half day	95.00	95.00	100.00	100.00	100.00	105.00	110.00	110.00	115.00	120.00	120.00
Non-commercial – whole day	75.00	75.00	75.00	80.00	80.00	85.00	85.00	90.00	90.00	95.00	95.00
Non-commercial – half day	60.00	60.00	60.00	65.00	65.00	65.00	70.00	70.00	70.00	75.00	80.00
Hourly rate (only available on application to the Community Board)	10.00	10.00	10.00	10.00	10.00	11.00	11.00	11.00	12.00	12.00	12.00
Supper Room and Kitchen											
Commercial – whole day	160.00	160.00	165.00	170.00	175.00	180.00	185.00	190.00	195.00	200.00	205.00
Commercial – half day	110.00	110.00	110.00	115.00	120.00	125.00	125.00	130.00	135.00	135.00	140.00
Non-commercial – whole day	95.00	95.00	100.00	100.00	100.00	105.00	110.00	110.00	115.00	120.00	120.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-commercial – half day	75.00	75.00	75.00	80.00	80.00	85.00	85.00	90.00	90.00	95.00	95.00
Hourly rate (only available on application to the Community Board)	21.00	21.00	21.00	22.00	22.00	23.00	24.00	24.00	25.00	26.00	27.00
Kitchen only per hour	21.00	21.00	21.00	22.00	22.00	23.00	24.00	24.00	25.00	26.00	26.00
Hire of Trestles and Chairs (away from Hall)											
Trestles (each)	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	6.00	6.00	6.00
Chairs (each)	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	4.00	4.00	4.00
Refundable deposit for 1 to 20 chairs	70.00	70.00	70.00	75.00	75.00	80.00	80.00	85.00	85.00	90.00	90.00
Refundable deposit for more than 20 chairs	120.00	120.00	125.00	125.00	130.00	135.00	140.00	140.00	145.00	150.00	155.00
Crockery (at hall) breakages	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Naseby Hall											
Whole day hire	65.00	70.00	75.00	75.00	80.00	80.00	85.00	85.00	85.00	90.00	90.00
Half day hire	30.00	30.00	35.00	35.00	35.00	35.00	40.00	40.00	40.00	40.00	40.00
Wallace Memorial Hall											
Whole day hire	30.00	30.00	30.00	30.00	30.00	35.00	35.00	35.00	35.00	40.00	40.00
Half day hire	15.00	15.00	15.00	16.00	16.00	16.00	20.00	20.00	20.00	20.00	20.00
Ranfurly Hall											
<i>Note: a \$200 bond is required if a social function</i>											
Ranfurly Drama Club (per annum)	165.00	180.00	185.00	190.00	195.00	200.00	210.00	215.00	220.00	225.00	230.00
Meetings	42.00	46.00	47.00	50.00	50.00	50.00	55.00	55.00	55.00	60.00	60.00
Furniture auctions	42.00	46.00	47.00	50.00	50.00	50.00	55.00	55.00	55.00	60.00	60.00
Local concerts	69.00	75.00	80.00	80.00	85.00	85.00	85.00	90.00	90.00	95.00	95.00
Visiting artists and concerts	95.00	105.00	110.00	110.00	115.00	115.00	120.00	125.00	125.00	130.00	135.00
Weddings and cabarets etc	140.00	155.00	160.00	165.00	170.00	170.00	175.00	180.00	185.00	190.00	195.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Roxburgh Entertainment Centre											
<i>Note: a \$200 bond is required if a social function</i>											
Theatre											
Evenings	255.00	260.00	270.00	275.00	285.00	295.00	300.00	310.00	320.00	325.00	335.00
Conferences (all day)	255.00	260.00	270.00	275.00	285.00	295.00	300.00	310.00	320.00	325.00	335.00
Matinees, meetings and rehearsals	125.00	130.00	130.00	135.00	140.00	145.00	150.00	150.00	155.00	160.00	165.00
Hourly rate – non-profit groups only	15.00	15.00	16.00	16.00	17.00	17.00	18.00	18.00	19.00	19.00	20.00
Dance Hall											
Commercial hire (whole day) (social functions, weddings, funerals, etc)	255.00	260.00	270.00	275.00	285.00	290.00	300.00	310.00	320.00	325.00	335.00
Commercial hire (half day) (social functions, weddings, funerals, etc)	125.00	130.00	130.00	135.00	140.00	145.00	150.00	150.00	155.00	160.00	165.00
Hourly rate – non-profit groups only	15.00	15.00	16.00	16.00	17.00	17.00	18.00	18.00	19.00	19.00	20.00
Track lighting (per day)	50.00	50.00	50.00	50.00	55.00	55.00	55.00	55.00	60.00	60.00	65.00
Track lighting – supper room only (per day)	25.00	26.00	26.00	27.00	28.00	29.00	30.00	30.00	31.00	32.00	33.00
Track lighting – dance hall only (per day)	25.00	26.00	26.00	27.00	28.00	29.00	30.00	30.00	31.00	32.00	33.00
<i>Note: Track lighting is in addition to all other rates</i>											
Kitchen											
Commercial hire (whole day) (social functions, weddings, funerals, etc)	125.00	130.00	130.00	135.00	140.00	145.00	150.00	150.00	155.00	160.00	165.00
Commercial hire (half day) (social functions, weddings, funerals, etc)	90.00	95.00	95.00	100.00	100.00	100.00	105.00	110.00	115.00	115.00	120.00
Hourly rate – non-profit groups only	15.00	15.00	16.00	16.00	17.00	17.00	18.00	18.00	19.00	19.00	20.00
Whole Complex (non-discountable)	550.00	565.40	580.00	600.00	615.00	630.00	650.00	665.00	685.00	705.00	725.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Roxburgh Memorial Hall											
Whole Hall											
Commercial hire	150.00	155.00	160.00	165.00	170.00	170.00	180.00	180.00	190.00	190.00	200.00
Commercial hire – hourly rate	50.00	51.00	53.00	54.00	56.00	57.00	59.00	61.00	62.00	64.00	66.00
Hourly rate – non-profit groups only	15.00	15.00	16.00	16.00	17.00	17.00	18.00	18.00	19.00	19.00	20.00
<u>Council Office Hire</u>											
William Fraser Building											
Council Chambers – whole day	110.00	115.00	115.00	120.00	125.00	125.00	130.00	135.00	135.00	140.00	145.00
Council Chambers – half day	54.00	55.00	55.00	60.00	60.00	60.00	65.00	65.00	65.00	70.00	70.00
Conference Room / Bill McIntosh Room – whole day	54.00	55.00	55.00	60.00	60.00	60.00	65.00	65.00	65.00	70.00	70.00
Conference Room / Bill McIntosh Room – half day	32.00	35.00	35.00	35.00	35.00	35.00	40.00	40.00	40.00	40.00	40.00
Assets Department Meeting Room – whole day	32.00	35.00	35.00	35.00	35.00	35.00	40.00	40.00	40.00	40.00	40.00
Assets Department Meeting Room – half day	32.00	35.00	35.00	35.00	35.00	35.00	40.00	40.00	40.00	40.00	40.00
Tea making facilities (per person per tea break)	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00
Cromwell Service Centre											
Council Chambers – whole day	110.00	115.00	115.00	120.00	120.00	125.00	130.00	130.00	135.00	140.00	145.00
Council Chambers – half day	54.00	55.00	55.00	60.00	60.00	60.00	65.00	65.00	65.00	70.00	70.00
Tea making facilities (per person per tea break)	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00
Ranfurly Service Centre											
Council Chambers – whole day	54.00	55.00	55.00	60.00	60.00	60.00	65.00	65.00	65.00	70.00	70.00
Council Chambers – half day	32.00	35.00	35.00	35.00	35.00	35.00	40.00	40.00	40.00	40.00	40.00
Meeting Room – whole day	32.00	35.00	35.00	35.00	35.00	35.00	40.00	40.00	40.00	40.00	40.00
Meeting Room – half day	22.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00	30.00	30.00
Roxburgh Service Centre											
Council Chambers – whole day	54.00	55.00	55.00	60.00	60.00	60.00	65.00	65.00	65.00	70.00	70.00
Council Chambers – half day	32.00	35.00	35.00	35.00	35.00	35.00	40.00	40.00	40.00	40.00	40.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Cromwell Museum</u>											
Sale of Museum photographs											
6 x 4 black and white	16.50	18.00	18.00	18.00	18.00	20.00	20.00	20.00	20.00	20.00	20.00
7 x 5 black and white	19.50	20.00	20.00	20.00	20.00	20.00	20.00	25.00	25.00	25.00	25.00
10 x 8 black and white	28.00	30.00	30.00	30.00	30.00	30.00	30.00	35.00	35.00	35.00	40.00
6 x 4 sepia	21.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00	30.00	30.00
7 x 5 sepia	32.00	35.00	35.00	35.00	35.00	35.00	40.00	40.00	40.00	40.00	40.00
10 x 8 sepia	42.00	45.00	45.00	45.00	45.00	50.00	50.00	50.00	50.00	55.00	55.00
<u>Libraries</u>											
Rental books (per book)											
Popular fiction and new releases	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.50
Interloan books outside district (per book) (plus any externally imposed charges)	6.00	6.00	7.00	7.00	7.00	8.00	8.00	8.00	9.00	9.00	9.00
Overdue books (per book per week)											
Adults	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.60
Children	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Reciprocal borrowers	5.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
Reservation fee (per book)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.50
Compact discs (per week)											
Discs up to 2 years old	2.60	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.50
Discs up to 2 years old Three for Two	7.80	6.00	6.00	6.00	6.50	6.50	6.50	7.00	7.00	7.00	7.50
Discs over 2 years old	2.60	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Videos (per week)	2.60	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50
Recreational DVDs (per week)											
DVDs up to 2 years old	3.70	4.00	4.00	4.00	4.00	4.50	4.50	4.50	4.50	4.50	5.00
DVDs up to 2 years old Three for Two	11.10	8.00	8.00	8.00	8.00	8.50	8.50	8.50	8.50	8.50	9.00
DVDs over 2 years old	3.70	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50
Recreation CD Roms (per week)	3.70	4.00	4.00	4.00	4.00	4.50	4.50	4.50	4.50	4.50	5.00
Downloading onto disk	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50
Computer use (not internet related)											
per quarter hour	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50	2.50	2.50	2.50
per half hour	4.00	4.00	4.00	4.00	4.00	4.50	4.50	4.50	4.50	4.50	4.50
per three quarters of an hour	6.00	6.00	6.00	6.00	6.00	6.00	7.00	7.00	7.00	7.00	8.00
per hour	7.00	7.00	7.00	7.00	7.00	7.00	8.00	8.00	8.00	8.00	9.00
Internet charges											
Per quarter hour	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50
Per half hour	4.00	4.00	4.00	4.00	4.50	4.50	4.50	4.50	5.00	5.00	5.00
Per hour	7.00	7.00	7.00	7.50	7.50	8.00	8.00	8.50	8.50	9.00	9.00
Printing (per page)											
Black and white	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.30	0.30
Colour	0.50	0.50	0.50	0.50	0.60	0.60	0.60	0.60	0.60	0.60	0.70
Photocopying											
A4 single sided	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.30
Colour A4 single sided	1.00	1.00	1.10	1.10	1.10	1.10	1.20	1.20	1.20	1.30	1.30
A3 single sided	0.40	0.40	0.40	0.40	0.40	0.50	0.50	0.50	0.50	0.50	0.50
Colour A3 single sided	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
A4 double sided	0.40	0.40	0.40	0.40	0.40	0.50	0.50	0.50	0.50	0.50	0.50
Colour A4 double sided	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50
A3 double sided	0.80	0.80	0.80	0.90	0.90	0.90	0.39	1.00	1.00	1.00	1.10
Colour A3 double sided	4.00	4.00	4.00	4.00	4.00	4.50	4.50	4.50	4.50	4.50	5.00
Book covering											
Small books (paperback / trade paperback)	5.00	5.00	5.00	5.50	5.50	5.50	6.00	6.00	6.00	6.50	6.50
Medium sized books	7.50	8.00	8.00	8.00	8.50	8.50	9.00	9.00	9.50	9.50	10.00
Large books	10.00	10.00	10.50	11.00	11.00	11.50	11.50	12.00	12.50	12.50	13.00
Fax (up to 3 pages)	2.50	3.00	3.00	3.00	3.50	3.50	3.50	3.50	3.50	3.50	3.50
Additional pages – per page	0.50	0.50	0.50	0.50	0.60	0.60	0.60	0.60	0.60	0.60	0.70
International – per page	3.50	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.50	4.50	4.50
Scanning – per page	-	1.00	1.00	1.10	1.10	1.10	1.10	1.20	1.20	1.20	1.30
Replacement Cards	3.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Non residents without a borrowing card (\$20 refundable)	40.00	40.00	40.00	50.00	50.00	50.00	60.00	60.00	60.00	70.00	70.00
Damaged item charge	5.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00

	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
RECREATIONAL FACILITIES											
<u>Molyneux Park</u>											
Stadium											
Sports Groups (per hour)	29.00	30.00	30.00	32.00	32.00	35.00	35.00	38.00	38.00	40.00	40.00
Vincent Sports Groups (per hour)	-	18.00	18.00	20.00	20.00	21.00	21.00	23.00	23.00	24.00	24.00
Gas Heating Token (20 mins)	6.50	6.50	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Electric Heating Token (15 mins)	0.20	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.60	0.60	0.60
Sports Groups – Half Day	-	170.00	175.00	180.00	185.00	190.00	195.00	200.00	205.00	210.00	215.00
Sports Groups – Whole Day	-	255.00	260.00	265.00	275.00	280.00	285.00	290.00	300.00	305.00	310.00
Vincent Sport Groups – Half Day	-	100.00	105.00	110.00	110.00	115.00	115.00	120.00	125.00	125.00	130.00
Vincent Sport Groups – Whole Day	-	150.00	150.00	150.00	155.00	155.00	160.00	160.00	170.00	170.00	175.00
<i>Note: Whole Day is more than 6 hours, half day is less than 6 hours</i>											
<i>Stadium has a wooden gymnasium floor and is not suitable for events requiring seating, furniture unless provision is made to protect floor</i>											
Sports Grounds											
Per ground casual	65.00	70.00	70.00	70.00	75.00	75.00	75.00	80.00	80.00	80.00	85.00
Cricket Wickets – per day	70.00	75.00	75.00	80.00	80.00	80.00	85.00	85.00	90.00	90.00	90.00
Changing rooms per day	16.00	16.00	17.00	17.00	18.00	18.00	18.00	20.00	20.00	20.00	20.00
<i>Note: Cricket rates variable dependent for level of pitch preparation required</i>											
<i>Seasonal rates on application and by negotiation</i>											

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Pioneer Park (per day)</u>											
Commercial activity or event including circus, gypsy fair and Blossom Festival	225.00	230.00	260.00	265.00	275.00	280.00	285.00	290.00	300.00	305.00	310.00
Community group activity	0.00	30.00	30.00	32.00	32.00	35.00	35.00	38.00	38.00	40.00	40.00
Community group activity – a Vincent benefit	110.00	115.00	120.00	120.00	120.00	125.00	125.00	125.00	130.00	132.00	135.00
Amusement devices (activity or device)	55.00	60.00	60.00	60.00	60.00	80.00	80.00	80.00	80.00	100.00	100.00
Council Power Box (per hour)	0.00	5.00	5.00	5.00	5.00	6.00	6.00	6.00	6.00	6.00	7.00
<i>Note: \$400 bond is required for circuses and fairs</i>											
<i>Amusement device operators are also required to pay the appropriate inspection licensing fees to operate devices in the district</i>											
<u>Anderson Park</u>											
Sports club rentals (per player per season)											
Anderson Park grounds / pavilion	38.00	40.00	40.00	40.00	40.00	40.00	45.00	45.00	45.00	50.00	50.00
Netball / tennis courts	14.00	14.00	14.00	15.00	15.00	16.00	16.00	16.00	17.00	17.00	18.00
Casual users (per day)											
Playing fields (per player)	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50	2.50
Netball / tennis courts (per player)	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50	2.50
Non sporting activities (per player + electricity)	58.00	60.00	60.00	60.00	65.00	65.00	70.00	70.00	70.00	75.00	75.00
Touch Seven's tournaments (per ground)	52.00	55.00	55.00	55.00	60.00	60.00	60.00	60.00	65.00	65.00	70.00
<u>Alpha Street Reserve</u>											
Sports club rentals (per player per season)											
Alpha Street grounds / pavilion	37.00	40.00	40.00	40.00	40.00	40.00	45.00	45.00	45.00	50.00	50.00
Casual users (per day)											

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Playing fields (per player)	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50	2.50
Non sporting activities (per player + electricity)	58.00	60.00	60.00	60.00	65.00	65.00	70.00	70.00	70.00	75.00	75.00
Touch Seven's tournaments (per ground)	52.00	55.00	55.00	55.00	60.00	60.00	60.00	60.00	65.00	65.00	70.00
Coin operated BBQ	0.50	0.50	0.50	0.50	0.50	0.50	0.60	0.60	0.60	0.60	0.60
Commercial activity or event including circus, gypsy fair and Blossom Festival	225.00	230.00	260.00	265.00	275.00	280.00	285.00	290.00	300.00	305.00	310.00
<i>Note: \$400 bond is required for circuses and fairs</i>											
<i>Amusement device operators are also required to pay the appropriate inspection licensing fees to operate devices in the district</i>											
<u>Maniototo Park</u>											
<i>Note: a \$200 bond is required for social functions in the Stadium</i>											
School/sports clubs (per session)	29.00	32.00	33.00	34.00	35.00	36.00	37.00	38.00	39.00	40.00	41.00
Sports clubs (per annum)	665.00	730.00	750.00	775.00	795.00	820.00	840.00	865.00	890.00	915.00	940.00
Stadium/sports ground (per day)	220.00	242.00	249.00	256.00	263.00	270.00	278.00	286.00	294.00	302.00	310.00
Weddings and cabarets (Stadium only)	138.00	150.00	155.00	160.00	165.00	170.00	175.00	180.00	185.00	190.00	195.00
A&P Association (per show)	665.00	732.00	752.00	774.00	795.00	817.00	840.00	864.00	888.00	913.00	939.00
Aerobics (per session)	11.00	12.00	12.00	13.00	13.00	13.00	14.00	14.00	15.00	15.00	15.00
Meetings (Stadium)	91.00	100.00	100.00	105.00	110.00	110.00	115.00	115.00	120.00	125.00	130.00
School Sports Day	91.00	100.00	100.00	105.00	110.00	110.00	115.00	115.00	120.00	125.00	130.00
Maniototo Squash Club (per annum)	1,245.00	1,370.00	1,410.00	1,450.00	1,490.00	1,530.00	1,575.00	1,620.00	1,660.00	1,710.00	1,760.00
Rugby Club Rooms	69.00	75.00	80.00	80.00	85.00	85.00	85.00	90.00	90.00	95.00	100.00
Hire of trestles away from Stadium (per trestle)	2.00	3.00	3.00	3.00	3.00	3.00	3.00	4.00	4.00	4.00	4.00
Hire of chairs away from the Stadium (per chair)	0.50	0.80	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Kitchen – Half Day	20.00	22.00	23.00	23.00	24.00	25.00	25.00	26.00	27.00	27.00	28.00
Kitchen – Whole Day	40.00	45.00	46.26	45.00	50.00	50.00	50.00	50.00	50.00	55.00	55.00
Breakages	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost

SWIM CENTRES	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Molyneux Aquatic Centre</u>											
Single Admission											
Adult	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.50	4.50	4.50	5.00
Child	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50
Superannuant and Tertiary Student	3.50	3.50	3.50	3.50	3.50	3.50	4.00	4.00	4.00	4.00	4.00
Spectator	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	2.00	2.00	2.00
Discount and Yearly Pass											
Adult (10 swims)	38.00	36.00	36.00	36.00	37.00	38.00	39.00	40.00	41.00	42.00	43.00
Adult (20 swims)	-	68.00	68.00	68.00	70.00	72.00	74.00	76.00	78.00	80.00	82.00
Adult (30 swims)	105.00	95.00	95.00	95.00	100.00	100.00	105.00	105.00	110.00	110.00	115.00
Adult (40 swims)	130.00	120.00	120.00	120.00	125.00	125.00	130.00	135.00	140.00	140.00	145.00
Adult Yearly	-	380.00	390.00	400.00	415.00	425.00	435.00	450.00	460.00	475.00	485.00
Child (10 swims)	19.00	18.00	18.00	18.00	18.00	19.00	19.00	20.00	20.00	21.00	22.00
Child (20 swims)	-	35.00	35.00	35.00	35.00	35.00	35.00	40.00	40.00	40.00	40.00
Child (30 swims)	50.00	50.00	50.00	50.00	50.00	50.00	50.00	55.00	55.00	55.00	60.00
Child (40 swims)	65.00	60.00	60.00	60.00	60.00	60.00	65.00	65.00	70.00	70.00	70.00
Child Yearly	-	180.00	185.00	190.00	195.00	200.00	205.00	210.00	215.00	225.00	230.00
Superannuant and Tertiary Student (10 swims)	35.00	32.00	32.00	32.00	32.00	33.00	34.00	35.00	35.00	35.00	40.00
Superannuant and Tertiary Student (20 swims)	-	60.00	60.00	60.00	60.00	60.00	65.00	65.00	70.00	70.00	70.00
Superannuant and Tertiary Student (30 swims)	95.00	85.00	85.00	85.00	85.00	90.00	90.00	95.00	95.00	100.00	100.00
Superannuant and Tertiary Student (40 swims)	115.00	105.00	105.00	105.00	105.00	110.00	115.00	115.00	120.00	120.00	125.00
Superannuant and Tertiary Student yearly	-	300.00	310.00	315.00	325.00	335.00	345.00	355.00	365.00	375.00	385.00
Aquarobics											
Adult Entry and class	-	6.00	6.00	6.00	7.00	7.00	7.00	7.00	7.00	8.00	8.00
Superannuant Entry and class	-	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Adult Class only (with discount or yearly pass)	-	2.50	2.50	2.50	2.50	3.00	3.00	3.00	3.00	3.00	3.50
Superannuant Class only (with discount or yearly pass)	-	1.50	1.50	1.50	1.50	1.50	1.50	1.50	2.00	2.00	2.00
Adult 10 class concession includes pool entry	-	60.00	60.00	60.00	60.00	60.00	65.00	65.00	65.00	70.00	70.00
Superannuant 10 class concession includes pool entry	-	45.00	45.00	45.00	45.00	45.00	50.00	50.00	50.00	50.00	55.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Swimming Lessons	-										
8 x lessons incl pool entry	-	60.00	60.00	60.00	60.00	60.00	65.00	65.00	70.00	70.00	70.00
Term classes 10 wks inc pool entry	-	85.00	85.00	85.00	85.00	90.00	90.00	95.00	95.00	100.00	100.00
Adult classes 8 weeks	-	85.00	85.00	85.00	85.00	90.00	90.00	95.00	95.00	100.00	100.00
Holiday classes	-	440.00	40.00	40.00	45.00	45.00	45.00	45.00	50.00	50.00	50.00
School Hire (visiting schools per head)											
Local Schools(+ Lane hire)	0.60	0.60	0.60	0.60	0.60	0.70	0.70	0.70	0.70	0.80	0.80
School camps (normal Pool entry)											
Swimming Club											
Per child	2.00	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	2.00	2.00
Lane hire off peak – per lane per hour	-	3.00	3.00	3.00	3.00						
Commercial Operators											
Lane hire off peak – per lane per hour	-	3.00	3.00	3.00	3.00	3.50	3.50	3.50	3.50	4.00	4.00
Lane hire peak – per lane per hour	-	10.00	10.00	10.00	10.00	11.00	11.00	11.00	11.00	12.00	12.00
<u>Clyde Pool</u>											
Adult	2.80	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Child	1.70	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
10 swims – Child	-	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00
20 Swims – Child	-	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00
10 swims – Adult	-	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00
20 swims – Adult	-	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Cromwell Swim Centre</u>											
Single Admission											
Adult	3.50	4.00	4.00	4.00	4.00	4.00	4.00	4.50	4.50	4.50	4.50
Child	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50	2.50
Superannuant and Tertiary Student	-	3.50	3.50	3.50	3.50	3.50	4.00	4.00	4.00	4.00	4.00
Spectator	-	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	2.00	2.00
Discount and Yearly Pass											
Adult (10 swims)	-	35.00	35.00	35.00	35.00	40.00	40.00	40.00	40.00	40.00	45.00
Adult (20 swims)	-	68.00	68.00	68.00	70.00	72.00	74.00	76.00	78.00	80.00	82.00
Adult (30 swims)	-	96.00	96.00	96.00	100.00	100.00	105.00	105.00	110.00	110.00	115.00
Adult (40 swims)	-	120.00	120.00	120.00	120.00	125.00	130.00	135.00	140.00	140.00	145.00
Adult Yearly	-	380.00	390.00	400.00	415.00	425.00	435.00	450.00	460.00	475.00	485.00
Child (10 swims)	-	18.00	18.00	18.00	18.50	19.00	20.00	20.00	21.00	21.00	22.00
Child (20 swims)	-	34.00	34.00	34.00	35.00	36.00	37.00	38.00	39.00	40.00	41.00
Child (30 swims)	-	48.00	48.00	48.00	50.00	50.00	50.00	50.00	55.00	55.00	60.00
Child (40 swims)	-	60.00	60.00	60.00	60.00	60.00	65.00	65.00	70.00	70.00	70.00
Child Yearly	-	180.00	185.00	190.00	195.00	200.00	205.00	210.00	215.00	225.00	230.00
Superannuant and Tertiary Student (10 swims)	-	32.00	32.00	32.00	32.00	35.00	35.00	35.00	35.00	35.00	40.00
Superannuant and Tertiary Student (20 swims)	-	60.00	60.00	60.00	60.00	60.00	65.00	65.00	70.00	70.00	70.00
Superannuant and Tertiary Student (30 swims)	-	85.00	85.00	85.00	85.00	90.00	90.00	95.00	95.00	100.00	100.00
Superannuant and Tertiary Student (40 swims)	-	105.00	105.00	105.00	110.00	110.00	115.00	115.00	120.00	120.00	125.00
Superannuant and Tertiary Student yearly	-	300.00	310.00	315.00	325.00	335.00	345.00	355.00	365.00	375.00	385.00
Aquarobics											
Adult Entry and class community college	-	4.00	4.00	4.00	4.00	4.00	4.00	4.50	4.50	4.50	5.00
Superannuant Entry and class community college	-	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Swimming Lessons											
8 x lessons incl pool entry	-	60.00	60.00	60.00	65.00	65.00	65.00	65.00	70.00	70.00	70.00
Term classes 10 wks inc pool entry	-	85.00	85.00	85.00	85.00	90.00	90.00	95.00	95.00	100.00	100.00
Adult classes 8 weeks	-	85.00	85.00	85.00	85.00	90.00	90.00	95.00	95.00	100.00	100.00
Holiday classes	-	40.00	40.00	40.00	45.00	45.00	45.00	45.00	50.00	50.00	50.00
School Hire (visiting schools per head)											
Local Schools(+ Lane hire)	0.60	0.60	0.60	0.60	0.60	0.70	0.70	0.70	0.70	0.80	0.80
School camps (normal Pool entry)											
Swimming Club											
Per child	2.00	1.50	1.50	1.50	1.50	1.50	1.50	1.50	2.00	2.00	2.00
Lane hire off peak – per lane per hour	-	3.00	3.00	3.00	3.00	3.50	3.50	3.50	3.50	4.00	4.00
Commercial Operators											
Lane hire off peak – per lane per hour	-	3.00	3.00	3.00	3.00	3.50	3.50	3.50	3.50	4.00	4.00
Lane hire peak – per lane per hour	-	10.00	10.00	10.00	10.00	11.00	11.00	11.00	11.00	12.00	12.00
Swim Meets – Off peak per lane per hour + pool admission											
Meeting Room Charges											

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Ranfurlly Swim Centre</u>											
Admission											
Adult	3.70	3.00	3.00	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00
Child	1.60	2.00	2.00	2.50	2.50	2.50	3.00	3.00	3.00	3.00	3.00
Family	6.90	7.00	7.00	7.00	8.00	8.00	8.00	8.00	8.00	9.00	9.00
Keys											
Season (single person)	74.00	80.00	85.00	85.00	90.00	90.00	95.00	95.00	100.00	100.00	105.00
Season (family) + \$10 per child	95.00	105.00	110.00	110.00	115.00	115.00	120.00	125.00	125.00	130.00	135.00
Half season (single person)	42.00	45.00	45.00	50.00	50.00	50.00	50.00	55.00	55.00	55.00	60.00
Half season (family) + \$10 per child	53.00	60.00	60.00	60.00	65.00	65.00	70.00	70.00	70.00	75.00	75.00
Maniototo Area School (per season)	665.00	730.00	750.00	775.00	795.00	815.00	840.00	860.00	885.00	910.00	935.00
Aquabelles (per season)	275.00	350.00	360.00	370.00	380.00	390.00	405.00	415.00	425.00	440.00	450.00
Other groups (per season)	320.00	350.00	360.00	370.00	380.00	390.00	405.00	415.00	425.00	440.00	450.00
Bond for key (refundable)	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00
Coaching											
Professional coaching (per day)	53.00	60.00	60.00	65.00	65.00	70.00	70.00	70.00	75.00	75.00	80.00
<u>Roxburgh Swim Centre</u>											
Admission											
Adult	2.90	3.00	3.00	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00
Child	1.80	2.00	2.00	2.50	2.50	2.50	3.00	3.00	3.00	3.00	3.00
Keys											
Adult	58.00	60.00	60.00	65.00	70.00	70.00	70.00	75.00	75.00	75.00	75.00
Family	80.00	80.00	80.00	90.00	100.00	100.00	100.00	110.00	110.00	110.00	120.00
Superannuant	37.00	40.00	40.00	45.00	50.00	50.00	50.00	55.00	55.00	55.00	60.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
DISTRICT DEVELOPMENT											
<u>Aerodromes</u>											
Airport Landing Fees (per landing)											
Private aircraft	5.00	5.00	5.00	5.00	6.00	6.00	6.00	6.00	6.00	6.00	7.00
Commercial light aircraft	11.00	11.00	12.00	12.00	12.00	14.00	14.00	14.00	15.00	15.00	15.00
Passenger planes < 18 passenger capacity	30.00	30.00	30.00	30.00	35.00	35.00	35.00	35.00	35.00	40.00	40.00
Passenger planes > 18 passenger capacity	55.00	55.00	60.00	60.00	65.00	65.00	65.00	65.00	70.00	70.00	70.00
Emergency services (Police, Rural Fire, Air Ambulance)	exempt	exempt	exempt	exempt	exempt	exempt	exempt	exempt	exempt	exempt	exempt
New Zealand Armed Forces	exempt	exempt	exempt	exempt	exempt	exempt	exempt	exempt	exempt	exempt	exempt
<u>Visitor Information Centres</u>											
located at Alexandra, Cromwell, Ranfurly and Roxburgh											
Toll calls – national (per 2 minutes)	1.00	1.00	1.00	1.00	1.10	1.10	1.10	1.20	1.20	1.20	1.30
Toll calls – international (per 5 minutes)	6.00	6.00	6.00	6.00	6.00	6.00	7.00	7.00	7.00	7.00	8.00
Booking commission (on operator bookings)	10-15%	10-20%	10-20%	10-20%	10-20%	10-20%	10-20%	10-20%	10-20%	10-20%	10-20%
Cancellation fee (payable by customer)	10%	10-15%	10-15%	10-15%	10-15%	10-15%	10-15%	10-15%	10-15%	10-15%	10-15%
Event tickets	10%	10-20%	10-20%	10-20%	10-20%	10-20%	10-20%	10-20%	10-20%	10-20%	10-20%
Booking fee	5.50	5.00	5.00	6.00	6.00	6.00	6.50	6.50	7.00	7.00	7.00
Cheque clearance fee	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.40	0.40	0.40	0.40
Ladder hire – Cromwell (per half day)	27.00	28.00	28.00	29.00	30.00	31.00	32.00	33.00	33.00	34.00	35.00
<i>Note: Refer to Administration Services for photocopying and fax costs.</i>											
Display											
Window (per week)	11.00	11.00	11.00	12.00	12.00	12.00	12.00	15.00	15.00	15.00	15.00
Wall / poster display (per month)	22.00	35.00	35.00	35.00	40.00	40.00	40.00	50.00	50.00	50.00	50.00
Light box display (per month)	22.00	22.00	22.00	27.00	27.00	27.00	27.00	30.00	30.00	30.00	30.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Local operators – all information centres (professionally printed brochures only)											
Outside region operators (per brochure, per centre, per annum)	90.00	90.00	90.00	96.00	96.00	96.00	96.00	100.00	100.00	100.00	100.00
Commercial series publications											
per centre	500.00	500.00	500.00	525.00	525.00	525.00	525.00	550.00	550.00	550.00	550.00
all four centres	1,200.00	1,200.00	1,200.00	1,350.00	1,350.00	1,350.00	1,350.00	1,500.00	1,500.00	1,500.00	1,500.00
Commercial individual publications (per centre, per annum)	150.00	150.00	150.00	165.00	165.00	165.00	165.00	175.00	175.00	175.00	175.00
Plasma TV Operator advertising											
per Month	50.00	50.00	50.00	65.00	65.00	65.00	65.00	75.00	75.00	75.00	75.00
per 6 months (summer/winter)	150.00	150.00	150.00	165.00	165.00	165.00	165.00	175.00	175.00	175.00	175.00
per year	250.00	250.00	250.00	275.00	275.00	275.00	275.00	300.00	300.00	300.00	300.00
There may be one off projects carried out during the year where operators who participate contribute to the costs on a case by case basis.	As required	as required	as required	as required	as required	as required	as required	as required	as required	as required	as required
Internet Charges											
Per quarter hour	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50
Per half hour	4.00	4.00	4.00	4.00	4.50	4.50	4.50	4.50	5.00	5.00	5.00
Per hour	7.00	7.00	7.00	7.50	7.50	8.00	8.00	8.50	8.50	9.00	9.00
<u>Tourism Central Otago</u>											
Advertising (subject to quotes from suppliers)											
Central Otago Visitor Guide (free listing for local operators) (Basic listing of business name, brief description or address [max 50 characters], telephone/fax numbers, email and website)	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge
One third page	300.00	300.00	300.00	350.00	350.00	350.00	350.00	400.00	400.00	400.00	400.00
Two thirds page	600.00	600.00	600.00	700.00	700.00	700.00	700.00	800.00	800.00	800.00	800.00
Full page	900.00	900.00	900.00	1,000.00	1,000.00	1,000.00	1,000.00	1,100.00	1,100.00	1,100.00	1,100.00
Other	as required	as required	as required	as required	as required	as required	as required	as required	as required	as required	as required

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Central Otago Product Manual											
Quarter page	370.00	300.00	300.00	350.00	350.00	350.00	350.00	400.00	400.00	400.00	400.00
Half page	640.00	600.00	600.00	700.00	700.00	700.00	700.00	750.00	750.00	750.00	750.00
Full page	1,060.00	1,000.00	1,000.00	1,100.00	1,100.00	1,100.00	1,100.00	1,200.00	1,200.00	1,200.00	1,200.00
Central Otago related products/operators registration fee (outside region operators as approved by TCO)	320.00	300.00	300.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00
There may be one off projects carried out during the year where operators who participate contribute to the costs on a case by case basis.	As required	as required	as required	as required	as required	as required	as required	as required	as required	as required	as required

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ENVIRONMENTAL SERVICES											
<u>Building Control Charges</u>											
(estimated value of work)											
Up to and including \$5,000	173.00	215.00	220.00	225.00	230.00	240.00	245.00	250.00	260.00	270.00	275.00
Over \$5,000 and not exceeding \$10,000	345.00	425.00	435.00	450.00	460.00	475.00	485.00	500.00	515.00	530.00	545.00
Over \$10,000 and not exceeding \$20,000	685.00	800.00	820.00	845.00	870.00	890.00	920.00	944.00	970.00	1,000.00	1,025.00
Over \$20,000 and not exceeding \$40,000	950.00	1,125.00	1,155.00	1,190.00	1,220.00	1,255.00	1,290.00	1,325.00	1,365.00	1,400.00	1,440.00
Over \$40,000 and not exceeding \$80,000	1,245.00	1,245.00	1,280.00	1,315.00	1,350.00	1,390.00	1,430.00	1,470.00	1,510.00	1,550.00	1,595.00
Over \$80,000 and not exceeding \$200,000	1,810.00	1,810.00	1,860.00	1,915.00	1,965.00	2,020.00	2,075.00	2,135.00	2,200.00	2,255.00	2,320.00
Over \$200,000 and not exceeding \$350,000	2,235.00	2,235.00	2,300.00	2,360.00	2,430.00	2,495.00	2,565.00	2,638.00	2,710.00	2,790.00	2,865.00
Over \$350,000 and not exceeding \$500,000	2,400.00	2,400.00	2,465.00	2,535.00	2,605.00	2,680.00	2,755.00	2,830.00	2,910.00	2,995.00	3,075.00
Over \$500,000 and not exceeding \$750,000	2,650.00	2,650.00	2,725.00	2,800.00	2,880.00	2,960.00	3,040.00	3,130.00	3,215.00	3,305.00	3,400.00
Over \$750,000 and not exceeding \$1,000,000	2,900.00	2,900.00	2,980.00	3,065.00	3,150.00	3,240.00	3,330.00	3,425.00	3,515.00	3,615.00	3,715.00
Exceeding \$1,000,000 (minimum deposit plus additional time if necessary)	2,900.00+	2,900.00+	2,980.00+	3,065.00+	3,150.00+	3,240.00+	3,330.00+	3,425.00+	3,515.00+	3,615.00+	3,715.00+
Commercial – Alterations \$10,000 - \$20,000	950.00	950.00	975.00	1,005.00	1,030.00	1,060.00	1,090.00	1,120.00	1,155.00	1,185.00	1,215.00
Commercial – Alterations \$20,000 - \$1,000,000	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value
Commercial – Alterations over \$1,000,000	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value
Commercial – New \$10,000 - \$20,000	950.00	950.00	975.00	1,005.00	1,030.00	1,060.00	1,090.00	1,120.00	1,155.00	1,185.00	1,215.00
Commercial – New \$20,000 - \$1,000,000	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value
Commercial – New over \$1,000,000	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value	As per Res. Value
Erection of marquee	118.00	200.00	205.00	210.00	215.00	225.00	230.00	235.00	245.00	250.00	255.00
Heating/fire appliances – free standing	118.00	150.00	155.00	160.00	165.00	170.00	170.00	175.00	180.00	185.00	190.00
Second-hand and in-built	260.00	288.00	295.00	305.00	315.00	320.00	330.00	340.00	350.00	360.00	370.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Wind machines (horticultural)	300.00	300.00	310.00	315.00	325.00	335.00	345.00	355.00	365.00	375.00	385.00
Plan perusal fee for withdrawn applications (minimum or actual costs based on time and disbursements)	64.00	65.00	65.00	70.00	70.00	75.00	75.00	75.00	80.00	80.00	85.00
<i>Note: the cost of any peer review of professional documents is at the applicant's cost</i>											
<i>BRANZ Levy - \$1 for every \$1,000 or part thereof (projects under \$20,000 are exempt) (BRANZ Levy is exempt from GST)</i>											
<i>BIA Levy - \$1.97 for every \$1,000 or part thereof (projects under \$20,000 are exempt)</i>											
	-		-		-		-		-		-
Other Building Inspections											
Certificate of Acceptance											
Minor work (up to \$5000)	660.00	700.00	720.00	740.00	760.00	780.00	805.00	825.00	850.00	875.00	900.00
Residential (\$5000 to \$20,000)	935.00	995.00	1,025.00	1,050.00	1,080.00	1,110.00	1,140.00	1,175.00	1,205.00	1,240.00	1,275.00
Residential (\$20,000 +)	1,625.00	1,725.00	1,770.00	1,825.00	1,875.00	1,925.00	1,980.00	2,035.00	2,095.00	2,150.00	2,210.00
Commercial - \$550 deposit plus hourly rate plus travel	550 +	550+	550+	550+	550+	550+	550+	550+	550+	550+	550+
Relocated house within the district	135.00	140.00	145.00	145.00	150.00	155.00	160.00	165.00	170.00	175.00	180.00
Compliance schedules – new	64.00	65.00	65.00	70.00	70.00	70.00	75.00	75.00	80.00	80.00	85.00
Amended compliance schedule	64.00	65.00	65.00	70.00	70.00	70.00	75.00	75.00	80.00	80.00	85.00
WOF Monitoring Fee	64.00	65.00	65.00	70.00	70.00	70.00	75.00	75.00	80.00	80.00	85.00
Certificate of Public Use	330.00	330.00	340.00	350.00	360.00	370.00	380.00	390.00	400.00	410.00	425.00
Notice to Fix	144.00	145.00	150.00	150.00	155.00	160.00	165.00	170.00	175.00	180.00	185.00
Fire Service assessment of building consents (+ costs)	128.00	65.00	65.00	70.00	70.00	70.00	75.00	75.00	80.00	80.00	85.00
Demolition – non-commercial	195.00	205.00	215.00	220.00	225.00	230.00	240.00	245.00	250.00	260.00	265.00
Demolition – commercial	370.00	395.00	405.00	415.00	430.00	440.00	455.00	465.00	480.00	495.00	505.00
Inspection of unsatisfactory work (per visit or inspections not already provided for)	64.00	65.00	65.00	70.00	70.00	70.00	75.00	75.00	80.00	80.00	85.00
Swimming Pool exemption application (delegated)	-	150.00	155.00	160.00	165.00	170.00	170.00	175.00	180.00	185.00	190.00
Swimming Pool Exemption (referred to Council)	-	250.00	250.00	250.00	250.00	250.00	280.00	280.00	280.00	280.00	280.00
Water test fee (fee plus actual test cost)	32.00	35.00	35.00	35.00	35.00	40.00	40.00	40.00	40.00	45.00	45.00
	plus actual	plus actual	plus actual	plus actual	plus actual	plus actual	plus actual	plus actual	plus actual	plus actual	plus actual

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
TAB and Gambling Venues – application fee (deposit)	124.00	130.00	130.00	135.00	140.00	140.00	145.00	150.00	155.00	160.00	165.00
Project Information Memorandum – Residential											
Up to and including \$5,000	28.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	35.00	35.00	35.00
Over \$5,000 and not exceeding \$10,000	69.00	70.00	70.00	75.00	75.00	80.00	80.00	80.00	80.00	85.00	85.00
Over \$10,000 and not exceeding \$20,000	106.00	110.00	115.00	115.00	115.00	120.00	120.00	125.00	125.00	130.00	130.00
Over \$20,000 and not exceeding \$40,000	175.00	180.00	185.00	190.00	190.00	195.00	200.00	205.00	205.00	210.00	210.00
Over \$40,000 and not exceeding \$80,000	215.00	225.00	230.00	235.00	240.00	245.00	250.00	255.00	260.00	265.00	270.00
Over \$80,000 and not exceeding \$200,000	250.00	225.00	265.00	270.00	275.00	280.00	285.00	290.00	295.00	300.00	305.00
Over \$200,000 and not exceeding \$350,000	285.00	295.00	305.00	310.00	315.00	320.00	330.00	335.00	340.00	345.00	350.00
Over \$350,000 and not exceeding \$500,000	285.00	295.00	305.00	310.00	315.00	320.00	330.00	335.00	340.00	345.00	350.00
Exceeding \$500,000 (minimum deposit plus additional time if necessary)	285 +	295+	305+	310+	315+	320+	330+	335+	340+	345+	350+
Minor appliances (heaters – inbuilt, 2 nd hand)	28.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	35.00	35.00	35.00
	-		-		-		-		-		-
Project Information Memorandum – Commercial											
Alteration/New building up to \$10,000	325.00	175.00	180.00	185.00	190.00	195.00	200.00	205.00	210.00	215.00	225.00
Alteration/New building \$10,000 - \$20,000	380.00	325.00	335.00	340.00	350.00	350.00	370.00	380.00	395.00	405.00	415.00
Alteration/New building \$20,000 - \$1,000,000	380.00	390.00	400.00	415.00	425.00	435.00	450.00	460.00	470.00	485.00	500.00
Alteration/New building over \$1,000,000	460.00	380.00	390.00	400.00	410.00	425.00	435.00	450.00	460.00	475.00	485.00
Reactivate a lapsed consent (deposit)	66.00	70.00	70.00	70.00	75.00	75.00	80.00	80.00	80.00	85.00	85.00
Amendments to original consent (deposit)	66.00	70.00	70.00	70.00	75.00	75.00	80.00	80.00	80.00	85.00	85.00
Assessment of building consent exemption application (deposit)	66.00	70.00	70.00	70.00	75.00	75.00	80.00	80.00	80.00	85.00	85.00
Local Authority Compliance Certificate	-	100.00	100.00	105.00	110.00	110.00	115.00	115.00	120.00	125.00	130.00

All Building Control Fees are based on the average time taken to complete administration, processing and inspections based on the value of the building consent or other building work. Work in excess of this time may be charged for at time and disbursements.

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<i>Any other charge for information, certification or inspection or recording of safe and sanitary certificates not specifically provided for to be charged at time and disbursements (\$60 minimum).</i>											
Time and Disbursements											
Hourly rates for processing all applications	sal/ 1,500x2.5	sal/ 1,500x2.5	sal/ 1,500x2.5	sal/ 1,500x2.5	sal/ 1,500x2.5	sal/ 1,500x2.5	sal/ 1,500x2.5	sal/ 1,500x2.5	sal/ 1,500x2.5	sal/ 1,500x2.5	sal/ 1,500x2.5
Mileage (cents per km)	0.50	0.50	0.50	0.50	0.50	0.60	0.60	0.60	0.60	0.60	0.60
<u>Licensing and Environmental Health</u>											
Licence Fees											
Annual Inspection											
Food Premises	138.00	165.00	165.00	165.00	165.00	165.00	170.00	170.00	170.00	170.00	170.00
Camping Grounds	138.00	165.00	165.00	165.00	165.00	165.00	170.00	170.00	170.00	170.00	170.00
Hairdressers Shops	138.00	165.00	165.00	165.00	165.00	165.00	170.00	170.00	170.00	170.00	170.00
Offensive Trades	138.00	165.00	165.00	165.00	165.00	165.00	170.00	170.00	170.00	170.00	170.00
Funeral Directors	138.00	165.00	165.00	165.00	165.00	165.00	170.00	170.00	170.00	170.00	170.00
Follow up inspection fee	64.00	165.00	165.00	165.00	165.00	165.00	170.00	170.00	170.00	170.00	170.00
Change of Ownership	-	65.00	65.00	65.00	65.00	65.00	70.00	70.00	70.00	70.00	75.00
Annual Renewal											
Food Premises	64.00	80.00	80.00	80.00	80.00	80.00	85.00	85.00	85.00	85.00	85.00
Camping Grounds	64.00	80.00	80.00	80.00	80.00	80.00	85.00	85.00	85.00	85.00	85.00
Hairdressers Shops	64.00	80.00	80.00	80.00	80.00	80.00	85.00	85.00	85.00	85.00	85.00
Offensive Trades	64.00	80.00	80.00	80.00	80.00	80.00	85.00	85.00	85.00	85.00	85.00
Funeral Directors	64.00	80.00	80.00	80.00	80.00	80.00	85.00	85.00	85.00	85.00	85.00
Miscellaneous Bylaw and general licence fees	138.00	145.00	145.00	145.00	145.00	145.00	150.00	150.00	150.00	150.00	160.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Food Control Plans											
Application	-	65.00	65.00	65.00	65.00	65.00	70.00	70.00	70.00	70.00	75.00
Audit	-	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate
Renewal	-	65.00	65.00	65.00	65.00	65.00	70.00	70.00	70.00	70.00	75.00
Corrective Action	-	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate	Hourly rate
	-										
Trading Stalls											
Trading stall (per week)	29.00	30.00	30.00	31.00	32.00	32.00	33.00	34.00	34.00	35.00	36.00
Trading stalls in public places (per annum)	275.00	285.00	295.00	300.00	305.00	310.00	315.00	325.00	330.00	335.00	340.00
Animal Control Charges											
<i>(Any dog classified as dangerous under the Dog Control Act shall pay 150% of the registration fee prescribed in this Schedule)</i>											
Dog Registration Fees											
Non-working dogs	50.00	50.00	50.00	50.00	55.00	55.00	55.00	55.00	55.00	60.00	60.00
Working dogs	11.00	11.00	11.00	11.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00
Late fee penalty (percentage of base fee)	50%	50%	50%	50%	50%	50%	50%	50%	50%	50%	50%
Dog Impounding Charges											
First impounding (for each twelve months)	93.00	95.00	95.00	95.00	95.00	100.00	100.00	100.00	100.00	100.00	100.00
Second impounding (for each twelve months)	124.00	125.00	125.00	125.00	135.00	135.00	135.00	135.00	135.00	135.00	135.00
Third and subsequent impounding (for each twelve months)	155.00	160.00	160.00	160.00	170.00	170.00	170.00	170.00	170.00	170.00	170.00
Sustenance (per day)	21.00	21.00	21.00	21.00	22.00	22.00	22.00	22.00	23.00	23.00	24.00
Destruction of dog	55.00	55.00	55.00	55.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00
Notification	18.70	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
Licence to Keep Four or More Dogs											
Inspection fee	45.00	45.00	45.00	45.00	45.00	50.00	50.00	50.00	50.00	50.00	50.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Planning and Infrastructural Assets Services</u>											
<i>Application Fees and Associated Charges</i>											
<i>All applications for resource and subdivision consent and changes to the District Plan will be charged for on a time charge, plus disbursements basis although a minimum payment is required as set out below. Applications will not be processed unless accompanied by the appropriate application or deposit fee.</i>											
<i>In accordance with Section 36 of the Resource Management Act where a charge is payable, the Council will not perform the action to which the charge relates until the charge has been paid in full. Note: This applies to all fees and charges in relation to Resource Management functions.</i>											
Subdivision Charges											
Land Subdivision Consent											
Consent application deposit - notified to formal hearing	1,500.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
Consent application deposit - non notified to formal hearing	900.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
Consent application deposit under delegated authority	750.00	750.00	750.00	750.00	750.00	750.00	750.00	750.00	750.00	750.00	750.00
Sealing fee for each plan (s.223 and s.224)	119.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00
Sealing fee in stages (s.223 and s.224) (each stage)	119.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00	125.00
<i>Applications which are incomplete or require the applicant to undergo remedial works, will incur further costs on a time and disbursement basis.</i>											
	-		-		-		-		-		-
Other Subdivision Charges											
Completion certificates	64.00	75.00	75.00	80.00	80.00	80.00	80.00	85.00	90.00	90.00	95.00
Compliance certificates deposit	\$500.00	\$515.00	\$530.00	\$540.00	\$560.00	\$575.00	\$590.00	\$600.00	\$625.00	\$640.00	\$660.00
Certified copy of Council resolution	64.00	75.00	75.00	80.00	80.00	80.00	80.00	85.00	90.00	90.00	95.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Registered bond	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Release from registered bond	64.00	75.00	75.00	80.00	80.00	80.00	80.00	85.00	90.00	90.00	95.00
Right of way consents	64.00	75.00	75.00	80.00	80.00	80.00	80.00	85.00	90.00	90.00	95.00
Certificate of approval of survey plans (section 226(1)(e)(ii))	124.00	125.00	130.00	130.00	135.00	140.00	140.00	143.50	150.00	150.00	155.00
Change or cancellation of amalgamation condition (deposit)	64.00	75.00	75.00	80.00	80.00	80.00	80.00	85.00	90.00	90.00	95.00
Land Use Consent											
Consent application deposit - notified to formal hearing	1,500.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
Consent application deposit - non notified to formal hearing	900.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
Consent application deposit under delegated authority	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00
Non compliance with bulk and location requirements - delegated authority	119.00	125.00	130.00	130.00	135.00	140.00	140.00	143.50	150.00	150.00	155.00
Application for extension of time for a resource consent (deposit)	119.00	125.00	130.00	130.00	135.00	140.00	140.00	143.50	150.00	150.00	155.00
Minor change or cancellation of consent condition - delegated (deposit)	239.00	250.00	255.00	265.00	270.00	280.00	285.00	295.00	305.00	315.00	320.00
Complex change or cancellation of consent condition – delegated (deposit)	-	500.00	510.00	520.00	530.00	540.00	550.00	560.00	570.00	580.00	590.00
Change or cancellation of consent condition - to formal hearing (deposit)	-	750.00	770.00	795.00	815.00	840.00	860.00	885.00	910.00	935.00	960.00
Monitoring consent holders (per hour plus mileage)	89.00	90.00	90.00	90.00	95.00	95.00	95.00	100.00	100.00	100.00	105.00
Hearing of objection to resource consent - deposit	337.50	750.00	770.00	795.00	815.00	840.00	860.00	885.00	910.00	935.00	960.00
Application for Heritage Orders and Designations (deposit)											
Minor - no research (plus public notification)	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Moderate - standard research requirements (plus public notification)	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
Major - affects large area of district (plus public notification)	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
Application for District Plan Change (deposit)											
Minor effect – not requiring research (plus public notification and disbursements and all costs associated with conducting a hearing, including Councillors fees. Applicant to provide all documentation to Council's satisfaction).	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Moderate effect – requiring limited research (plus public notification and disbursements and all costs associated with conducting a hearing, including Councillors fees. Applicant to provide all documentation to Council's satisfaction).	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
Major effect – affects whole scheme/major land use effects (plus public notification and disbursements and all costs associated with conducting a hearing, including Councillors fees. Applicant to provide all documentation to Council's satisfaction).	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
<i>Because such procedures are lengthy and involved, it is appropriate that provision be made for ongoing fee charging, for the processing, report preparation, briefing of Chairperson, attendance of planning consultant and/or staff at hearing or in preparation of application to the Chief Executive Officer in the event of an application under delegated authority and for the preparation and drafting of the decision and release to all parties.</i>											
Information charges											
Resource Management Act information	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
All other information (requested in writing)											
Time charge plus disbursements basis (min)	64.00	75.00	75.00	80.00	80.00	80.00	80.00	85.00	90.00	90.00	95.00
Land Information Memorandum (LIM)											
Residential search (provided in 10 working days)(min)	107.00	115.00	115.00	120.00	125.00	130.00	130.00	135.00	140.00	145.00	145.00
Residential search (provided in 5 working days)(min)	161.00	170.00	175.00	180.00	185.00	190.00	195.00	200.00	205.00	210.00	215.00
Commercial search (provided in 10 working days)(min)	161.00	170.00	175.00	180.00	185.00	190.00	195.00	200.00	205.00	210.00	215.00
Commercial search (if required in less than 5 working days)	235.00	255.00	260.00	270.00	270.00	285.00	295.00	300.00	310.00	315.00	325.00
<i>Note: DBH and BRANZ levies apply to work over \$20,000</i>											

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Other charges											
Engineering, technical consultancy and valuation fees. To be in addition to all fees where additional information may be required or a report commissioned, or where attendance at a meeting is requested and for administration, inspection and/or supervision	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Road Stopping											
At time and disbursements plus legal and survey costs	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Miscellaneous Fees											
Other consents, certificates, authorities, services or inspections not specifically provided for to be charged at the cost of time and disbursements.	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
<i>Pursuant to section 36(3) of the Resource Management Act 1991, where a charge as scheduled above is inadequate to enable the Council to recover its actual and reasonable costs in respect of the matter concerned, the Council may require the person who is liable to pay the charge to also pay an additional charge to Council.</i>											
ADMINISTRATION SERVICES											
Photocopying											
A4 per sheet up to 20 sheets (black and white)	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.30	0.30
A4 per sheet up to 20 sheets (colour)	1.20	1.20	1.30	1.30	1.30	1.40	1.40	1.50	1.50	1.50	1.60
A4 per sheet more than 20 sheets (black and white)	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10
A4 per sheet more than 20 sheets (colour)	0.60	0.60	0.60	0.70	0.70	0.70	0.70	0.70	0.70	0.80	0.80
A3 per sheet up to 20 sheets (black and white)	0.40	0.40	0.40	0.40	0.40	0.50	0.50	0.50	0.50	0.50	0.50
A3 per sheet up to 20 sheets (colour)	2.00	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50	2.50	2.50
A3 per sheet more than 20 sheets (black and white)	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20
A3 per sheet more than 20 sheets (colour)	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.50	1.50
A4 double sided (black and white)	0.40	0.40	0.40	0.40	0.40	0.50	0.50	0.50	0.50	0.50	0.50

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
A4 double sided (colour)	2.00	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50	2.50	2.50
A3 double sided (black and white)	0.80	0.80	0.80	0.90	0.90	0.90	0.90	1.00	1.00	1.00	1.00
A3 double sided (colour)	4.00	4.00	4.00	4.00	4.50	4.50	4.50	5.00	5.00	5.00	5.50
Own paper per sheet (black and white)	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10
Own paper per sheet (colour)	0.60	0.60	0.60	0.70	0.70	0.70	0.70	0.70	0.70	0.80	0.80
Own paper double sided per sheet (black and white)	0.15	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20
Own paper double sided per sheet (colour)	0.90	0.90	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.20	1.20
Providing of regular meeting agenda (per agenda)	32.00	33.00	33.00	34.00	35.00	36.00	37.00	38.00	39.00	41.00	42.00
Fax Charges											
All locations (per fax), up to 3 pages	2.50	2.50	2.50	2.50	2.50	3.00	3.00	3.00	3.00	3.00	3.50
Additional pages, per page	0.50	0.50	0.50	0.50	0.60	0.60	0.60	0.60	0.60	0.60	0.70
Word Processing											
First page	6.50	6.50	7.00	7.00	7.00	7.50	7.50	8.00	8.00	8.00	8.50
All subsequent pages	3.00	3.00	3.00	3.00	3.50	3.50	3.50	3.50	3.50	4.00	4.00
Rating Services											
Rates property report	22.00	22.00	23.00	23.00	24.00	25.00	26.00	26.00	27.00	28.00	30.00
RAPID books - colour	135.00	140.00	140.00	145.00	150.00	155.00	160.00	160.00	170.00	170.00	175.00
RAPID books - black and white	55.00	55.00	60.00	60.00	60.00	60.00	65.00	65.00	70.00	70.00	70.00
Rating Information Database (RID) particulars	2.50	2.50	2.50	2.50	3.00	3.00	3.00	3.00	3.00	3.00	3.50
	-		-		-		-		-		-
Maps / Aerial Photography											
Black and white A4	2.00	2.00	2.00	2.00	2.00	2.00	2.50	2.50	2.50	2.50	2.50
Black and white A3	4.00	4.00	4.00	4.00	4.50	4.50	4.50	5.00	5.00	5.00	5.50
Colour A4	5.50	5.50	6.00	6.00	6.00	6.00	6.50	6.50	7.00	7.00	7.00
Colour A3	11.00	11.00	11.00	12.00	12.00	12.00	13.00	13.00	13.00	14.00	14.00
Custom maps (per hour cost)	65.00	70.00	70.00	70.00	70.00	75.00	75.00	80.00	80.00	80.00	85.00
Electronic copies of aerials	price on application	price on application	price on application	price on application	price on application	price on application	price on application	price on application	price on application	price on application	price on application

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Video Conferencing											
Not for Profit and other Community Groups	-	Actual telephone charge	Actual telephone charge	Actual telephone charge	Actual telephone charge	Actual telephone charge	Actual telephone charge	Actual telephone charge	Actual telephone charge	Actual telephone charge	Actual telephone charge
Business Users	-	\$56/hr + Actual telephone charge	\$56/hr + Actual telephone charge	\$56/hr + Actual telephone charge	\$56/hr + Actual telephone charge	\$60/hr + Actual telephone charge	\$60/hr + Actual telephone charge	\$60/hr + Actual telephone charge	\$60/hr + Actual telephone charge	\$65/hr + Actual telephone charge	\$65/hr + Actual telephone charge
Private Users	-	\$28/hr + Actual telephone charge	\$28/hr + Actual telephone charge	\$28/hr + Actual telephone charge	\$28/hr + Actual telephone charge	\$30/hr + Actual telephone charge	\$30/hr + Actual telephone charge	\$30/hr + Actual telephone charge	\$30/hr + Actual telephone charge	\$35/hr + Actual telephone charge	\$35/hr + Actual telephone charge
UTILITIES SERVICES											
<u>Roading Charges</u>											
Licence to occupy											
Single Owner	-	260.00	275.00	305.00	315.00	325.00	335.00	345.00	355.00	365.00	375.00
Multiple Owners	-	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Yard encroachment investigation	-	65.00	70.00	75.00	80.00	85.00	90.00	95.00	100.00	105.00	110.00
Traffic Management Plan Approval											
Commercial organisations and events	-	65.00	70.00	75.00	80.00	85.00	90.00	95.00	100.00	105.00	110.00
Non-profit community events	-	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge
Temporary road closure											
Commercial organisations and events	-	230.00	240.00	270.00	280.00	290.00	300.00	310.00	320.00	330.00	340.00
Non-profit community events	-	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge
Road opening notice											
Approved service provider	-	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge
Other service	-	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Vehicle Accessway Application	-	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge
Rapid number											
New	-	80.00	85.00	95.00	100.00	105.00	110.00	115.00	120.00	125.00	130.00
Replacement	-	80.00	85.00	95.00	100.00	105.00	110.00	115.00	120.00	125.00	130.00
Dust Suppression											
Residential House with 100m of road - to Council programme timetable	-	24.5% of cost	24.5% of cost	24.5% of cost	24.5% of cost	24.5% of cost	24.5% of cost	24.5% of cost	24.5% of cost	24.5% of cost	24.5% of cost
Residential House with 100m of road - outside programme works	-	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Commercial and Other Applications - to Council Programmed Timetable	-	49% of cost	49% of cost	49% of cost	49% of cost	49% of cost	49% of cost	49% of cost	49% of cost	49% of cost	49% of cost
Commercial and Other Applications - outside Programmed Works	-	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Commercial fingerboard signs	-	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Unauthorised Activities	-	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
<u>Waste Management - Transfer Station Charges</u>											
<i>Note: Where weighing facilities are available Council reserves the right to charge by weight, where no weighing facilities are available Council reserves the right to charge by volume as assessed by the operator.</i>											
Standard size refuse bag	1.00	2.00	2.50	3.00	3.50	4.00	4.00	4.50	5.00	5.50	5.50
Car	5.00	7.50	10.00	12.50	15.00	17.50	20.00	22.50	25.00	27.50	30.00
Van, ute, wagon, single axle trailer											
Weigh facilities load <150 kg	15.00	17.00	19.00	21.00	22.50	25.00	27.00	28.00	30.00	32.00	34.00
Weigh facilities. >150 kg, charge per kg	0.10	0.10	0.10	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20
Charge by weight per tonne	90.00	140.00	150.00	160.00	170.00	190.00	200.00	210.00	220.00	240.00	250.00
Charge by volume per cubic metre	20.00	30.00	35.00	40.00	45.00	45.00	50.00	50.00	55.00	60.00	65.00
No weigh facilities:											
Single axle trailer (approx 1.8m x 1.2) up to 0.5m average depth	15.00	20.00	25.00	30.00	30.00	30.00	35.00	35.00	40.00	40.00	45.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Single axle trailer (approx 1.8m x 1.2) 0.5m to 1.0m average depth	25.00	35.00	40.00	45.00	50.00	55.00	60.00	65.00	70.00	75.00	80.00
Single axle trailer (approx 1.8m x 1.2) 1.0m to 1.5m average depth	35.00	50.00	60.00	65.00	70.00	75.00	80.00	85.00	90.00	95.00	100.00
Single axle trailer (approx 1.8m x 1.2) over 1.5m average depth	55.00	80.00	90.00	100.00	105.00	110.00	120.00	130.00	140.00	145.00	150.00
Single axle trailer (>1.8m x 1.2m) charge per m3	20.00	30.00	35.00	40.00	45.00	45.00	50.00	50.00	55.00	60.00	65.00
Tandem axle trailers (approx 2.4m x 1.2m) up to 0.5m av depth	25.00	35.00	40.00	45.00	50.00	55.00	60.00	65.00	70.00	75.00	80.00
Tandem axle trailers (approx 2.4m x 1.2m) 0.5m to 1.0m av depth	35.00	50.00	60.00	65.00	70.00	75.00	80.00	85.00	90.00	95.00	100.00
Tandem axle trailers (approx 2.4m x 1.2m) 1.0m to 1.5m av depth	55.00	80.00	90.00	100.00	105.00	110.00	120.00	130.00	140.00	145.00	150.00
Tandem axle trailers (approx 2.4m x 1.2m) over 1.5m av depth	70.00	110.00	120.00	130.00	140.00	150.00	160.00	170.00	180.00	190.00	200.00
Tandem axle trailers (> 2.4m x 1.2m) charge per m3	20.00	30.00	35.00	40.00	45.00	50.00	50.00	50.00	55.00	60.00	65.00
Car body (All tanks pierced)	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Whiteware per item including certified degassed fridges/freezers	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge
Fridges and freezers without degassing certification	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00	25.00
Greenwaste deposited in greenwaste area											
Car	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge
Vans, utes, single axle trailers	5.00	6.00	6.50	7.00	7.50	8.00	9.00	9.50	10.00	10.50	11.00
Tandem axle trailers	15.00	20.00	25.00	30.00	30.00	30.00	35.00	40.00	40.00	45.00	45.00
Cleanfill deposited in cleanfill area											
Car	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge	no charge
Vans, utes, single axle trailers	5.00	6.00	6.50	7.00	7.50	8.00	9.00	9.50	10.00	10.50	11.00
Tandem axle trailers	15.00	20.00	25.00	30.00	30.00	30.00	35.00	40.00	40.00	45.00	45.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Water, Wastewater and Stormwater</u>											
Designated Wastewater Treatment Plant											
Disposal of septage tank load less than 3,000 litres	100.00	105.00	105.00	110.00	115.00	120.00	120.00	125.00	130.00	130.00	135.00
Every additional 1,000 litres discharged (or part thereof)	30.00	31.00	32.00	33.00	34.00	35.00	36.00	37.00	38.00	39.00	40.00
Trade Waste											
Application fee	160.00	160.00	170.00	175.00	180.00	190.00	195.00	200.00	205.00	210.00	220.00
Application to transfer trade waste discharge consent	62.00	64.00	66.00	68.00	70.00	72.00	74.00	77.00	79.00	82.00	85.00
Annual fee	105.00	110.00	110.00	115.00	120.00	125.00	125.00	130.00	135.00	140.00	145.00
Inspection of confidential consents (at cost after first \$115)	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost	at cost
Water, Wastewater, Stormwater - New Connections											
Approved Contractors (per connection)	27.00	28.00	29.00	30.00	31.00	32.00	33.00	34.00	35.00	36.00	37.00
Non-approved Contractors (per connection)	105.00	110.00	110.00	115.00	120.00	120.00	125.00	130.00	135.00	140.00	145.00
<i>Note: Where a service connection for water and/or wastewater, or a wheelie bin is provided to a rating unit in the course of a rating year, the rating unit will be charged a proportion of the full year cost of the service as scheduled in the rating section of the annual plan, based on the number of complete months remaining in the financial year.</i>											
Bulk Tanker Water from Fire Hydrants (per load)											
First load (in series)	55.00	55.00	60.00	60.00	65.00	65.00	70.00	70.00	70.00	75.00	75.00
Subsequent loads (in series)	10.00	10.00	10.00	11.00	11.00	11.00	12.00	12.00	12.00	13.00	13.00

	<u>2008/09</u>	<u>2009/10</u>	<u>2010/11</u>	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<u>Capital Contributions - New Connections (see District Plan also)</u>											
<i>Where the Statistics NZ Construction Index PPIZ.SNE is required to ascertain current costs this may be updated during the year to reflect the latest index rating.</i>											
Bannockburn urban water (indexed to Mar 08 using PPIQ.SNE index)	5,275.00	5,475.00	5,639.00	5,797.00	5,954.00	6,150.00	6,328.00	6,549.00	6,752.00	6,968.00	7,198.00
Bannockburn rural water (indexed to Mar 08 using PPIQ.SNE index)	9,765.00	10,136.00	10,440.00	10,732.00	11,022.00	11,386.00	11,716.00	12,126.00	12,502.00	12,902.00	13,328.00
Patearoa water	1,233.00	1,280.00	1,318.00	1,355.00	1,392.00	1,438.00	1,480.00	1,532.00	1,579.00	1,630.00	1,684.00
Lowburn-Pisa Moorings sewer (indexed to Mar 08 using PPIQ.SNE index)	3,906.00	4,054.00	4,176.00	4,293.00	4,409.00	4,554.00	4,686.00	4,850.00	5,000.00	5,160.00	5,330.00
Bannockburn sewer (treatment)	1,125.00	1,168.00	1,203.00	1,237.00	1,270.00	1,312.00	1,350.00	1,397.00	1,440.00	1,486.00	1,535.00
Bannockburn sewer extension	3,375.00	3,503.00	3,608.00	3,709.00	3,809.00	3,935.00	4,049.00	4,191.00	4,321.00	4,459.00	4,606.00
Financial Contributions - Reserves											
Urban	1,766.00	1,833.00	1,888.00	1,941.00	1,993.00	2,059.00	2,119.00	2,193.00	2,261.00	2,333.00	2,410.00
Rural	889.00	923.00	951.00	978.00	1,004.00	1,037.00	1,067.00	1,104.00	1,138.00	1,174.00	1,213.00

	<u>2008/09</u>	<u>2009/10</u>
	\$	\$
<u>Development Contributions - New Connections</u>		
Water Supply		
Alexandra	4,888.00	4,516.00
Clyde	3,863.00	3,464.00
Cromwell - RR and RRA	6,885.00	see below
Lowburn	7,752.00	see below
Cromwell - Urban	as above	1,554.00
Outer Cromwell	as above	2,770.00
Omakau/Ophir	4,982.63	2,923.00
Ranfurly	n/a	2,125.00
Naseby	n/a	4,660.00
Roxburgh	n/a	1,308.00
Wastewater		
Alexandra	1,248.00	1,275.00
Cromwell	2,764.00	3,429.00
Cromwell - RR and RRA (unless connected to Lowburn-Pisa sewer extension)	2,764.00	Refer to financial contributions
Omakau/Ophir	2,058.00	518.00
Ranfurly	n/a	656.00
Naseby	n/a	1,247.00
Roxburgh	n/a	1,155.00
Roading		
Residential	2,833.00	1,656.00
Business	7,918.00	4,934.00

Note: Development contributions are recalculated on an annual basis and adopted subject to either an LTCCP or Special Consultative Procedure.

GLOSSARY

These definitions are intended to define terms used in this plan in plain English.
For legal definitions see the Local Government Act 2002.

Activity	Groups of related services, projects or goods provided by or on behalf of Council are combined into an activity. These activities are then grouped into groups of activities.	Community Boards	Local elected bodies set up under the Local Government Act. Community Boards are consulted by Council and can represent community concerns to Council. Council has four Community Boards: Cromwell, Maniototo, Roxburgh and Vincent.
Annual Plan	The Annual Plan sets out what the Council intends to achieve over the next year, how much it will cost, how it will measure its performance and who will pay. No Annual Plan is produced in a year when a Long Term Council Community Plan is published.	Community Outcomes	The community's priorities for the future of the District, identified through a community consultation process.
Asset	Something of value that Council owns on behalf of the people of Central Otago, such as roads, drains, parks and buildings.	Council Controlled Organisations (CCOs)	Organisations which independently manage facilities and deliver services and undertake developments on behalf of the community. Where necessary, Council funds the organisations.
Asset Management Plan	A long term plan for managing an asset to ensure that its capacity to provide a service is kept up and costs over the life of the asset are kept to a minimum.	Financial Year	Council's financial year runs from 1 July to 30 June of the following year.
Capital Expenditure	Funding necessary for new works that add to or improve the Council's existing assets.	Forecast	Prospective financial information prepared on the basis of assumptions as to future events that the Council reasonably expects to occur.
Capital Value	Value of land including any improvements.	Forecast Financial Statement	This is a ten year plan for Council's revenue and expenditure, cash flows, and borrowing programme.

Group of Activities	Council groups all its services into five main categories of activities (which equate to 'groups of activities' in the Local Government Act 2002).	Renewal Expenditure	Funding for works that replace the existing assets over their projected lifetime.
Infrastructure	Includes roads, water pipes, drainage pipes, footpaths, pump stations etc.	Service Management Plan	Outlines each of the Council's services including performance measures, service levels, costs, major changes in the future, and contribution to community priorities.
Land Value	Value of land, excluding any improvements.	Local Government Act 2002	The key legislation that defines the powers and responsibilities of local authorities like Central Otago.
Local Government Act 2002	The key legislation that defines the powers and responsibilities of local authorities like Central Otago.	Significance	Degree of importance of an issue, proposal, decision or matter as assessed by the Council in terms of its likely consequences for the current and future social, economic, environmental, or cultural well-being of the community.
Long Term Council Community Plan	A plan that describes the activities of the local authority, the community outcomes and long term focus for the decisions and activities of the local authority.	Targeted Rates	Any rate levied other than the general rate, which is targeted at users of a service such as water, wastewater and libraries.
Maintenance Costs	Expenditure in relation to repairs and maintenance of Council's assets.	User Charges	Income to Council through fees paid by those who use specific services provided by Council.
Operating Expenditure	Expenditure for the normal services of Council.		
Performance Measure	A measure that shows how well Council is doing in achieving the goals it has set for itself.		
Rates	Funds collected by Council from rates on property. These are based on the capital or land value of the property but the term includes Uniform Annual General Charges and Targeted Rates also.		

COUNCIL'S COMMENTS ON AUDIT REPORT

Following is an auditor's report outlining the reasons why they feel the LTCCP does not provide a reasonable basis for decision making and consultation.

In summary, their concerns are:

1. The explanations within the LTCCP that link what Council does to community outcomes are not considered clear enough.
2. Insufficient levels of service and performance measures are in the plan.
3. The impact of potential increases in valuation in the next 10 years are not included. Hence in the opinion of the Auditor, expenditure may be understated in later years.

Council chose not to amend the LTCCP to avoid these adverse comments because: (in order above)

1. It considers that readers will understand the links from the information provided, and additional information will only discourage people from reading the document.
2. Council is following a System Thinking method which Council believes results in superior outcomes than conventional management. An element of this is a performance framework which provides better understanding of performance against customer needs. If conventional reporting methods are used this will compromise the operational gains being achieved, ie risk driving additional cost into operations. See page 28 of this LTCCP for further details of the Systems Thinking approach.
3. This partial non-compliance with GAAP is already disclosed on page 201 of the LTCCP.

Apart from these matters Audit was satisfied that the financial information included in the LTCCP was materially accurate.

AUDIT REPORT

Report to the readers of Central Otago District Council's Long-Term Council Community Plan for the ten years commencing 1 July 2009

The Auditor-General is the auditor of Central Otago District Council (the District Council). The Auditor-General has appointed me, John Mackey, using the staff and resources of Audit New Zealand, to report on the 2009-19 Long-Term Council Community Plan (LTCCP), on his behalf.

The Auditor-General is required by section 94(1) of the Local Government Act 2002 (the Act) to report on:

- the extent to which the LTCCP complies with the requirements of the Act;
- the quality of information and assumptions underlying the forecast information provided in the LTCCP; and
- the extent to which the forecast information and performance measures will provide an appropriate framework for the meaningful assessment of the actual levels of service provision.

It is not our responsibility to express an opinion on the merits of any policy content within the LTCCP.

Opinion

Overall Opinion

In our opinion the LTCCP of the District Council incorporating volumes 1 and 2 dated 24 June 2009 does not provide a reasonable basis for long-term integrated decision-making by the District Council, and for participation in decision-making by the public and subsequent accountability to the community about the activities of the District Council.

We have formed our opinion based on the following:

- the forecast information and proposed performance measures and targets do not provide an appropriate framework for the meaningful assessment of the actual levels of service provision, because:
 - the intended levels of service at the group of activity level have not been specified. While some performance measures are specified, without intended levels of service, it is not clear what these measures are designed to assess. Therefore, we were not able to determine whether the measures that are identified are complete, relevant or understandable;
 - there is incomplete specification of intended levels of service and performance measures have not been specified at the activity level across all activities;
 - targets have not been specified, either in detail or in outline, for some of the performance measures that have been identified.

- The District Council has also not adequately disclosed or explained the relationship between community outcomes, service levels, performance measures and targets across the range of the District Council's activities. This means that the LTCCP does not provide information, which is clearly understandable to readers, with regard to what the District Council is trying to achieve in order to contribute towards the community's outcomes. As a result the District Council may not be able to assess the impact of its activities and services on community outcomes and wellbeing in reporting its actual results to readers.
- The District Council has not incorporated future asset revaluations into the financial forecasts, even though the District Council has a policy to periodically revalue assets. As a result, the forecast asset values and depreciation on assets are likely to be misstated, which could impact on the funding decisions made by the District Council. This is a departure from Financial Reporting Standard No. 42 (FRS-42): *Prospective Financial Statements*, which requires prospective financial information to be prepared on the best information available to the District Council at the time of determining the assumptions and information used in the preparation of the prospective financial information.

It is not practical for us to quantify the effect of the above matters on the forecast information within the LTCCP.

In forming our overall opinion, we considered the specific matters outlined in section 94(1) of the Act which we report on as follows.

Opinion on Specific Matters Required by the Act

In our view:

- **except as explained above, the District Council has complied with the requirements of the Act in all material respects demonstrating good practice for a council of its size and scale within the context of its environment;**
- **except for the departure from FRS-42 as explained above, the underlying information and assumptions used to prepare the LTCCP provide a reasonable and supportable basis for the preparation of the forecast information; and**
- **as explained above, the District Council has not adequately disclosed or explained the relationship between community outcomes and the service levels, performance measures, and targets across the range of the District Council activities. Consequently, the extent to which the forecast information and performance measures within the LTCCP provide an appropriate framework for the meaningful assessment of the actual levels of service provision does not reflect good practice for a council of its size and scale within the context of its environment.**

Actual results are likely to be different from the forecast information since anticipated events frequently do not occur as expected and the variation may be material. Accordingly, we express no opinion as to whether the forecasts will be achieved.

Our report was completed on 24 June 2009, and is the date at which our opinion is expressed.

The basis of the opinion is explained below. In addition, we outline the responsibilities of the District Council and the Auditor, and explain our independence.

Basis of Opinion

We carried out the audit in accordance with the International Standard on Assurance Engagements 3000: Assurance Engagements Other Than Audits or Reviews of Historical Financial Information and the Auditor-General's Auditing Standards, which incorporate the New Zealand Auditing Standards. We have examined the forecast financial information in accordance with the International Standard on Assurance Engagements 3400: The Examination of Prospective Financial Information.

We planned and performed our audit to obtain all the information and explanations we considered necessary to obtain reasonable assurance that the LTCCP does not contain material misstatements. If we had found material misstatements that were not corrected, we would have referred to them in our opinion.

Our audit procedures included assessing whether:

- the LTCCP provides the community with sufficient and balanced information about the strategic and other key issues, choices and implications it faces to provide an opportunity for participation by the public in decision-making processes;
- the District Council's financial strategy, supported by financial policies as included in the LTCCP is financially prudent, and has been clearly communicated to the community in the LTCCP;
- the presentation of the LTCCP complies with the legislative requirements of the Act;
- the decision-making and consultation processes underlying the development of the LTCCP are compliant with the decision-making and consultation requirements of the Act;
- the information in the LTCCP is based on materially complete and reliable asset or activity management information;
- the agreed levels of service are fairly reflected throughout the LTCCP;
- the key plans and policies adopted by the District Council have been consistently applied in the development of the forecast information;
- the assumptions set out within the LTCCP are based on best information currently available to the District Council and provide a reasonable and supportable basis for the preparation of the forecast information;
- the forecast information has been properly prepared on the basis of the underlying information and the assumptions adopted and the financial information complies with generally accepted accounting practice in New Zealand;
- the rationale for the activities is clearly presented;
- the levels of service and performance measures are reasonable estimates and reflect the key aspects of the District Council's service delivery and performance; and
- the relationship of the levels of service, performance measures and forecast financial information has been adequately explained within the LTCCP.

We do not guarantee complete accuracy of the information in the LTCCP. Our procedures included examining on a test basis, evidence supporting assumptions, amounts and other disclosures in the LTCCP and determining compliance with the requirements of the Act. We evaluated the overall adequacy of the presentation of information. We obtained all the information and explanations we required to support our opinion above.

Responsibilities of the Council and the Auditor

The District Council is responsible for preparing an LTCCP under the Act, by applying the District Council's assumptions and presenting the financial information in accordance with generally accepted accounting practice in New Zealand. The District Council's responsibilities arise from Section 93 of the Act.

We are responsible for expressing an independent opinion on the LTCCP and reporting that opinion to you. This responsibility arises from section 15 of the Public Audit Act 2001 and section 94(1) of the Act.

Independence

When reporting on the LTCCP we followed the independence requirements of the Auditor-General, which incorporate the independence requirements of the Institute of Chartered Accountants of New Zealand.

Other than this report and in conducting the audit of the Statement of Proposal for adoption of the LTCCP and the annual audit, we have no relationship with or interests in the District Council.



John Mackey
Audit New Zealand
On behalf of the Auditor-General
Christchurch, New Zealand

Matters Relating to the Electronic Presentation of the Audited Long-term Council Community Plan (LTCCP)

This audit report relates to the LTCCP of Central Otago District Council for the ten years commencing 1 July 2009 included on Central Otago District Council's website. Central Otago District Council is responsible for the maintenance and integrity of Central Otago District Council's website. We have not been engaged to report on the integrity of Central Otago District Council's website. We accept no responsibility for any changes that may have occurred to the LTCCP since it was initially presented on the website.

The audit report refers only to the LTCCP named above. It does not provide an opinion on any other information which may have been hyperlinked to or from the LTCCP. If readers of this report are concerned with the inherent risks arising from electronic data communication they should refer to the published hard copy of the audited LTCCP as well as the related audit report dated 24 June 2009 to confirm the information included in the audited LTCCP presented on this website.

Legislation in New Zealand governing the preparation and dissemination of financial information may differ from legislation in other jurisdictions.