

# 2025-34 Long term Plan Community Outcomes

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# Key findings from research

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- Recognising the importance of the freedoms that personal safety and security brings to enjoying the way of life Central Otago
- Strengthening the sense of belonging by developing welcoming, connected and supportive communities
- Protecting the health of the natural environment, for peaceful enjoyment, active recreation and as a fundamental prerequisite to high-quality productive enterprise
- Improving affordability - mostly (but not wholly) as it relates to housing
- Managing growth and development in ways that are true to the community voice and values: e.g. protecting a small-town feel, providing wide-open natural spaces and enabling the pace and space that gives 'breathing room' for people
- Investing in world-class facilities and services (healthcare, education, infrastructure of all types be this roads and bridges, digital infrastructure, transport options)
- Embracing the Future while honouring Central Otago's strong roots
- Building resilience - improving the sustainability of the economy, environment and society
- It also suggests a subtle but significant shift in peoples' mindsets. While continuing to show respect for traditional values, there is also an emphasis on the need for progressive thinking and becoming more future focused if the preferred way of life in Central Otago is to be sustained.

# Navigating the Future – Our Vision

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## Central Otago – Our Place in the World (a working draft)

Here in Central Otago, we hold a deep and abiding appreciation for the exceptional natural environment that we have inherited.

Peopled by trailblazers and way-finders, we have inherited a rich heritage, strong traditions, belief systems and an acute, engaging entrepreneurial spirit.

The combination of this entrepreneurial spirit and our exceptional natural environment enables us to offer sensational primary produce and inspiring visitor experiences to the wider the world. Growing our economy, contributing to the social fabric of our communities and creating a way of life that is becoming increasingly desirable and yet harder to find.

Acutely aware of the world in which we live, and the challenges that must be met, we know that to sustain our way of life and to encourage new generations to become part of Central Otago's future, we must invest in protecting our environment, applying advanced science, technology and innovation to how we work with the environment.

We must also seek 'future-fit' solutions to provide the physical underpinnings of safe and secure communities. Improving access to specialist healthcare, education services, and affordable housing options, while also celebrating the many and varied expressions of Central Otago's way of life.

It is a delicate balance, but by no means an impossible task, and as we have done in the past - we will approach the future with the deliberate intent of bettering our place in the world.

# Living well in Central Otago means being:

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## Working draft from the District Vision

### **(i) Grounded in Respect for the Environment**

The state of wellbeing in Central Otago is grounded in respect for and protection of the natural environment. This is the foundation upon which all else depends. While the productive capacity of the natural environment is a core driver of economic prosperity, the recreational and aesthetic value of a healthy natural environment is also valued as fundamental to well-being and the way of life in Central Otago.

### **(ii) Advanced by increased Economic Prosperity**

An appreciation of the need to invest in growth, innovation and new technologies to enhance productivity, provide employment and sustainable business opportunities so that people can afford to live a satisfying, healthy, fulfilling life, characterised by enjoying a good work/life balance

### **(iii) Empowered by Social Wellbeing**

Community wellbeing sits at the heart of social wellbeing in Central Otago. This is underpinned by creating a strong sense of belonging, placing a high value on feeling safe and secure and by welcoming and treating people fairly and equally. Issues around the affordability of meeting day to day living costs with access to affordable housing is highlighted. There is a strong desire to see some of these issues addressed to create vibrant and socially cohesive communities with access to world-class facilities and services - such as health, education and affordable housing choices

### **(iv) Enriched by Expressions of our Culture**

Central Otago has a unique and vibrant culture. Creative expression is found both inside and well beyond gallery and studio walls. Cultural wellbeing is ingrained in the landscapes and how people interact with the land. It is expressed in built heritage, and traditions. It values those who have gone before, while ensuring an enriching and sustainable future for those who come next. It is the expression of who we are.

# Community Outcomes

## Advice from the Office of the Auditor General

- Community Outcomes are the articulation of the community's aspirations. Councils' LTPs have to describe the community outcomes they seek for the district, identify how their activities contribute to community outcomes, and identify any significant negative effects that their activities have on well-being
- **2012** amendments to the Act changed the statutory purpose of local government to require councils to focus on infrastructure, local public services, and regulatory functions in the most cost-effective manner. These amendments removed references in the Act to social, economic, environmental, and cultural well-being. However, councils still had to report on the identified effects of their activities on community well-being generally.
- **2019** amendments, returned the focus to well-being. Councils have to consider the four aspects of well-being when making decisions and planning how their activities will contribute to the desired outcomes for their communities.
- Councils also have to explain in their annual reports:
  - what they do (their groups of activities);
  - why they do them (the community outcomes to which the group of activities primarily contributes);
  - the results of any measurement of progress towards the achievement of those outcomes during the year; and
  - any identified effects that any activity within the group of activities has had on the social, economic, environmental, or cultural well-being of the community.



# Current Community Outcomes

## OUR COMMUNITY OUTCOMES



### He Ōhaka e Ora Rāia ana Thriving Economy

Vibrancy of town centres and local businesses

Managed growth, in line with community values

Visitor destination

IT connectivity

Protection of productive lands



### Toitū te Whenua Sustainable Environment

Outdoor recreational opportunities (water-sports, hunting, dark skies, etc.)

Natural environment (open spaces, landscapes and vistas)

Clean lakes and rivers

Cycling and walking tracks

Protection of our unique heritage



### He Hapori, He Haumi Connected Community

Sense of community (caring, relaxed small-town feel, 'together-ness')

Welcoming and family-friendly

Peaceful

Rural feel

Enabling connections, through quality services (e.g. internet, transport)



# Other Council examples

Kapiti Coast District Council

## OUR COMMUNITY OUTCOMES

Our community outcomes help us respond to our challenges and keep our focus on what matters most – the cultural, economic, environmental, and social wellbeing of all the people in our district.

### Working with our mana whenua partners

We are committed to our partnership with mana whenua, and ensuring we address and prioritise issues of importance for our iwi partners. Appointed mana whenua representatives have a seat at our governance table, and we work together in mana-enhancing ways for our community.



### Place

Our place is resilient and liveable for current and future generations.

Our natural environment, water, land, and infrastructure remains accessible, well maintained and protected from degradation, including climate change impacts as we grow.

### People

Tāngata/people are supported to live, work, and play in our district.

Our people have access to services, resources, and opportunities that enable them to lead healthy, fulfilling lives and feel connected within their communities.

### Partnership

We partner with others to connect, facilitate, and advocate for the good of all in Kāpiti.

Our community is involved in decisions that affect Kāpiti, and business, government, and community groups work together to ensure resources and funds support our economic needs.

These outcomes are our focus for this Long-term Plan 2024–34 (LTP), with our financial and infrastructure strategies underpinning how we'll achieve them.









# Other Council examples

Queenstown Lakes District Council

## Our strategic framework

The strategic framework outlines how the community's aspirations and wellbeing drive everything we do. The framework identifies areas we need to prioritise to address local issues and make meaningful progress towards meeting community outcomes.



<p><b>OUR COMMUNITY OUTCOMES...</b></p>	<div style="display: flex; justify-content: space-around; text-align: center;"> <div data-bbox="891 749 980 906">               Thriving people   Whakapuāwai Hapori         </div> <div data-bbox="1031 749 1121 906">               Living Te Ao Māori   Whakatinana i te ao Māori         </div> <div data-bbox="1172 749 1261 906">               Opportunities for all   He ōhaka taurikura         </div> <div data-bbox="1312 749 1401 906">               Breathtaking creativity   Whakaohoho Auahataka         </div> <div data-bbox="1452 749 1541 906">               Deafening dawn chorus   Waraki         </div> <div data-bbox="1592 749 1681 906">               Zero carbon communities   Parakore hapori         </div> <div data-bbox="1732 749 1821 906">               Disaster-defying resilience   He Hapori Aumangea         </div> <div data-bbox="1872 749 1961 906">               Pride in sharing our places   Kia noho tahi tātou katoa         </div> </div>				
<p><b>...ARE SUPPORTED BY OUR WELLBEING OUTCOMES FRAMEWORK...</b></p>	<table border="1" style="width: 100%; text-align: center;"> <tr> <td data-bbox="840 913 1146 1063"> <b>CROSS CUTTING</b> Equity Mātauraka Kāi Tahu Resilience Sustainability             </td> <td data-bbox="1146 913 1426 1063"> <b>PEOPLE</b> Healthy and fulfilled people A good standard of living             </td> <td data-bbox="1426 913 1707 1063"> <b>PLACE</b> A healthy natural environment An enabling built environment             </td> <td data-bbox="1707 913 2010 1063"> <b>COMMUNITY</b> Connected communities Belonging and identity Participation and governance             </td> </tr> </table>	<b>CROSS CUTTING</b> Equity Mātauraka Kāi Tahu Resilience Sustainability	<b>PEOPLE</b> Healthy and fulfilled people A good standard of living	<b>PLACE</b> A healthy natural environment An enabling built environment	<b>COMMUNITY</b> Connected communities Belonging and identity Participation and governance
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<p><b>...AND DELIVERED EVERYDAY THROUGH OUR CORE ACTIVITIES...</b></p>	<p>  Community Partnerships   Libraries   Sport &amp; Recreation   Community Facilities and Venues   Parks and Reserves   Property   District Plan   Planning Policy   Resource Consents   Water Supply   Wastewater   Stormwater   Transport   Waste Minimisation and Management   Strategic Growth - Spatial Plan   Economy   Climate Action and Resilience   Regulatory Functions and Services   Local Democracy   Emergency Management   Finance and Support Services</p>				
<p><b>...AND THROUGH ADDITIONAL FOCUS ON OUR STRATEGIC INVESTMENT PRIORITIES.</b></p>	<table border="1" style="width: 100%;"> <tr> <td data-bbox="840 1178 1197 1379"> <b>GET THE BASICS RIGHT FIRST</b>                    Protect human and environmental health                    Maintain levels of service                    Undertake essential renewals                    Ensuring we're ready for the future             </td> <td data-bbox="1197 1178 1605 1379"> <b>DIRECTLY INVEST IN INFRASTRUCTURE &amp; SERVICES</b>                    Create well designed communities                    Provide for growth                    Build resilience and ability to adapt to the future                    Enhance performance of the transport network                    Create thriving town centres                    Reduce carbon emissions             </td> <td data-bbox="1605 1178 2010 1379"> <b>INVEST THROUGH PARTNERSHIP WITH OTHERS</b>                    Diversify the economy                    Build a sustainable tourism system                    Improve housing affordability             </td> </tr> </table>	<b>GET THE BASICS RIGHT FIRST</b>   Protect human and environmental health   Maintain levels of service   Undertake essential renewals   Ensuring we're ready for the future	<b>DIRECTLY INVEST IN INFRASTRUCTURE &amp; SERVICES</b>   Create well designed communities   Provide for growth   Build resilience and ability to adapt to the future   Enhance performance of the transport network   Create thriving town centres   Reduce carbon emissions	<b>INVEST THROUGH PARTNERSHIP WITH OTHERS</b>   Diversify the economy   Build a sustainable tourism system   Improve housing affordability	
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# Other Council examples

Waitaki District Council



# Question for Councillors

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What structure should the CODC Community Outcomes take? Refresh the existing?

## THRIVING ECONOMY

- Vibrancy of town centres and local businesses
- Managed growth, in line with community values
- Visitor Destination
- IT Connectivity
- Protection of productive lands
- **Future focussed**
- **Productive / fit for purpose infrastructure**

## SUSTAINABLE ENVIRONMENT

- **Active Recreation** Outdoor recreation opportunities (water sports, hunting, dark skies etc)
- Natural environment (open spaces, landscapes and vistas)
- Clean lakes and rivers
- Cycling and walking tracks
- Protection of our unique heritage
- **Building resilience**
- **Sustainable infrastructure**

## CONNECTED COMMUNITY

- Sense of community (caring, relaxed, small town feel, togetherness)
- Welcoming and family-friendly
- Peaceful
- Rural feel
- Enabling connections through quality services (internet, transport)
- **Feeling and being safe**
- **Sense of belonging**
- **Affordability (advocacy)**
- **Quality infrastructure**
- **Expressions of culture**
- **Valuing those who have come before, while having an eye to the future**

# Example of a different approach

What they might look like 

## Respect for the Environment

The state of wellbeing in Central Otago is grounded in respect for and protection of the natural environment. The CODC will prioritise the environment ....

While the productive capacity of the natural environment is a core driver of economic prosperity, the recreational and aesthetic value of a healthy natural environment is also valued as fundamental

## Increased Economic Prosperity

Investing in growth, innovation and new technologies to enhance productivity, provide employment and sustainable business opportunities so that people can afford to live a satisfying, healthy, fulfilling life, characterised by enjoying a good work/life balance. The CODC will ...

## Social Wellbeing

Community wellbeing sits at the heart of social wellbeing in Central Otago. This is underpinned by creating a strong sense of belonging, placing a high value on feeling safe and secure and by welcoming and treating people fairly and equally. CODC will enhance, enable and advocate for ....

## Expressions of Culture

Central Otago has a unique and vibrant culture. Creative expression is found both inside and well beyond gallery and studio walls. Cultural wellbeing is ingrained in the landscapes and how people interact with the land. It is expressed in built heritage, and traditions. It values those who have gone before, while ensuring an enriching and sustainable future for those who come next. CODC respects and honours expressions of culture by ...



## Next steps

Once a decision has been made on the type of Community Outcomes that are right for the CODC, staff will work on them and bring them back to Council for approval. These can then be used to build the 2025-34 Long-term Plan.

The District Vision work will also come to Council for official endorsement.

Feet on the Ground  
Eyes on the Future  
Hearts in the Right Place



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